



# District Council of Cleve ANNUAL REPORT

2021/2022

Adopted 29 November 2022



## Contents

Our District - Snapshot of the Region .....	3
General Information .....	4
Our Vision, Mission and Our Core Values .....	5
Our Core Values.....	5
A Message from the Chief Executive Officer .....	6
Strategic Plan 2020-2025 .....	10
Annual Business Plan and Annual Budget 2021-22 .....	14
Council Staff .....	18
Senior Staff Salary and Benefits.....	19
Elected Members and Allowances .....	21
Gifts and Benefits.....	23
Legal Costs.....	23
Organisational Structure and Key Responsibilities .....	24
Elector Representation Quota and Periodic Review.....	25
Council Representation Quota and Periodic Review .....	25
Confidentiality Provision .....	26
Freedom of Information Statement.....	27
Competitive Tendering .....	28
Application of the National Competition Policy.....	28
Community Plans and Documentation .....	28
Requirements of the Local Government Act .....	30
Local Nuisance and Litter Control Act and Regulations.....	33
Council Committees .....	34
Section 41 Council Committees .....	35
Council Committees .....	36
Appendix A Audited Annual Financial Statements 2021-22	
Appendix B Economic Development Framework 2021	
Appendix C Eyre Peninsula Local Government Association Annual Report 2021-22	

## **Our District - Snapshot of the Region**

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The District Council of Cleve was proclaimed on 4 May 1911 and has developed to the point where it is now considered to be the nucleus of one of the key agricultural areas of South Australia. The Council area extends from the rugged Spencer Gulf coastline of Arno Bay to the inland townships of Cleve and Darke Peak. The area is characterised by panoramic views, cereal crops, sandy beaches, and some of the best fishing in the country.

The region's prosperity has been largely attributed to the diverse farming activities from livestock to the bulk handling of cereal grains, oilseeds, which is grown in large quantities and provides food worldwide. The agricultural sector is a major employer within the district, with bulk grain-handling facilities situated in several towns within the district.

The Cleve district has a lot to offer to the community and tourists travelling by. The rugged region of Darke Peak, including the highest point on the Eyre Peninsula, Carappee Hill to the township of Arno Bay where you can take a walk on the iconic jetty, or the award-winning mangrove boardwalk or experience the beautiful sandy beaches of Redbank's or Turnbull's beach. Arno Bay also provides arguably some of the best recreational fishing of target species King George Whiting and Snapper in Australia.

The Yeldulknie Weir and Reservoir is worth a drive, or even follow the Yeldulknie Weir Walking Trail (5km), the home of Cleve's weekly Saturday morning parkrun. If you are looking for something a little more adventurous try the Yeldulknie waterfall walk out Mangalo Road.

The Cleve district offers beautifully maintained picnic areas for visitors to stop and take in the views with several playgrounds for the kids, caravan parks and a newly created Cleve RV park with a state-of-the-art camp kitchen. If you are travelling through the main street of Cleve, be sure to pull over and see Bonnie the horse and Regie the wedgie!

The Cleve district covers an area of 501,885 hectares, serving a population of approximately 1771 people (2016 census).

The total value of the Council's assets is approximately \$49 million and includes airport, roads, footpaths, effluent drainage, playgrounds and buildings such as community halls, to service the local constituents.



Bonnie - Photo Credit: Georgie Nagel Photography

## General Information

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Office Opening Times	8:30am – 5:00pm Monday to Friday
District Area	501,885 ha
District Population	1,771*
Male	52.3%
Female	47.7%
Median	Age 44 years
Capital Value of Rateable Properties	\$805,334,660
Number of Rateable Properties	1546
Road Length – Council Owned	1,560km
Road Length – State Government Owned	170km
Average Rainfall Ranges	473.2mm** (Compared to 348.5mm 2020-21)
Foreshore Length	30km
Dogs Registered	424 (Compared with 362 in 2020/21)
Development Applications Approved	19 (Compared with 17 in 2020/21)
Value of Development Applications	\$680,052 (Compared with \$1,227,200 in 2020/21)

\*Population and District Area information obtained through Australian Bureau of Statistics 2016

\*\*Rainfall data obtained from Bureau of meteorology



Yelduknie Weir - Photo Credit: Robert Lang Photography

## **Our Vision, Mission and Our Core Values**

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### **Our Vision**

A thriving district of inclusive and supportive rural and coastal communities enjoying a safe, well-serviced and relaxed country lifestyle.

### **Our Mission**

Council's mission or purpose is to:

- Providing leadership and working with our community to meet their expectations.
- Fostering a sense of community and inclusion.
- Delivering quality community services and providing, maintaining and improving community facilities.
- Encouraging economic development and maintenance of a sustainable population.
- Engaging with community and working with Stakeholders.
- Being financially responsible in its decision making.

### **OUR CORE VALUES**

Council's Elected Members and staff are committed to the following values (or principles) in everything they do:

- **Efficient**  
We continuously explore ways to improve our efficiency in meeting community outcomes and be dependable in delivering quality services, infrastructure and facilities.
- **Consultative**  
We listen to our community's needs and aspirations and are consultative in our delivery.
- **Respectful**  
We demonstrate care and empathy in our processes, considerations and dealings within and beyond Council.
- **Integrity**  
We act with honesty and integrity in our dealings and are transparent in our decision making.
- **Innovative**  
We embrace innovation in pursuing quality and sustainable services, infrastructure and facilities.
- **Supportive**  
We embrace our role in supporting the community and fostering a sense of inclusion and pride.

## **A Message from the Chief Executive Officer**

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Welcome to the District Council of Cleve 2021-22 Annual Report. An opportunity to reflect on Council's achievements and impact on the region. An opportunity to measure and report on Council's delivery of its Strategic Plan objectives and targets. It has been an incredible financial year, a year of enormous opportunities and challenges for both the council and the community.

Late January 2022, the region experienced a record catastrophic natural disaster, with over 70% of local roads sustaining a degree of damage from minor surface damage to catastrophic road damage, resulting in dozens of local roads being closed for many weeks. Council worked closely hand-in-hand with the local farming community to tackle the unprecedented challenge to get the roads back open as soon as was possible. The estimated cost of repairs totalling \$4M will take approximately 2 years to fix resulting in delays to the re-sheeting program. Fortunately, council advocacy secured \$3.8m in state disaster funding to support the rebuilding of the damaged road network over the next two years.

Council continued to successfully drive and support a range of economic development projects with the key objectives of rebuilding the local population, revitalising the district and creating next generation sustainable jobs. A future investment pipeline of more than \$1 billion with 200 associated jobs is now in train in the district including the Photon Energy renewable energy power station, CH4 Global seaweed hatchery, grow-out lease and processing facilities, expansion of the Cleanseas hatchery and grow-out pens at Arno Bay and more recently the Renascor graphite mine is coming of age due to the increasing global demand for critical rare minerals for EV batteries.

These 21st Century Major Projects are attracting global interest that will change the face of the district forever and position the region as a world leading example of future sustainable and regenerative industries.

The severe national housing shortage continues to plague the region and council is actively working on progressing the development of the Elson Estate and the construction of new houses to meet the current and future workforce needs.

Councils' civic events that took place during the 2021-22 financial year included, Remembrance Day (November 2021), Cleve Christmas pageant (December 2021), Australia Day Breakfast and Citizen of the Year Celebrations (January 2022 and ANZAC Day Service (April 2022). It was great to see the community participating in these events after the pandemic.

Council was successful in obtaining grant funding to hold the 'Cleve Youth Outdoor Movie' event in conjunction with the Cleve Area School. Council purchased a second artistic sculpture from local artist Peter Crosby, being a wedge tailed eagle. The sculpture will be placed in the Cleve township for all to enjoy.

### **Infrastructure Services**

#### CWMS

Relining of the aging earthenware CWMS pipework in Cleve recommenced in 2021-22 and will continue into 2022-23. This will eliminate some of the most problematic sections that feed directly into the South Terrace main line. The next relining exercise will continue on with the pipework north of South Terrace.

#### Kerbside rubbish and recycling collection

Council owns and operates a waste compactor truck which services the townships of Cleve, Arno Bay, Darke Peak and Rudall. The shared service to the District Council of Kimba and the District Council of Franklin Harbour for kerbside rubbish and recycling collection has now ceased. 2021-22 saw a total of approximately 370 tonnes of general waste being collected and approximately 80 tonnes of recycling collected from the Cleve District alone. Waste and recycling disposal costs remain a large expense for Council.

## Roads and footpaths

Council's transportation assets include sealed roads, unsealed roads, footpaths, kerbs, guttering and bridges. These assets have a total current replacement cost of \$50.2M. Council reviews its 10-year Infrastructure and Asset Management Plan annually to ensure assets are renewed and maintained and the capital works program is achievable. The construction crew completed the planned 28kms of resheeting on seven (7) unsealed roads.

- 5kms Heggarton Road
- 5kms Kilroo / Kielpa Road
- 3kms Kielpa / Gum Flat Road
- 4kms Syvertsen Road
- 3kms Ross Ramsey Road
- 4kms Kielpa / Mangalo Road
- 4kms Wharminda Road

Resealing of various streets within the Cleve township were completed.

- East Terrace
- Airport Road
- 4.5 kms of the Mangalo Road was also resealed and relined.

Upgrades to various damaged and noncompliant footpaths in both Cleve and Arno Bay were undertaken.

- 130m East Terrace (Cleve)
- 70m Fourth Street (Cleve)
- 100m Cairo Terrace (Arno Bay)
- 140m newly constructed footpath, First Street (Arno Bay)

## Plant Replacement

As per the 10-year plant and machinery replacement program, a Cat Vibe Roller, Water Tanker / Trailer and two ride on lawn mowers were purchased to upgrade some of the current plant.

## Road Maintenance

The annual patrol grading program varies from category to category and some roads may be graded more frequently than specified in the 10-year plan, whilst other roads might have fewer than this based on the actual condition at the time as well as seasonal factors. The cost of the grading program is built into the operating budget and may vary from year to year due to climactic influence as well as other competing demands. Extra patrol grading is now being performed outside of normal hours. Grading on weekends and RDOs with assistance from contractors when possible has improved our ability to cover the large number of roads that require urgent attention during the time of optimal grading conditions. 2021-22 saw approx. 4,000kms of the unsealed road network graded.

## Environmental Services

Legislative compliance services such as dog and cat management, fire prevention, health control, noise and litter, emergency services and traffic control broadly outline additional tasks that heavily rely on immediate responses from particular staff members. Council recently have appointment a Regulatory Officer. This position was filled internally with the provision of ongoing training. This will improve the efficiency of meeting Council's compliance requirements whilst improving the safety of the general public. Numerous inspections of Council infrastructure to ensure public safety also forms part of this roll.

## Parks and Gardens

Maintenance of parks, reserves, recreational facilities, cemeteries, playgrounds and aerodrome is ongoing, which includes large scale mowing/slashing, spraying, pruning and irrigation, plus various plumbing and electrical repairs.

## Projects

An upgrade to the Arno Bay boat ramp was undertaken which involved replacing the deteriorated walkway and pontoons. The works were contracted to Sea-slip Marine Group. The Arno Bay walking and cycling trail has been constructed between the boat ramp car park and Turnbull's beach. The 1.2km walking and cycling trail includes 750m of gravel trail and 450m of boardwalk. This project was contracted to Environmental Trail Services and has already proven to be a popular addition to Arno bay's coastal attractions. The Cleve RV Park saw a massive upgrade to the existing RV Park located at the Cleve Show Grounds. With the addition of a camp kitchen, more powered sites, water points, lawned areas and a toilet upgrade. The RV Park allows visitors the opportunity to camp within close proximity of Main Street Cleve using this as a base for exploring our district's attractions. Works were undertaken by Council staff, local plumbing, electrical, building and concreting contractors. The Carapsee Hill Conservation Park upgrade continues with the signage within the campground, a directional trail entrance sign, a generalised national park sign and two visitor information signs being ordered ready for installation.

## **Financial Performance**

Once again, strong financial performance ensured Council has recorded a positive financial performance:

- An operating surplus of \$773,039, or 11% of operating revenue (of \$6.97 million).
- Council ended the year with some \$7.8 million in cash assets, similar to 2020/21.
- Council's borrowing reduced to \$402,562 with repayments funded largely by community groups. The loans are for the following:
  - Cleve District Hall Public Toilets
  - Caterpillar Grader
  - Arno Bay CWMS Capital Contribution
  - Community loan for the Darke Peak Sporting Complex
  - Community loan for the Cleve District Bowling Club
  - Community Loan for the Cleve Sporting Bodies Club
  - Community Loan for the Rudall Community Sporting Club

The Audit Committee continued to run smoothly with the assistance of Rex Mooney as Financial Consultant and appointed Advisor to the Audit Committee. David Frick continued as the Independent Chairperson and Fiona Ward as an independent member of the Audit Committee.

The draft Annual Financial Statements for 2021-22 were audited and adopted at the September 2022 Council Meeting.

A copy of the Audited Annual Financial Statements, pursuant to the *Section 131 Local Government Act 1999*, is included as Appendix A to this Annual Report.

Council engaged a debt collection agency to assist in the recovery of \$67,741 from outstanding rates during the 2021-22 financial year.

Council was pleased to support the inception of a new regional newspaper, the Eyre Peninsula Advocate by committing \$90,000 to advertising costs to help ensure its sustainability. The newspaper is thriving and expanded its reach across the Eyre Peninsula.

As we enter a year of elections, I wish to acknowledge the Elected Members for their hard work and dedication during the past four-year term. In my opinion, the Elected Member body succeeded in rewriting and envisaging the future of the district into an incredibly vibrant and positive vision.

In conclusion, I acknowledge the hard working and dedicated staff of Council who continue to provide exceptional service to the local community. Their dedication and commitment to our vision and Strategic



Plan objectives has required long hours of work and the wearing of many hats within small teams to achieve outcomes that have gone beyond all expectations.

The next year promises to deliver another proactive agenda with the master planning of Arno Bay, the development of Darke Peak and the completion of major projects, including the \$2.5m Playspace and \$3m Boarding House facility.

We will continue to punch above our weight and play a leading role within Local Government. We will continue to attract new private sector and government investment into our community focusing on new technology and sustainable industries that will create long term jobs, secure existing employment and grow local businesses offering the products and services that add value to the socio-economic benefit of the Cleve District.



David Penfold  
Chief Executive Officer



Cleve RV Park - Photo Credit: Robert Lang Photography

## Strategic Plan 2020-2025

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### Our Vision – 2025

*A thriving district of inclusive and supportive rural and coastal communities enjoying a safe, well-serviced and relaxed country lifestyle.*

The District Council of Cleve's Strategic Plan 2020-2025, adopted on 9 June 2020:

- details what Council will do during its term in office to contribute to the social, economic and environmental well-being of its community.
- identifies strategic directions, strategies and key projects and services that Council will deliver over the 5-year period.
- broadly describes the links with regional, state and national objectives; and
- meets legislative requirements.

The Council's strategic direction is expressed in a number of goals and objectives, namely:

#### **Goal 1: A Connected, Resilient and Thriving Community**

##### Outcomes

- A place where people want to live, want to stay and want to return to.
- Communities that are unique and proud. Where people feel part of their local community and also feel connected with their district. With a sense of pride and ownership beyond their front door.
- Vibrant communities that are active and engaged.
- A high level of resilience and optimism about the future despite adversity.
- A district where people feel safe.

##### Strategies

- Develop a sense of community engagement and participation in district-wide events and facilities.
- Promote community assets for the benefit of all across the district.
- Continue to support valuable community events.
- Provide support to community groups in delivering well-run, meaningful community events if required.
- Provide support to local sporting clubs, social clubs and committees.
- Encourage and support healthy living and well-being through community programs and the provision of recreational facilities such as walking trails, playgrounds etc.
- Partner with local mental health and wellbeing groups.
- Continue Council's commitment to Australia Day awards.
- Encourage and support a high level of volunteer participation.

#### **Goal 2: A Sustainable Population**

##### Outcomes

- Retention of a high level of essential services across the district including hospital, medical, school, police, ambulance, CFS and SES.
- Improved power, water and telecommunications services across the district.

- Services that cater to the diverse and changing needs of all within our community including our youth and ageing populations.
- Facilities and services that support retention of families and youth within our district and which presents the district as an attractive resettlement proposition.
- Services for aged that makes our district an appealing retirement offering.
- Growth in resettlement within our district of people working within adjacent and surrounding communities.
- Preservation of the natural environment along with sustainable, managed access to our coast and other natural asset

#### Strategies

- Advocate to all levels of Government and other Stakeholders for retention and improvements to essential services.
- Advocate for reliable power water and telecommunications.
- Advocate for improved aged care options.
- Encourage the provision of in-home services under the National Disability Scheme in the district.
- Support renewable energy initiatives.
- Maintain township infrastructure, streetscapes, parks and open spaces to a high standard.
- Identify measures to encourage and promote community pride.
- Advocate for retained access to natural assets in a manageable and sustainable manner.
- Pursue meaningful ways of engaging with and supporting our youth population.
- Continue to monitor community safety measures to mitigate extreme weather events and natural disasters.
- Promote and support community safety initiatives including advocating for improved fire safety.
- Encourage the development of public arts.
- Enhance the unique identity and heritage of our townships through the development of their public spaces.
- Advocate for the care, protection and recognition of environmental, heritage and cultural assets.

### **Goal 3: Prosperous Local Economy**

#### Outcomes

- A prosperous and diverse local economy.
- Successful and sustainable local industries and businesses.
- Increased economic activity including continued investment and innovation.
- A broad range of employment opportunities within the district.
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#### Strategies

- Develop an economic development plan for the district.
- Encourage and support economic development.
- Continue to support economic initiatives provided by Regional Development Australia (RDA).

- Support local businesses through networking events and the provision of demographic and economic data that Council accesses.
- Explore measures to encourage retained spending within the local economy.
- Investigate options for an Economic Development resource within Council.
- Advocate for development of local mining to provide employment opportunities and investment in the district.
- Ensure more effective and efficient commitment of Council resources (monetary and other) in tourism initiatives and resources.
- Work with local tourism operators to improve standard of tourism facilities.
- Further develop and enhance tourism infrastructure such as RV parks and camping facilities.

#### **Goal 4: Quality Services and Infrastructure**

##### Outcomes

- A well-maintained and enhanced road network supporting the needs of community, local businesses, and visitors.
- A high standard of services catering to the diverse and changing needs of our community.
- Effective and efficient management of community infrastructure and assets for current and future generations.
- Provision of a high standard of customer experience and service.

##### Strategies

- Advocate to State and Federal Governments for greater financial assistance to support the maintenance and upgrading of the road network.
- Advocate for local industry and educational institutions in support of funding and other opportunities.
- Enhance facilities for youth such as the provision of a BMX track or trail through parks.
- Further development of recreation areas and playgrounds.
- Provide professional development for Council staff and Elected
- Members to foster continuous improvement in all aspects of Council's performance.
- Continue the development, review and implementation of Council's asset management plans.
- Provide efficient and effective development services and wherever possible pursue development that is sympathetic to the region.
- Pursue effective consultation and engagement measures when planning and implementing new services and infrastructure.
- Continue to explore cost-effective means of resourcing within Council including via shared service arrangements with neighbouring Councils.
- Exercise sound financial management that ensures effective planning for the short, medium and long term.
- Drive continuous improvement in service delivery by collecting community and customer feedback on services.
- Advocate for retention of jetties.

## Goal 5: An Engaged Community

### Outcomes

- Proactive and consultative leadership on community issues and priorities with a genuine desire to engage with the community through accessibility, openness and a willingness to listen and consider.
- A high level of community confidence in the transparency and accountability of Council's decision making.
- All communities are considered and have a voice.

### Strategies

- Enhance and develop relationships within Government, Non-Governmental Organisations, and other Stakeholders in advocating for the community.
- Utilise improved communication mediums appropriate to the diversity of our community and their needs to improve communication delivery and access.
- Pursue broader engagement with Stakeholders in the community utilising effective consultation and feedback mechanisms as well as
- improving access to ensure Council is attuned to the important issues and concerns.
- Represent Council at schools to increase civic awareness and support the next generation of community leaders and volunteers.
- Continue to pursue transparency and accountability in decision making through Council's policies, procedures and supported by the Audit Committee as an independent body.
- Encourage greater diversity on Council.
- Continue to support community groups through a range of means including Council's Community Grants Program.

## Australia Day Citizenship Awards 2022



**Young Citizen of the Year – Kate Haines**

**Citizen of the Year – Ray Marino and Mignon Dunn**

## Annual Business Plan and Annual Budget 2021-22

The District Council of Cleve's Annual Business Plan and Annual Budget 2022-23 was adopted on 14 June 2022 and outlines planned services and projects for the financial year, linked to Council's Strategic Plan.

A summary of progress and status for the projects planned is located below and a copy of the Economic Development Framework can be located in Appendix B.

The following proposed non-financial performance measures for the financial year are linked to the District Council of Cleve Strategic Plan 2020-2025:

<b>Goal 1: A Connected, Resilient and Thriving Community</b>	
<b>Project</b>	<b>Comment</b>
Community Grants Program	Complete
Public Arts Program	Ongoing
Provide ongoing support to the Community Library (Annual Council Contribution)	Complete
Seniors Week Luncheon - September 2021	Cancelled due to Covid
Remembrance Day Service - November 2021	Complete
Cleve Christmas Pageant - December 2021	Complete
Australia Day Ceremony - January 2022	Complete
ANZAC Day Service - April 2022	Complete
SA Youth Week - <i>no funding secured</i>	Not Complete
Adelaide Guitar Festival - July 2021	Complete
Cleve Harvest Music Fest - October 2021	Complete
Host Annual 4WD Event	Deferred to 2022-23
<b>Goal 2: A Sustainable Population</b>	
<b>Project</b>	<b>Comment</b>
Attract new families to the district with a population housing support package	Ongoing
Main Street Renewal Program	Complete
Provide Centrelink Access Point and services to the community	Complete
Provide Bank SA Agency services to the community	Complete
Engage RDAEP Economic Development Officer - contract ended 31 December 2021	Complete

<b>Goal 3: Prosperous Local Economy</b>	
<b>Project</b>	<b>Comment</b>
Career Showcase Inaugural Annual Event (jointly funded and held with Dept Education and Cleve Area School/Sims Farm)	Cancelled due to Covid
Display and maintain district banners in main streets of Cleve and Arno Bay (ANZAC, Christmas etc)	Ongoing
Tourism Signage Replacement	Ongoing
Cleve District Rebranding and Marketing Strategy (inc. Videography)	Ongoing
Economic Development Project Scoping	Ongoing
Arno Bay 24/7 Fuel Outlet	Ongoing
Cleve District Business Networking Event	Ongoing
Carappee Hill Conservation Park and Hiking Trail Signage and Mangalo Waterfall Walk Carpark Signage	Complete
Arno Bay Masterplan including redesigning the town entrance to increase tourism opportunities including signage	Deferred to 2022-23
Cleve RV Park Upgrade (LRCIP Phase 2 Funding \$369,297)	Complete
Cleve Playspace (new recreation area) (LGIPP Funding \$1,268,504)	Complete
Cleve Boarding House Project (Preliminary Planning Stage)	Complete
<b>Goal 4: Quality Services and Infrastructure</b>	
<b>Project</b>	<b>Comment</b>
Construction of Arno Bay Walking and Cycling Trail (Local Roads and Community Infrastructure Funding \$483,287)	Complete
Arno Bay Boat Ramp Upgrade (Dept Infra - Marine Stimulus Funding \$50,000)	Complete
Balumbah Kinnard Road Profiling and Edge Repairs	Complete
Mangalo Road, Cleve – Resealing, line marking and guideposts	Complete
Resealing and line marking of East Terrace, Cleve	Complete
Resealing and line marking of Airport Road, Cleve	Complete
Seal West Terrace Turning Lane	Deferred to 2022-23

<b>Goal 4: Quality Services and Infrastructure</b>	
<b>Project</b>	<b>Comment</b>
<p>Resheeting 28kms of sheeted road network, including:</p> <ul style="list-style-type: none"> <li>• Kilo / Kielpa Road –5km</li> <li>• Kielpa / Gum Flat Road – 3km</li> <li>• Syversten Road – 4km</li> <li>• Ross Ramsey Road – 3km</li> <li>• Kielpa / Mangalo Road – 4km</li> <li>• Heggaton Road – 5km</li> <li>• Wharminda Road – 4km</li> </ul>	Complete
<p>Sheet 4kms of property access roads (<i>funded from the Local Roads and Community Infrastructure – Phase 3 Funding</i>), including:</p> <ul style="list-style-type: none"> <li>• Cowley Road (Arno Bay) – 1km</li> <li>• Burton Road – 3km</li> </ul>	Deferred to 2022-23
<p>Footpath Construction, including</p> <ul style="list-style-type: none"> <li>• East Terrace (Birdseye Highway to Second Street), Cleve</li> <li>• First Street, Arno Bay</li> <li>• Cairo Terrace, Arno Bay</li> <li>• Fourth Street, Cleve</li> </ul>	Complete
<p>Upgrade of Plant and Machinery, including purchase of:</p> <ul style="list-style-type: none"> <li>• Isuzu Waste Compactor Truck</li> <li>• Purchase new rake bucket attachment for loaders</li> </ul>	Cancelled - <i>Waste Truck retained, no need for rake buckets</i>
<p>Upgrade of Plant and Machinery, including purchase of:</p> <ul style="list-style-type: none"> <li>• Price Water Tanker Trailer</li> <li>• Cat Vibe Roller</li> <li>• Purchase new Iseki Mower <i>(Brought forward from 2022-23)</i></li> <li>• John Deere Mower <i>(Brought forward from 2023-24)</i></li> <li>• Upgrade CEO Vehicle - Toyota Prado VX Wagon <i>(Brought forward from 2022-23)</i></li> </ul>	Complete
Cleve CWMS – Relining old earthenware pipe network	Complete
Replacement of Air Conditioning Unit – No’s 1 and 4 in Council Office	Complete
IT Hardware (Server) Upgrade	Complete



<b>Goal 5: An Engaged Community</b>	
<b>Project</b>	<b>Comment</b>
Fund Entrepreneurship Program with Students of Cleve Area School (3-year program)	Ongoing
Host the 85th Annual EPLGA Conference in Cleve (with sponsorship income to offset expense)	Deferred to 2022-23
Review all financial documentation, procedures and policies with consultant	Ongoing
Continual review and update of Council's policies and related procedures	Ongoing
Continue to update the Work Health and Safety (WHS) and Risk Management (RM) programs	Ongoing
Continue to update skills of elected members and staff through training	Ongoing
Utilise shared services with local councils when and where we can	Ongoing
Advertise and publish monthly Council Page in Eyre Peninsula Advocate	Ongoing
Maintain regular updates on website and social media pages	Ongoing



Arno Bay Foreshore - Photo Credit: Samuel Price

## Council Staff

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### ADMINISTRATION DEPARTMENT

David Penfold	Chief Executive Officer
Meisha Quinn	Manager Corporate Services
Grant Crosby	Manager Infrastructure and Civil Works
Paul Jenner	Works Supervisor
Josie Hannan	Executive Assistant - Chief Executive Officer
Jodie Blum	Work Health Safety and Risk Management Officer
Kellie Morrow	Community Engagement Officer
Angela Crosby	Administration Officer – Payroll and Accounts
Madeline Ramsey	Administration Officer – Rates and Property
Charlotte Clarke	Information Officer
Angela Harris	Economic Development Project Manager
Melanie Cummins	Economic Development Officer – Special Projects
Amelia King	Economic Development Support Officer
Mandy Simes	Executive Assistant - Manager of Infrastructure and Civil Works

### WORKS DEPARTMENT

Shane Duncan	Leading Worker – Construction
Michael Claxton	Leading Worker – Maintenance
Neville White	Mechanic
Shaun Stringer	Patrol Grader Operator
Matthew Furnell	Construction and Maintenance Worker
Alison Turnbull	Construction and Maintenance Worker
Craig Chesson	Construction and Maintenance Worker
Trent Duncan	Construction and Maintenance Worker
Scott Elleway	Construction and Maintenance Worker
Walter Bessant	Construction and Maintenance Worker
Michael Guidera	Construction and Maintenance Worker
Blake Wallace	Construction and Maintenance Worker
Robert Haines	Regulatory Officer and Construction and Maintenance Worker

### **Employees Expenditure** (*excluding Chief Executive Officer, Manager Corporate Services and Manager Infrastructure and Civil Works*)

Administration Credit Card Expenditure	\$10,137.99
Travel / Accommodation	\$2,225.90

## Senior Staff Salary and Benefits

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**Position** **Allowance or Benefit**

### Chief Executive Officer - Departed

#### Peter Arnold - (July 2021 – December 2021)

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- Private use of council motor vehicle as per council policy
- 4 weeks leave (no leave loading) and rostered day off per month
- Provision of mobile phone and iPad
- Uniform
- Annual cash amount of \$9,776 in lieu of Executive Housing

Salary \$146,447

Expenses

Credit Card Expenditure	\$1,751.82
Travel and Accommodation	\$127.27
Interstate Travel and Accommodation	\$0

### Acting Chief Executive Officer – Departed

#### Rob Donaldson - (August 2021 – December 2021)

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- Private use of council motor vehicle as per council policy
- 4 weeks leave (no leave loading) and rostered day off per month
- Provision of mobile phone and iPad
- Uniform
- Accommodation 2 days per week (\$160.00 per night)

Salary \$104,000

Expenses

Credit Card Expenditure	\$0
Travel and Accommodation	\$4,181.00
Interstate Travel and Accommodation	\$0

### Chief Executive Officer - Current

#### David Penfold - (January 2022 – June 2022)

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- 5 Year term
- Subsidised House Rental free (valued at \$13k p/a)
- Private use of council motor vehicle for unrestricted business and private use (valued at \$15k p/a),
- 4 weeks leave (no leave loading) and rostered day off per month
- Relocation expenses reimbursed by Council (valued at up to \$10k, subject to partial payback if the employee does not remain employed by Council longer than 2 years
- provision of mobile phone and iPad
- uniform

Salary \$ 175,000

Expenses

Credit Card Expenditure	\$12,302.35
Travel and Accommodation	\$14,934.04
Interstate Travel and Accommodation	\$1,509.36

**Manager Corporate Services**

**Meisha Quinn - Current**

---

	○ Productivity allowance	\$9,776
	○ Provision of iPad, Phone	
	○ Annual clothing allowance	\$500
<u>Salary</u>		\$97,659
<u>Expenses</u>	Credit Card Expenditure	\$2,466.99
	Travel and Accommodation	\$6,463.88
	Interstate Travel and Accommodation	\$0

**Manager Infrastructure and Civil Works**

**Grant Crosby - Current**

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	○ Full private use of motor vehicle	\$12k
	○ Provision of iPad, and Phone	
	○ Annual clothing allowance	\$500
<u>Salary</u>		\$ 97,659
<u>Expenses</u>	Credit Card Expenditure	\$3,630.04
	Travel and Accommodation	\$0
	Interstate Travel and Accommodation	\$0



Arno Bay Estuary Boardwalk - Photo Credit: Grace King

## Elected Members and Allowances

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### Philip Cameron, Mayor

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Council Meetings**:	Attended 15/15	
Training and Development:	Nil	
Annual Allowance*:	\$27,746.74	
Expenses:	Credit Card Expenditure	\$1,700.57
	Travel and Accommodation	\$3,795.47
	Interstate Travel and Accommodation	\$1,688.07

### Robert Quinn, Deputy Mayor

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Council Meetings**:	Attended 14/15	
Training and Development:	Nil	
Annual Allowance*:	\$8,670.86	
Expenses:	Travel and Accommodation	\$733.53
	Interstate Travel and Accommodation	\$1,715.40

### Greg Cook, Elected Member

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Council Meetings**:	Attended 14/15	
Training and Development:	Nil	
Annual Allowance*:	\$7,645.68	
Expenses:	Travel and Accommodation	\$0
	Interstate Travel and Accommodation	\$0

### Grant Fennell, Elected Member

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Council Meetings**:	Attended 12/15	
Training and Development:	Nil	
Annual Allowance*:	\$7,645.68	
Expenses:	Travel and Accommodation	\$0
	Interstate Travel and Accommodation	\$0

### Colin Rayson, Elected Member

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Council Meetings**:	Attended 11/15	
Training and Development:	Nil	
Annual Allowance*:	\$8,086.68 (includes travel allowance \$441.00)	
Expenses:	Travel and Accommodation	\$0
	Interstate Travel and Accommodation	\$0

**Chris Tarran, Elected Member**

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Council Meetings**:	Attended 13/15
Training and Development:	Nil
Annual Allowance*:	\$7,645.68
Expenses:	Travel and Accommodation \$0 Interstate Travel and Accommodation \$0

**Bryan Trigg, Elected Member**

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Council Meetings**:	Attended 14/15
Training and Development:	Nil
Annual Allowance*:	\$7,645.68
Expenses:	Travel and Accommodation \$0 Interstate Travel and Accommodation \$0

**\*Annual Allowance** Includes sitting fees, travel time allowances as per the Remuneration Tribunal Determination. Fuel is reimbursed to Councillors for council-related travel.



**\*\*Meetings** Council meetings are held the second Tuesday of every month, commencing at 2.30pm in the Council Chambers, 10 Main Street, Cleve. Council meetings are open to the public.



**Elected Members**

Left to Right: Greg Cook, Colin Rayson, Bryan Trigg, Grant Fennell, Robert Quinn (Deputy Mayor), Phil Cameron (Mayor), Chris Tarren

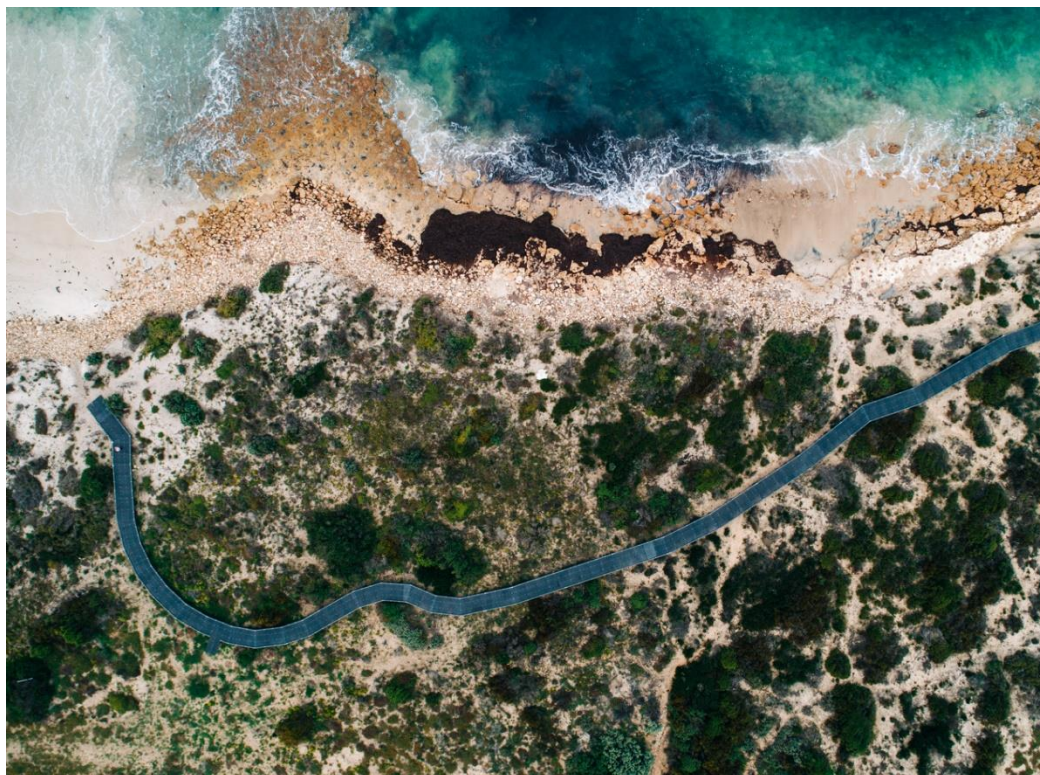
## Gifts and Benefits

Date	Staff Member	Receiver of Benefit	Description	Value	Donor	Reasons for Acceptance	Sign Off
17/12/2021	M Quinn	Admin Dept	Food Hamper	\$50	Whyalla Conveyancers	Thank you for assistance in completing Section 7 Searches during 2021	 Rob Donaldson, Acting CEO
21/01/2022	D Penfold	D Penfold	Hamper	\$50	Peter Kittle Toyota	Purchase of New Prado for CEO Vehicle	 David Penfold, CEO

## Legal Costs

*The Local Government Act* requires council to include the amount of legal costs incurred in the relevant financial year.

Cost Breakdown:	Low:	< - 5,000	\$ 45,959.68
	Medium:	5,001 – 20,000	\$ 74,256.14
	High:	20,001 - >	\$0
Total Legal costs incurred for the 2021/2022 financial year:			<b>\$120,215.82</b>



Arno Bay Turnbull's Beach Walking Trail - Photo Credit: Robert Lang Photography

## Organisational Structure and Key Responsibilities

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Under the system of Local Government established by the Local Government Act 2021, Council is established to provide for the government and management of its area at the local level and in particular, acts as a representative, informed and responsible decision maker in the interests of its community.

The Chief Executive Officer and supporting officers have the delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are listed in the appropriate register and are reviewed annually or as required by Council.



## **Elector Representation Quota and Periodic Review**

Section 12(4) of the Local Government Act 2021 (“the Act”) requires Council to conduct an elector representation review at least once in every 8 years.

Council commenced a review in the second half of 2016. At that time Council had the following structure and composition:

- The principal member of Council was a Chairperson (with the title of Mayor) elected by and from the elected members.
- The Council district was not divided into wards.

After completion of the relevant processes and consultation in September 2017, Council resolved to adopt the following future structure and composition of Council:

- The principal member of Council continues to be a Chairperson (with the title of Mayor) selected by and from amongst the elected members.
- The Council area is not divided into wards (the existing ‘no ward’ structure retained).
- The elected body of Council comprises 7 Area Councillors.

Changes to Council’s composition as a consequence of this review came into effect at the November 2018 Local Government election.

The following table provides the average representation quota for Councils of a similar size and type to the District Council of Cleve (Rural Agricultural Small (RAS)).

### **Council Representation Quota and Periodic Review**

<b>COUNCIL</b>	<b>ELECTORS</b>	<b>COUNCILLORS</b>	<b>QUOTA (INC MAYOR)</b>
<b>Cleve</b>	<b>1284</b>	<b>7</b>	<b>183</b>
Elliston	740	8	92
Flinders Ranges	1189	9	132
Franklin Harbour	924	6	154
Karoonda East Murray	735	7	105
Kimba	810	7	115
Orroroo Carrieton	691	6	115
Robe	1419	7	202
Streaky Bay	1656	8	207
Wudinna	823	7	117
<b>Total</b>	<b>10,271</b>	<b>72</b>	<b>1,422</b>

Source: Local Government Association - Representation Quotas 2021-22 Local Government of SA - Current as at last collection of elector figure statistics for House of Assembly (30/06/2022) and council supplementary roll (31/08/2021).

## Confidentiality Provision

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Council will hold all meetings in public, except in special circumstances where the public may be excluded from attendance from a part of a meeting where it is necessary to receive, discuss or consider in confidence any information or matters listed in *Section 90 of the Local Government Act 2021*.

Council held 12 ordinary meetings and 4 special meetings during 2021-22.

- Total number of orders made under *section 90 (2) of the Act* in 2021-22: 28
- The date and subject of each order within the ambit of section 90 (2):
  - 5 July 2021 – ‘Confidential Report – CEO Annual Performance Appraisal’
  - 13 July 2021 – ‘Accommodation Units’
  - 13 July 2021 – ‘Outstanding Rates as at 30 June 2021’
  - 13 July 2021 – ‘Resurrection of Regional Newspaper’
  - 13 July 2021 – ‘Trans-Tasman Energy Group Claim’
  - 30 July 2021 – ‘Confidential Report – CEO Employment Proposal’
  - 14 September 2021 – ‘Vibrating Roller Replacement Tender’
  - 9 November 2021 – ‘Sale of Cleve Accommodation Units’
  - 9 November 2021 – ‘Confidential Legal Advice on a Property Matter’
  - 9 November 2021 – ‘Cleve Playspace – Pump Track and Skate Park’
  - 30 November 2021 – ‘Confidential Report – CEO Recruitment Panel’
  - 14 December 2021 – ‘Legal Action – Council Instruction’
  - 14 December 2021 – ‘Major Development Proposal Approval Process’
  - 18 January 2022 – ‘Human Resource Services Proposal’
  - 18 January 2022 – ‘Sale of Council Property – Cleve Accommodation Units’
  - 18 January 2022 – ‘Marketing and Major Project Development Consultancy Proposal’
  - 18 January 2022 – ‘Funding Consultancy Proposal’
  - 18 January 2022 – ‘Funding Request – Arno Bay Access nbn Project’
  - 18 January 2022 – ‘Rescission of Motion – Item 17.2 Confidential Legal Advice on a Property Matter – 9 November 2021’
  - 18 January 2022 – ‘Confidential Legal Advice on a Property Matter – 9 November 2021’
  - 10 May 2022 – ‘Feedback on ESCOSA Proposed Framework and Approach – s122 Strategic Management Plan Advice Scheme’
  - 14 June 2022 – ‘Reseal Works Tender – T099’
  - 14 June 2022 – ‘Rubble Loading and Cartage Tender – T100’
  - 14 June 2022 – ‘Arno Bay Transfer Station Supervision Tender – T101’
  - 14 June 2022 – ‘Arno Bay Public Waste Bin Collection – T102’
  - 14 June 2022 – ‘Arno Bay Town Maintenance Tender – T104’
  - 14 June 2022 – ‘Resheeting Property Access Roads Tender – T096’
  - 14 June 2022 – ‘Rubble Raising and Crushing Tender – T098’

- In relation to section 90 (3) paragraphs (a) – (o), the number of times in the financial year that an order was made under section 90 (2): 28
- Total number of orders to keep documents on a confidential basis made under Section 91 (7) in 2021-22: 28
- Number of orders made in 2021-22 that expired, ceased to apply, or were revoked during the financial year: 34
- Number of orders that remained operative at the end of the financial Year (not including order made before 15 November 2010): 13

## **Freedom of Information Statement**

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This information statement is published by the District Council of Cleve in accordance with the requirements of *Section 9 of the Freedom of Information Act 1991*.

### **Policy and Administrative Documents**

The District Council of Cleve's policy and administrative documents include:

- Ordinary Council Meeting Agenda
- Ordinary Council Meeting Minutes
- Policy Manual
- Annual Budget
- Annual Financial Statements
- Record of Delegations
- Annual Report
- Assessment Book (development)
- Development Plan

### **Certificates Issued Under Section 9 (1a)**

One (1) certificate relating to Freedom of Information (FOI) were issued under *Section 9 (1a) of the Freedom of Information Act 1991* in the 12 months to 30 June 2022.

FOI enquiries or requests would normally be addressed to:

**Chief Executive Officer  
District Council of Cleve  
PO Box 36  
CLEVE SA 5640**

## **Competitive Tendering**

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All activities not undertaken by Council staff are put out to tender in accordance with Council's tendering policies and associated procedures. There are various levels of tendering allowed under these policies and procedures, depending on value and risk factors. The extent of competitive tendering activities is defined in Council's Procurement (including Contracts and Tenders) Policy and Disposal of Land and Assets Policy.

## **Application of the National Competition Policy**

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Clause 7 Statement on the Application of Competition Principles to Local Government under the Competition Principles Agreement requires the Council to provide information relevant to competition neutrality to any Council operations.

The Council does not operate any significant business activities within either Category 1 or Category 2 under the National Competition Policy. The Council has not received any complaints about the application of competitive neutrality during the 2021-2022 financial year.

The Council's by-laws are subject to the requirements of *Section 247 of the Local Government Act 2021* regarding avoiding restricting competition to any significant degree. The Council duly considered the impacts of the by-laws on national competition when they were adopted in 2018.

## **Community Plans and Documentation**

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### **Community Land Management Plans**

As per the *Local Government Act 2021, Chapter 11 and Schedule 4 2(e)*, Council recognises the requirement and need for management plans of its community and operational land. Council's current management plans for community land are to be reviewed in 2023.

- Playground Community Land Management Plan
- Sports and Recreation Facilities Community Land Management Plan
- Darke Peak Parklands Community Land Management Plan

### **Community Engagement**

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These are:

Deputations:	With the permission of the Committee Chairman or the Mayor, a member of the public can address a committee or the Council personally or on behalf of a group of residents.
Presentations to Council	With prior notification and arrangement with the Mayor, a member of the public can address the Council on any issue relevant to Council.
Petitions	Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.
Written Requests	A member of the public can write to the Council on any Council policy, activity, or service.
Elected Members	Members of the public can contact their Elected Members of Council prior to each monthly Council Meeting.

## Obtaining Information from Council

The following Council documentation is available for public viewing on Council's website or at the Council office. These include:

- Annual Business Plan and Annual Budget
- Animal Management Plan
- Annual Report
- Application Forms and Permits
- Arno Bay Foreshore Master Plan
- Bushfire Prevention Plan
- Community Land
- Council By-Laws
- Council Meeting Agenda and Minutes
- Development Plan
- District Emergency Management Plan
- Financial Statements
- Government Policies
- Infrastructure and Asset Management Plan
- Long Term Financial Plan
- Regional Public Health Plan
- Schedule of Fees and Charges
- Strategic Plan
- Section 41 Committee Meeting Agenda and Minutes

## Council Membership

The District Council of Cleve is a member of the following organisations:

- South Australian Local Government Association
- Eyre Peninsula Local Government Association
- Regional Development Australia Eyre Peninsula Inc.



Yeldulknie Waterfall Walk Photo Credit: unknown

## Requirements of the Local Government Act

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### Auditor Independence

Council's Auditor, Ian G McDonald FCA, was appointed in June 2021 for a 5-year term for the period 2021-2025. Councils are required to report on the remuneration payable to the auditor during the year and to differentiate between audit and non-audit fees. The audit fees for the Council in 2021-22 is \$13,000 (GST exclusive).

### Internal Review of Council's Actions

*Section 270 (8)* of the Act requires Council to include within its Annual Report information in relation to the number of applications for review of Council decisions made under *section 270 of the Act*. Council received no applications for review in the 2021-22 financial year under this section of the Act.

### Registers

The following registers are maintained in accordance with the *Local Government Act 2021*, the *Local Government (Elections) Act 1999* and associated regulations:

- Allowance and Benefits
- Asbestos
- Bank Account
- Chains and Slings
- Common Seal
- Community Grant
- Confidential Items
- Contracts and Agreements
- Councillors and Staff Interests
- Credit Card
- Emergency Response Support
- Emergency Services Plant and Equipment
- Exit and Emergency Lights
- Fire Extinguisher
- Gifts and Benefits
- Government Gazette
- Grants
- Key
- Ladder
- Leases and Licences
- Legislative Compliance Tracking
- Loans
- Residual Current Devices Testing
- Salaries and Benefits
- Section 41 Committees
- Tree

### Governance Policies and Codes

The following mandatory policies and codes of practice/conduct have been adopted by Council in accordance with the *Local Government Act 2021*:

- Access to Council Meetings, Committees, Documents
- Code of Practice
- Access to Development Records Policy
- Asset Impairment Policy
- Asset Management Policy
- Asset Revaluation Policy
- Assisting Emergency Services Policy
- Budget Management Policy

- Building Inspection Policy
- Caretaker Policy
- Complaints Handling Under Council Members Code of Conduct Policy
- Customer Complaints Policy
- Council and Committee Meeting Procedure Policy
- Council Induction Policy
- Council Member Access to Information Policy
- Council Members Code of Conduct
- Council Vehicle Policy
- Credit Card Policy
- Customer Policy – Community Wastewater Management Scheme
- Development Assessment Delegation Policy
- Disposal of Land and Assets Policy
- Document Control Policy
- Elected Member Allowances and Support Policy
- Elected Member Training and Development Policy
- Employee Code of Conduct
- Employee Leave Policy
- Hardship Policy
- Environment Policy
- Expiation Waiving Policy
- Fraud and Corruption Prevention Policy
- Gifts and Benefits Policy
- Grants Policy
- Grievance and Disciplinary Policy
- Hardship Policy
- Hire of Plant and Equipment Policy
- Hire of Portable Toilets Policy
- Informal Gathering Policy
- Internal Controls Policy
- Internal Controls Policy
- Internal Review of Council Decisions Policy
- i-Responda Policy
- Issuing of RV Clearance Certificates Policy
- Loans to Community Groups Policy
- Mayor (Member on Committees) Policy
- Mayors Seeking Legal Advice
- Mobile Food Vendor Rules
- Order Making Policy
- Procurement Policy
- Prudential Management Policy
- Public Consultation Policy
- Public Interest Disclosure Policy
- Records Management Policy
- Revenue and Financing Policy
- Reserve Policy
- Risk Management Policy
- Road Naming Policy
- Rural Addressing Policy
- Safe Environment Policy
- Service Gifts
- Social Media Policy
- Special Pandemic Leave Policy
- Strategic Risk Management Framework
- Supplementary Election Policy
- Swimming Pool Inspection Policy
- Tenancy of Council Houses
- Travel and Accommodation Policy
- Treasury Policy
- Wind Farm Policy
- Working from Home Policy
- Works Vehicle Identification Policy

### **Documents Available for Inspection**

The following documentation is available for viewing on Council's website and for public inspection at the Council office during business hours. Members of the public may also purchase copies of these documents at the prescribed fee from the Chief Executive Officer.

- Annual Business Plan and Annual Budget
- Annual Financial Statements
- Annual Report
- Assessment Book
- Council By-laws
- Development Plan
- Fees and Charges
- Member's Register of Allowances and Benefits
- Member's Register of Interests
- Officer's Register of Salaries
- Ordinary Council Meeting Agenda
- Ordinary Council Meeting Minutes
- Policy Manual
- Record of Delegations
- Register of Community Land
- Register of Public Roads
- Register of Gifts and Benefits
- Senior Officer's Register of Interest
- Strategic Plan

### **Amendment to Council Records**

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the *Local Government Act*. A member of the public may then request a correction to any information about themselves that is incomplete, incorrect, misleading, or out-of-date.

To gain access to these Council records, a member of the public must enquire in the first instance to the Chief Executive Officer. It may be necessary to complete a FOI Request Form, outlining the records that the person wishes to inspect.



## **Local Nuisance and Litter Control Act and Regulations**

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Subject to the *Local Nuisance and Litter Control Act 2016*, a council is the principal authority for dealing with local nuisance and littering in its area. Section 8 of this Act requires Council to include the following information on the functions conferred on councils under this Act. For the financial year 2021-2022:

- the number of complaints of local nuisance or littering received by Council: Nil
- the number and nature of:
  - offences under the Act that were expiated: Nil
  - offences under the Act that were prosecuted: Nil
  - nuisance abatement notices or litter abatement notices issued: Nil
  - civil penalties negotiated under section 34 of the Act: Nil
  - applications by the Council to the Court for orders for civil penalties under *section 34 of the Act* and the number of orders made by the Court on those applications: Nil
- any other functions performed by the council under the Act: Nil



Cleve District Floods January 2022 (up to 250ml of rain recorded in some areas of the district within 48 hours)  
Photo Credit: Grant Crosby

## **Council Committees**

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### **Section 41 Committees of Council**

- Arno Bay and Districts Boat Ramp Committee

### **Committees of Council**

- CEO's Performance Review Committee
- Cleve and Districts Bushfire Prevention Working Group
- Cropping Advisory Group
- Council House and Community Property Advisory Group
- Council Audit Committee
- Eastern Eyre Waste Management Working Group
- Tender Committee

### **Third Party Committees with Council Representation**

- Cleve Area School Governing Council
- Cleve Swimming Pool Committee
- Eastern Eyre Health Advisory Council Inc.
- EPLGA Roads and Transport Working Party
- Eyre Peninsula Coastal Councils Group
- Eyre Peninsula Local Government Association
- SA Local Government Association and SA Local Government Finance Authority
- Sims Farm Agricultural Advisory Group
- Arno Bay and Districts Boat Ramp Committee
- Cleve Districts Tourism and Development Group (dissolved 2022)

### **Third Party Committees with Council Representation**

- Eastern Eyre Peninsula Building Fire Safety Committee  
*(Planning, Development and Infrastructure Act 2016)*
- Eyre Peninsula Regional Assessment Panel  
*(Planning, Development and Infrastructure Act)*

## **Section 41 Council Committees**

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### **Arno Bay and Districts Boat Ramp Committee**

<b>President</b>	Craig Henderson
<b>Vice President</b>	Don Hauschild
<b>Secretary</b>	Paul Aitkins
<b>Treasurer</b>	Colin Rayson
<b>Members</b>	Rod Carrick Greg Cloughton David Preiss Brenton Harris
<b>Council Representative</b>	Grant Fennell

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### **President's Report**

What a year it's been, has been good to see a lot of boats have still been able to get out and go fishing, or boating as some say.

We have had to do some small repairs to the pontoons again, this time the form ply was replaced due to the old ply starting to crack apart, thus causing some safety concerns.

The fish cleaning station is being used more now and new cleaning boards have been put down there for people to use.

The wash down hose is getting used quite a bit, the hose ends must be a collective item as they are getting replaced quite regularly. Just need to encourage people to make sure this is wound all the way up and not left laying on the ground.

It was good to see that the pontoons will be looked at but will need some repairs done to ramps as well as quite a few holes are in them now. Hopefully the new pontoon will be as strong as the old one.

The offal problem seems to be working with the bins being used, just need to get the sign slightly modified for this. Its good as we don't see the offal being thrown up into the sand hills behind the cleaning station anymore. Tourists must have option to dispose of their waste.

The ticketing station seems to be used at times, although some will still not pay. Not sure what can be done to rectify this without someone issuing fines.

Thanks to all who have helped in any way to maintain and upgrade our boat ramp facilities.

Craig Henderson  
President

## Council Committees

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### Audit Committee

<b>Independent Chairperson</b>	David Frick
<b>Members</b>	Phil Cameron Chris Tarren Greg Cook Fiona Ward (Independent Member)

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### **Audit Committee**

The Audit Committee has been formally appointed pursuant to the requirements under the *Local Government Act 1999* (the Act) and the *Local Government (Financial Management) Regulations 2013*.

The activities of the Audit Committee are governed by its terms of reference together with the Audit Committee work program which is updated after each meeting. These two documents deliver the legal requirements stipulated by the legislations as well as many of the best practise activities outlined in the LGA financial sustainability information papers covering this topic.

This report provides a summary of activities undertaken by the Audit Committee during the year ending 30 June 2022.

### **Committee Membership, Meetings Attended and Allowance**

The Audit Committee met on four (4) occasions during the financial year.

<b>Member</b>	<b>Meetings Attended</b>	<b>Allowance</b>
D Frick (Independent Chairperson)	2	\$1,000
FM Ward (Independent Member)	4	\$1,600
PJ Cameron	3	N/A
GJ Cook	4	N/A
CR Tarran	3	N/A

From the 2017-18-year, Council have retained the appointment of an independent Advisor to the Audit Committee who is an expert in Local Government Audit Committees. This person ensures that:

- staff arrange for a minimum of four meetings to be held each year: and
- that the Audit Committee Work Program is kept up to date; and
- that the Audit Committee Work Program is consistent with the Audit Committee terms of reference as well as legislative requirements.

## Activities

The table that follows represents the completed work program for the meetings held in the year ending 30 June 2022.

Activity	Meeting Date
<b>1. Strategic Financial Reporting Cycle Reports Reviewed</b>	
1.1 2022-23 Annual Business Plan and Annual Budget Process	22 Mar 2022
1.2 Draft Annual Budget 2022-23	22 Mar 2022
1.3 Annual Business Plan and Annual Budget 2022-23	7 Jun 2022
1.4 Draft Infrastructure and Asset Management Plan 2022-31	30 Nov 2021
1.5 Draft Long Term Financial Plan 2022-31	30 Nov 2021
1.6 Annual Financial Statements 2020-21	19 Oct 2021
1.7 Budget Review #1 2021-22	30 Nov 2021
1.8 Budget Review #2 2021-22	22 Mar 2022
1.9 Budget Review #3 2021-22	7 Jun 2022
1.10 Financial Performance Report 2020-21	30 Nov 2021
<b>2. Internal Controls and Risk Management Systems Reviewed</b>	
2.1 Internal Control Framework, Policy and Procedures	07 Jun 2022
2.2 Internal Controls Self-Assessment Report 2021-22	07 Jun 2022
2.3 Operational Risk Register	22 Mar 2022
2.4 Risk Management Policy and Framework	22 Mar 2022
2.5 Emergency Management Plan	22 Mar 2022
2.6 Business Continuity Plan	22 Mar 2022
<b>3. External Audit</b>	
3.1 Receive and note the Balance Date Audit letter for the year ending 30 June 2021 received from Dean Newbery and Partners	19 Oct 2021 30 Nov 2021
3.2 Receive and note the Interim External Audit Management letter received from Ian G McDonald FCA for the Interim Audit conducted in March 2022	07 Jun 2022
3.3 Advised Council that the Audit Committee are satisfied that the Auditors have maintained their independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the <i>Local Government Act 1999</i> and the <i>Local Government (Financial Management) Regulations 2011 under that Act</i> .	19 Oct 2021

<b>4. Financial Governance</b>	
4.1 Reviewed various policies: <ul style="list-style-type: none"> <li>• Policy 7.2 – Disposal of Land and Assets</li> <li>• Policy 7.3 - Asset Impairment</li> <li>• Policy 7.4 - Asset Revaluation</li> <li>• Policy 7.5 - Revenue and Financing</li> <li>• Policy 7.6 – Treasury</li> <li>• Policy 7.7 – Reserve</li> <li>• Policy 7.8 – Budget Management</li> <li>• Policy 7.9 – Prudential Management</li> <li>• Policy 7.14 – Loans to Community Groups</li> <li>• Policy 18.3 – Asset Management</li> </ul>	19 Oct 2021
4.2 Reviewed various policies: <ul style="list-style-type: none"> <li>• Policy 7.1 – Procurement Policy</li> </ul>	22 Mar 2022
4.3 Reviewed various policies: <ul style="list-style-type: none"> <li>• Policy 7.10 – Grants</li> <li>• Policy 7.12 – Hardship</li> <li>• Policy 7.15 – Employee Leave</li> </ul>	07 Jun 2022
4.4 Reviewed and discussed a report covering the Impact of Statutes Amendment (Local Government Review) Act 2021 on Audit Committee Activities.	19 Oct 2021 22 Mar 2022 07 Jun 2022
4.5 Reviewed and discussed a report covering the overview and response to the public consultation draft of the ESCOSA Rates Oversight Scheme.	07 Jun 2022
<b>5. Reporting Requirements of Audit Committee</b>	
5.1 Present Audit Committee Report 2020-21 for inclusion into Council's Annual Report for 2020-21	19 Oct 2021
5.2 Reviewed and discussed the Strategic Financial Reporting Cycle – Schedule of Critical Dates	19 Oct 2021
5.4 Review Audit Committee Work Program	Ongoing

### **Elected Member Training**

Elected member training has been undertaken on an ad hoc basis during the actual meetings in the form of advice from the appointed Audit Committee advisor. Information on statutory requirements and best practise in relation to the various matters covered during meetings is routinely provided to the Committee Members to ensure a full understanding of the issues they are making recommendations to Council on.

David Frick  
Independent Audit Committee Chair  
6 June 2022

**Appendix A**  
**Audited Annual Financial Statements 2021-22**

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**District Council of Cleve**  
**General Purpose Financial Reports**  
**for the year ended 30 June 2022**



**District Council of Cleve**  
**General Purpose Financial Reports**  
**for the year ended 30 June 2022**

**Table of Contents**

	<b>Page #</b>
<b>Council Certificate</b>	1
<b>Principal Financial Statements</b>	
Statement of Comprehensive Income	2
Statement of Financial Position	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
<b>Notes to, and forming part of, the Principal Financial Statements</b>	
Note 1 - Significant Accounting Policies	6
Note 2 - Income	12
Note 3 - Expenses	15
Note 4 - Asset Disposal & Fair Value Adjustments	17
Note 5 - Current Assets	17
Note 6 - Non-Current Assets	17
Note 7 - Infrastructure, Property, Plant & Equipment & Investment Property	18
Note 8 - Liabilities	23
Note 9 - Reserves	24
Note 10 - Reconciliation of Cash Flow Statement	25
Note 11 - Functions	26
Note 12 - Financial Instruments	28
Note 13 - Financial Indicators	30
Note 14 - Uniform Presentation of Finances	31
Note 15 - Superannuation	32
Note 16 - Contingent Assets & Contingent Liabilities	33
Note 17 - Related Party Transactions	34
<b>Audit Report - Financial Statements</b>	
<b>Audit Report - Internal Controls</b>	
<b>Council Certificate of Audit Independence</b>	37
<b>Auditor Certificate of Audit Independence</b>	38

**District Council of Cleve  
Annual Financial Statements  
for the year ended 30 June 2022**

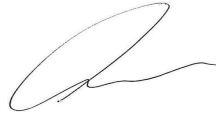
**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....  
**David Penfold**  
**CHIEF EXECUTIVE OFFICER**



.....  
**Philip Cameron**  
**MAYOR/COUNCILLOR**

**Date: 19 October 2022**

**District Council of Cleve**  
**Statement of Comprehensive Income**  
**for the year ended 30 June 2022**

	Notes	2022 \$	2021 \$
<b>INCOME</b>			
Rates	2	3,590,525	3,547,539
Statutory charges	2	29,701	21,584
User charges	2	224,510	218,554
Grants, subsidies and contributions	2	2,588,028	2,352,660
Investment income	2	35,586	37,115
Reimbursements	2	321,240	112,373
Other income	2	176,334	171,867
<b>Total Income</b>		<b>6,965,924</b>	<b>6,461,692</b>
<b>EXPENSES</b>			
Employee costs	3	1,850,531	1,638,850
Materials, contracts & other expenses	3	2,487,975	2,360,112
Depreciation, amortisation & impairment	3	1,825,596	1,984,281
Finance costs	3	28,782	34,046
<b>Total Expenses</b>		<b>6,192,885</b>	<b>6,017,288</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>773,039</b>	<b>444,403</b>
Asset disposal & fair value adjustments	4	(407,366)	(145,653)
Amounts received specifically for new or upgraded assets	2	926,787	722,547
<b>NET SURPLUS / (DEFICIT) (transferred to Equity Statement)</b>		<b>1,292,460</b>	<b>1,021,298</b>
<b>Other Comprehensive Income</b>			
Impairment (expense) / recoupments offset to asset revaluation reserve	9	(71,362)	-
<b>Total Other Comprehensive Income</b>		<b>(71,362)</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>1,221,098</b>	<b>1,021,298</b>

This Statement is to be read in conjunction with the attached Notes.

**District Council of Cleve**  
**Statement of Financial Position**  
**as at 30 June 2022**

	Notes	2022 \$	2021 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	7,753,069	7,757,398
Trade & other receivables	5	831,385	568,462
Inventories	5	18,443	4,618
<b>Total Current Assets</b>		<b>8,602,897</b>	<b>8,330,478</b>
<b>Non-current Assets</b>			
Financial assets	6	202,540	200,157
Infrastructure, property, plant & equipment	7	50,396,440	50,106,053
Other non-current assets	6	1,655,076	754,210
<b>Total Non-current Assets</b>		<b>52,254,056</b>	<b>51,060,420</b>
<b>Total Assets</b>		<b>60,856,953</b>	<b>59,390,898</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	8	1,284,190	813,825
Borrowings	8	182,861	128,773
Provisions	8	275,897	399,242
<b>Total Current Liabilities</b>		<b>1,742,947</b>	<b>1,341,840</b>
<b>Non-current Liabilities</b>			
Borrowings	8	402,562	572,922
Provisions	8	29,637	15,427
<b>Total Non-current Liabilities</b>		<b>432,199</b>	<b>588,349</b>
<b>Total Liabilities</b>		<b>2,175,146</b>	<b>1,930,189</b>
<b>NET ASSETS</b>		<b>58,681,807</b>	<b>57,460,709</b>
<b>EQUITY</b>			
Accumulated Surplus		28,560,879	27,363,597
Asset Revaluation Reserves	9	29,479,928	29,551,290
Other Reserves	9	640,999	545,822
<b>TOTAL EQUITY</b>		<b>58,681,807</b>	<b>57,460,709</b>

This Statement is to be read in conjunction with the attached Notes.

**District Council of Cleve**  
**Statement of Changes in Equity**  
**for the year ended 30 June 2022**

		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	TOTAL EQUITY
2022	Notes	\$	\$	\$	\$
Balance at end of previous reporting period		27,363,597	29,551,290	545,822	57,460,709
<b>Net Surplus / (Deficit) for Year</b>		<b>1,292,460</b>			<b>1,292,460</b>
<b>Other Comprehensive Income</b>					
Impairment (expense) / recoupments offset to asset revaluation reserve			(71,362)		(71,362)
Transfers between reserves		(95,177)		95,177	-
<b>Balance at end of period</b>	9	<b>28,560,879</b>	<b>29,479,928</b>	<b>640,999</b>	<b>58,681,807</b>
		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	TOTAL EQUITY
2021	Notes	\$	\$	\$	\$
Balance at end of previous reporting period		26,014,290	29,551,290	873,831	56,439,411
<b>Net Surplus / (Deficit) for Year</b>		<b>1,021,298</b>			<b>1,021,298</b>
Transfers between reserves		328,009		(328,009)	-
<b>Balance at end of period</b>	9	<b>27,363,597</b>	<b>29,551,290</b>	<b>545,822</b>	<b>57,460,709</b>

This Statement is to be read in conjunction with the attached Notes

**District Council of Cleve**  
**Statement of Cash Flows**  
**for the year ended 30 June 2022**

	Notes	2022 \$	2021 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<i><b>Receipts:</b></i>			
Rates - general & other		3,667,068	3,726,702
Fees & other charges		31,186	22,663
User charges		298,434	196,762
Investment receipts		235,340	38,023
Grants utilised for operating purposes		2,285,497	2,144,462
Reimbursements		337,302	117,992
Other revenues		(101,652)	639,263
<i><b>Payments:</b></i>			
Employee costs		(1,944,697)	(1,713,004)
Materials, contracts & other expenses		(2,107,975)	(3,048,327)
Finance payments		(29,786)	(34,023)
<b>Net Cash provided by (or used in) Operating Activities</b>		<u>2,670,716</u>	<u>2,090,512</u>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<i><b>Receipts:</b></i>			
Amounts specifically for new or upgraded assets		926,787	722,547
Sale of replaced assets		68,636	198,573
Sale of surplus assets		600,000	-
Repayments of loans by community groups		10,017	93,625
<i><b>Payments:</b></i>			
Expenditure on renewal/replacement of assets		(2,253,074)	(2,101,303)
Expenditure on new/upgraded assets		(1,911,139)	(1,233,400)
<b>Net Cash provided by (or used in) Investing Activities</b>		<u>(2,558,772)</u>	<u>(2,319,957)</u>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<i><b>Receipts:</b></i>			
Proceeds from borrowings		-	(20,857)
<i><b>Payments:</b></i>			
Repayments of borrowings		(116,273)	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<u>(116,273)</u>	<u>(20,857)</u>
<b>Net Increase (Decrease) in cash held</b>		<u>(4,329)</u>	<u>(250,302)</u>
 Cash & cash equivalents at beginning of period	10	<u>7,757,398</u>	<u>8,007,700</u>
<b>Cash &amp; cash equivalents at end of period</b>	10	<u>7,753,069</u>	<u>7,757,398</u>

This Statement is to be read in conjunction with the attached Notes

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 1 - Significant Accounting Policies**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**1 Basis of Preparation**

**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

**1.2 Historical Cost Convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

**1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

**1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest dollar.

**1.5 Covid-19**

The COVID-19 pandemic has impacted the 2021/22 financial statements. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

**2 The Local Government Reporting Entity**

District Council of Cleve is incorporated under the SA Local Government Act 1999 and has its principal place of business at 10 Main Street Cleve, SA 5640. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

**3 Income recognition**

**3.1 Revenue**

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 1 - Significant Accounting Policies**

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years, the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation		Difference
<b>2016-17</b>	2,036,887	1,344,427	+	692,640
<b>2017-18</b>	1,728,737	1,642,863	+	85,874
<b>2018-19</b>	2,026,300	1,647,009	+	379,291
<b>2019-20</b>	1,496,797	1,651,904	-	155,107
<b>2020-21</b>	1,457,819	1,668,774	-	210,955
<b>2021-22</b>	2,177,600	1,721,581	+	456,019

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 13 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

**3.2 Construction Contracts**

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

**4 Cash, Cash Equivalents and Other Financial Instruments**

**4.1 Cash, Cash Equivalent Assets**

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

**4.2 Other Financial Instruments**

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.



# **District Council of Cleve**

## **Notes to and forming part of the Financial Statements**

### **for the year ended 30 June 2022**

#### **Note 1 - Significant Accounting Policies**

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 12.

#### **5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

##### **5.1 Real Estate Assets Developments**

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

##### **5.2 Other Real Estate held for resale**

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

#### **6 Infrastructure, Property, Plant & Equipment**

##### **6.1 Initial Recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

##### **6.2 Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### **6.3 Subsequent Recognition**

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

##### **6.4 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

# **District Council of Cleve**

## **Notes to and forming part of the Financial Statements**

### **for the year ended 30 June 2022**

#### **Note 1 - Significant Accounting Policies**

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

#### **6.5 Impairment**

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### **6.6 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

### **7 Payables**

#### **7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### **7.2 Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### **8 Borrowings**

Borrowings are initially recognised at fair value net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 1 - Significant Accounting Policies**

**9 Provisions**

**9.1 Employee Benefits**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

Superannuation:

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

**9.2 Provisions for reinstatement, restoration, rehabilitation.**

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

**11 Joint Ventures and Associated Entities**

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements are accounted for in accordance with AASB 128 Investments in Associates and are set out in detail in Note 19.

**11 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 1 - Significant Accounting Policies**

**12 New and amended standards and interpretations**

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

*Amendments to AASB 16 Covid-19 Related Rent Concessions:*

In 2020, the AASB issued AASB 2020-4, Amendments to AASBs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment was intended to apply until 30 June 2021, but as the impact of the Covid-19 pandemic is continuing, in 2021 the AASB extended the period of application of the practical expedient to 30 June 2022. The amendment applies to annual reporting periods beginning on or after 1 April 2021. This amendment had no impact on the consolidated financial statements of the Group.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 2 - INCOME**

	Notes	2022 \$	2021 \$
<b>RATES REVENUES</b>			
<u>General Rates</u>		<b>3,002,498</b>	2,946,390
Less: Mandatory rebates		<b>(33,491)</b>	(32,792)
Less: Discretionary rebates, remissions & write offs		<b>(15,598)</b>	(15,199)
		<b>2,953,409</b>	2,898,399
<u>Other Rates (including service charges)</u>			
Landscape levy		<b>106,314</b>	105,857
Waste collection		<b>208,120</b>	205,916
Community wastewater management systems		<b>316,334</b>	317,802
Separate and Special Rates		<b>4,216</b>	7,214
		<b>634,984</b>	636,790
<u>Other Charges</u>			
Penalties for late payment		<b>15,455</b>	19,596
Legal & other costs recovered		<b>2,177</b>	7,587
		<b>17,632</b>	27,183
Less: Discretionary rebates, remissions & write offs		<b>(15,500)</b>	(14,833)
		<b>3,590,525</b>	3,547,539
<b>STATUTORY CHARGES</b>			
Development Act fees		<b>13,915</b>	5,537
Town planning fees		<b>7,183</b>	8,211
Health & Septic Tank Inspection fees		<b>1,235</b>	1,940
Animal registration fees & fines		<b>7,330</b>	5,896
Other licences, fees, & fines		<b>38</b>	-
		<b>29,701</b>	21,584
<b>USER CHARGES</b>			
Cemetery/crematoria fees		<b>9,782</b>	17,505
Arno Bay Harbour fees		<b>20,921</b>	20,215
Sanitation & garbage fees		<b>179,040</b>	144,554
Council house rentals		<b>5,571</b>	15,368
Standpipe water		<b>3,558</b>	16,636
Hall & equipment hire		<b>2,060</b>	1,275
Sundry		<b>3,577</b>	3,001
		<b>224,510</b>	218,554

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 2 - INCOME (con't)**

	Notes	2022 \$	2021 \$
<b>INVESTMENT INCOME</b>			
Interest on investments:			
Local Government Finance Authority		27,574	26,798
Banks & other		0	9
Loans to community groups		8,011	10,308
		<b>35,586</b>	<b>37,115</b>
<b>REIMBURSEMENTS</b>			
Private works		129,544	7,880
Other		191,696	104,493
		<b>321,240</b>	<b>112,373</b>
<b>OTHER INCOME</b>			
Insurance & other recoupments - infrastructure, property, plant & equipment		3,532	9,020
Accommodation unit income		118,778	98,335
Sundry		54,024	64,511
		<b>176,334</b>	<b>171,867</b>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Amounts received specifically for new or upgraded assets		926,787	722,547
Other grants, subsidies and contributions			
Untied - Financial Assistance Grant		2,177,600	1,457,819
Roads to Recovery		401,192	601,788
Library & Communications		4,196	3,830
Drought Communities Programme		-	283,615
Sundry		5,040	5,608
		<b>2,588,028</b>	<b>2,352,660</b>
		<b>3,514,815</b>	<b>3,075,207</b>
<i>The functions to which these grants relate are shown in Note 11.</i>			
<b>Sources of grants</b>			
Commonwealth government		1,327,979	728,155
State government		2,186,836	2,347,052
		<b>3,514,815</b>	<b>3,075,207</b>

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 2 - INCOME (con't)**

		2022	2021
<i>Individually Significant Item</i>	<i>Notes</i>	\$	\$
<i>Unspent Grant Revenue/ Fags received in Advance</i>		1,247,612	1,050,101
 <b>Conditions over grants &amp; contributions</b>			
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>			
<i>Unexpended at the close of the previous reporting period</i>		1,050,101	804,587
<i>Less: expended during the current period from revenues recognised in previous reporting periods:</i>			
<i>Roads Infrastructure (FAG's Paid in advance)</i>		791,593	(804,587)
<i>LRCIP - Phase 2</i>		258,508	-
<i>Subtotal</i>		1,050,101	(804,587)
 <i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>			
<i>Roads Infrastructure (FAG's Paid in advance)</i>		1,247,612	791,593
<i>LRCIP - Phase 2</i>		-	258,508
<i>Subtotal</i>		1,247,612	1,050,101
<i>Unexpended at the close of this reporting period</i>		3,347,814	1,050,101
 <i>Net increase / (decrease) in assets subject to conditions in the current reporting period</i>		2,297,713	245,514

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 3 - EXPENSE**

		2022	2021
	Notes	\$	\$
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		1,772,722	1,435,377
Employee leave expense		82,843	156,337
Superannuation - defined contribution plan contributions	15	141,265	119,373
Superannuation - defined benefit plan contributions	15	21,457	22,622
Workers' Compensation Insurance		44,414	35,707
Other		-	31,192
Less: Capitalised and distributed costs		<u>(212,169)</u>	<u>(161,759)</u>
<b>Total Operating Employee Costs</b>		<b><u>1,850,531</u></b>	<b><u>1,638,850</u></b>
<b>Total Number of Employees</b>		<b>21</b>	<b>21</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		13,000	23,060
Elected members' expenses		80,399	81,825
Election expenses		543	532
Subtotal - Prescribed Expenses		<u>93,942</u>	<u>105,417</u>
<u>Other Materials, Contracts &amp; Expenses</u>			
Advertising & Printing		50,647	34,145
Contractors - Operating		534,617	509,534
Materials, Contracts & Other Capital		3,051,179	3,172,948
Drought Relief Projects - Sport & Recreation		-	237,256
Energy		65,197	61,290
Freight		35,177	24,814
Insurance		204,942	147,047
Maintenance		39	83
Materials - Operating		364,876	284,485
Legal Expenses		120,216	110,758
Levies paid to government - Landscape levy		106,356	107,246
- Other Levies		61,293	56,614
Membership & Subscriptions		67,892	70,748
Parts, accessories & consumables		87,176	54,954
Professional Services		262,460	231,998
Registration		36,284	34,603
Telecommunication & Internet		15,397	19,857
Training		35,207	44,935
Travel		28,262	27,525
Sundry - Operating		243,715	129,531
Water		74,280	67,271
Less: Capitalised and Distributed Costs		<u>(3,051,179)</u>	<u>(3,172,944)</u>
Subtotal - Other Materials, Contracts & Expenses		<b><u>2,394,033</u></b>	<b><u>2,254,696</u></b>
		<b><u>2,487,975</u></b>	<b><u>2,360,112</u></b>



**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 3 - EXPENSE con't**

		2022	2021
	Notes	\$	\$
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b>Depreciation</b>			
Buildings & Other Structures		202,886	216,239
Infrastructure		-	1,215,208
Sealed		357,367	-
Unsealed		658,595	-
Kerbing & Guttering		38,289	-
Bridges		13,256	-
Culverts		2,241	-
Footpaths		50,345	-
CWMS		117,820	117,820
Plant, Machinery & Equipment		375,168	348,535
Office Equipment, Furniture & Fittings		9,579	15,016
Other Assets		71,412	71,463
Less: Impairment expense offset to asset revaluation reserve	9	(71,362)	-
		<u>1,825,596</u>	<u>1,984,281</u>
<b>FINANCE COSTS</b>			
Interest on Loans		<u>28,782</u>	<u>34,046</u>
		<u>28,782</u>	<u>34,046</u>

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS**

	Notes	2022 \$	2021 \$
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		68,636	198,573
Less: Carrying amount of assets sold		<u>(312,212)</u>	<u>(344,226)</u>
<b>Gain (Loss) on disposal</b>		<u><b>(243,575)</b></u>	<u><b>(145,653)</b></u>
<i>Assets surplus to requirements</i>			
Proceeds from disposal		600,000	-
Less: Carrying amount of assets sold		<u>(763,791)</u>	<u>-</u>
<b>Gain (Loss) on disposal</b>		<u><b>(163,791)</b></u>	<u><b>-</b></u>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>		<u><b>(407,366)</b></u>	<u><b>(145,653)</b></u>

**Note 5 - CURRENT ASSETS**

<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		31,629	473,538
Deposits at Call		<u>7,721,440</u>	<u>7,283,860</u>
		<u><b>7,753,069</b></u>	<u><b>7,757,398</b></u>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates - General & Other		207,668	212,400
Accrued Revenues		358,270	201,754
Debtors - general		129,277	63,977
Other levels of Government		1,595	3,573
GST Recoupment		101,427	41,126
Prepayments		9,636	9,720
Loans to community organisations		<u>23,512</u>	<u>35,912</u>
		<u><b>831,385</b></u>	<u><b>568,462</b></u>
<b>INVENTORIES</b>			
Stores & Materials		<u>18,443</u>	<u>4,618</u>
		<u><b>18,443</b></u>	<u><b>4,618</b></u>

**Note 6 - NON-CURRENT ASSETS**

<b>FINANCIAL ASSETS</b>			
<b>Receivables</b>			
Loans to community organisations		<u>202,540</u>	<u>200,157</u>
<b>TOTAL FINANCIAL ASSETS</b>		<u><b>202,540</b></u>	<u><b>200,157</b></u>
<b>OTHER NON-CURRENT ASSETS</b>			
<b>Inventories</b>			
Real Estate Developments		754,210	754,210
Capital Works-in-Progress		<u>900,866</u>	<u>-</u>
		<u><b>1,655,076</b></u>	<u><b>754,210</b></u>

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)**

		2021				2022			
		\$				\$			
	Fair Value Level	Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Land	2	3,312,900	-	-	3,312,900	<b>3,312,900</b>	-	-	<b>3,312,900</b>
Buildings & Other Structures	3	10,841,040	742,189	(4,829,416)	6,753,813	<b>10,516,917</b>	<b>742,189</b>	<b>(4,985,984)</b>	<b>6,273,124</b>
Infrastructure	3								
Sealed	3	18,415,675	314,509	(5,512,670)	13,217,514	<b>18,365,668</b>	<b>314,509</b>	<b>(5,679,081)</b>	<b>13,001,096</b>
Unsealed	3	21,259,107	2,488,094	(13,946,839)	9,800,362	<b>21,515,503</b>	<b>2,488,094</b>	<b>(13,917,233)</b>	<b>10,086,364</b>
Kerbing & Guttering	3	3,493,826	205,321	(901,204)	2,797,943	<b>3,493,829</b>	<b>205,321</b>	<b>(939,494)</b>	<b>2,759,654</b>
Bridges	3	1,339,800	-	(898,938)	440,862	<b>1,339,800</b>	-	<b>(912,195)</b>	<b>427,606</b>
Culverts	3	84,912	17,323	(45,464)	56,771	<b>84,910</b>	<b>17,323</b>	<b>(47,704)</b>	<b>54,530</b>
Footpaths	3	2,860,826	118,009	(1,124,161)	1,854,674	<b>2,846,306</b>	<b>212,064</b>	<b>(1,166,520)</b>	<b>1,891,850</b>
CWMS	3	7,703,167	314,367	(2,582,292)	5,435,242	<b>7,703,168</b>	<b>434,367</b>	<b>(2,700,112)</b>	<b>5,437,422</b>
Plant, Machinery & Equipment		-	4,924,365	(2,112,532)	2,811,833	-	<b>5,152,642</b>	<b>(2,388,352)</b>	<b>2,764,290</b>
Office Equipment, Furniture & Fittings		-	169,512	(135,729)	33,783	<b>48,237</b>	<b>169,512</b>	<b>(145,308)</b>	<b>72,441</b>
Other Assets	3	3,464,999	1,159,445	(1,034,088)	3,590,356	<b>3,465,001</b>	<b>1,955,663</b>	<b>(1,105,501)</b>	<b>4,315,162</b>
<b>Total IPP&amp;E</b>		<b>72,776,252</b>	<b>10,453,134</b>	<b>(33,123,333)</b>	<b>50,106,053</b>	<b>72,692,239</b>	<b>11,691,684</b>	<b>(33,987,484)</b>	<b>50,396,440</b>
	<b>Comparatives</b>	<b>73,741,261</b>	<b>7,763,638</b>	<b>(32,405,045)</b>	<b>49,099,856</b>	<b>72,776,252</b>	<b>10,453,134</b>	<b>(33,123,333)</b>	<b>50,106,053</b>

*This Note continues on the following pages.*

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

	2021	Carrying Amounts Movement During the Year						2022
	\$	\$						\$
	Carrying Amount	Additions		Disposals	Dep'n	Transfers		Net Reval'n
New / Upgrade		Renewals	In			Out		
Land	3,312,900	-	-	-	-	-	-	3,312,900
Buildings & Other Structures	6,753,813	-	485,988	(763,791)	(202,886)	-	-	6,273,124
Infrastructure	-	-	-	-	-	-	-	-
Sealed	13,217,514	-	191,089	(50,140)	(325,007)	-	(32,360)	13,001,096
Unsealed	9,800,362	-	1,138,669	(194,072)	(619,593)	-	(39,002)	10,086,364
Kerbing & Guttering	2,797,943	-	-	-	(38,289)	-	-	2,759,654
Bridges	440,862	-	-	-	(13,256)	-	-	427,606
Culverts	56,771	-	-	-	(2,241)	-	-	54,530
Footpaths	1,854,674	94,055	-	(6,534)	(50,345)	-	-	1,891,850
CWMS	5,435,242	120,000	-	-	(117,820)	-	-	5,437,422
Plant, Machinery & Equipment	2,811,833	-	389,091	(61,466)	(375,168)	-	-	2,764,290
Office Equipment, Furniture & Fittings	33,783	-	48,237	-	(9,579)	-	-	72,441
Other Assets	3,590,356	796,218	-	-	(71,412)	-	-	4,315,162
<b>Total IPP&amp;E</b>	<b>50,106,053</b>	<b>1,010,273</b>	<b>2,253,074</b>	<b>(1,076,003)</b>	<b>(1,825,596)</b>	-	<b>(71,362)</b>	<b>50,396,440</b>
<i>Comparatives</i>	<i>49,099,856</i>	<i>1,233,400</i>	<i>2,101,303</i>	<i>(344,226)</i>	<i>(1,984,280)</i>	<i>104,863</i>	<i>(104,863)</i>	<i>50,106,053</i>

*This note continues on the following pages.*

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Valuation of Assets**

**General Valuation Principles**

**Accounting procedure:** Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

**Highest and best use:** For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

**Fair value hierarchy level 2 valuations:** Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

**Fair value hierarchy level 3 valuations of land:** Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

**Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:** There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Capitalisation thresholds** used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	3,000
Other Plant & Equipment	3,000
Buildings - new construction/extensions	10,000
Park & Playground Furniture & Equipment	2,000
Road construction & reconstruction	10,000
Paving & footpaths, Kerb & Gutter	2,000
Drains & Culverts	5,000
Reticulation extensions	5,000
Sidelines & household connections	5,000
Artworks	5,000

**Estimated Useful Lives:** Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

**Plant, Furniture & Equipment**

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

**Building & Other Structures**

Buildings – masonry	50 to 90 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 90 years
Park Structures – other construction	20 to 40 years
Playground equipment	5 to 15 years
Benches, seats, etc	10 to 20 years

**Infrastructure**

Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	20 to 50 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 90 years
Paving & Footpaths, Kerb & Gutter	80 to 90 years
Drains	80 to 90 years

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 7 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

Culverts	50 to 75 years
Flood Control Structures	80 to 90 years
Dams and Reservoirs	80 to 90 years
Bores	20 to 40 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years
<b>Other Assets</b>	
Library Books	10 to 15 years
Artworks indefinite	
Right-of-use assets (refer Note 17)	2 to 3 years

**Land & Land Improvements**

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land was revalued as at 1 July 2018 by Council staff and is consistent with valuations provided to Council from the Valuer Generals office. Additions are recognised at cost.

**Buildings & Other Structures**

Buildings were revalued as at 1 July 2018 by Asset Valuation & Consulting Pty Ltd. All acquisitions made after the respective dates of valuation are recorded at cost.

**Infrastructure**

Transportation assets were valued by Council officers at depreciated current replacement cost during the reporting period ended 30 June 2020 with an application date of 1 July 2019, based on actual costs incurred during the reporting periods ended 30 June 2018 and 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure were revalued as at 1 July 2017 by Gayler Professional Engineering Pty Ltd at depreciated current replacement cost. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued at depreciation current replacement cost as at 1 July 2018 by Gayler Professional Engineering Pty Ltd. All acquisitions made after the respective dates of valuation are recorded at cost.

**Plant, Furniture & Equipment**

These assets are recognised on the cost basis.

**All other assets**

All other assets were revalued as at 1 July 2018 by Gayler Professional Engineering Pty Ltd. All acquisitions made after the respective dates of valuation are recorded at cost.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 8 - LIABILITIES**

	2022		2021	
	\$	\$	\$	\$
<b>TRADE &amp; OTHER PAYABLES</b>	<b>Current</b>	<b>Non-current</b>	<b>Current</b>	<b>Non-current</b>
Goods & Services	540,116	-	188,439	-
Payments received in advance	654,854	-	538,081	-
Accrued expenses - employee entitlements	44,012	-	29,042	-
Accrued expenses - other	5,300	-	6,304	-
GST Payable	10,509	-	5,892	-
Other Payables	29,399	-	46,067	-
	<b>1,284,190</b>	<b>-</b>	<b>813,825</b>	<b>-</b>
<b>BORROWINGS</b>				
Loans	182,861	402,562	128,773	572,922
	<b>182,861</b>	<b>402,562</b>	<b>128,773</b>	<b>572,922</b>

*All interest bearing liabilities are secured over the future revenues of the Council.*

**PROVISIONS**

LSL Employee entitlements (including oncosts)	104,409	29,637	209,000	15,427
AL Employee entitlements (including oncosts)	171,488	-	190,242	-
	<b>275,897</b>	<b>29,637</b>	<b>399,242</b>	<b>15,427</b>

**Movements in Provisions - 2022 year only**  
*(current & non-current)*

	<i>Insurance Losses</i>	<i>Future Reinstatement</i>	<i>Leave &amp; Other Provision</i>
Opening Balance	-	-	414,669
(Less) Payments	-	-	109,135
Closing Balance	-	-	305,534



**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 9 - RESERVES**

<b>ASSET REVALUATION RESERVE</b>	1/7/2021	Net Increments/ (Decrements)	Transfers, Impairments	30/6/2022
<b>Notes</b>	\$	\$	\$	\$
Land	2,036,422	-	-	<b>2,036,422</b>
Buildings & Other Structures	6,798,374	-	-	<b>6,798,374</b>
Infrastructure	16,582,720	-	(71,362)	<b>16,511,358</b>
CWMS	2,361,895	-	-	<b>2,361,895</b>
Other Assets	1,771,879	-	-	<b>1,771,879</b>
<b>TOTAL</b>	<b>29,551,290</b>	<b>-</b>	<b>(71,362)</b>	<b>29,479,928</b>
<b>Comparatives</b>	<b>29,551,290</b>	<b>-</b>	<b>-</b>	<b>29,551,290</b>

<b>OTHER RESERVES</b>	1/7/2021	Transfers to Reserve	Transfers from Reserve	30/6/2022
CATV Re-Transmission	104,602	1,839	-	<b>106,441</b>
Cleve CWMS	330,521	100,719	-	<b>431,240</b>
Arno Bay CWMS Reserve	22	22,349	-	<b>22,371</b>
Arno Bay Boat Ramp Reserve	24,640	-	(3,047)	<b>21,593</b>
EERDAP Reserve	-	-	-	-
Arno Bay Harbour Mtc Reserve	86,036	-	(26,682)	<b>59,354</b>
<b>TOTAL OTHER RESERVES</b>	<b>545,822</b>	<b>124,907</b>	<b>(29,730)</b>	<b>640,999</b>
<b>Comparatives</b>	<b>873,831</b>	<b>1,604</b>	<b>(329,613)</b>	<b>545,822</b>

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 10 - RECONCILIATION TO CASH FLOW STATEMENT**

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2022 \$	2021 \$
Total cash & equivalent assets	5	<b>7,753,069</b>	7,757,398
Balances per Cash Flow Statement		<b><u>7,753,069</u></b>	<b><u>7,757,398</u></b>

**(b) Reconciliation of Change in Net Assets to Cash from Operating Activities**

Net Surplus (Deficit)		<b>1,292,460</b>	1,021,298
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		<b>1,825,596</b>	1,984,280
Net increase (decrease) in unpaid employee benefits		<b>(94,165)</b>	(74,154)
Grants for capital acquisitions treated as Investing Activity		<b>(926,787)</b>	(722,547)
Net (Gain) Loss on Disposals		<b>407,366</b>	145,653
		<b><u>2,504,470</u></b>	<b><u>2,354,529</u></b>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		<b>(270,707)</b>	(123,825)
Net (increase) decrease in inventories		<b>(13,825)</b>	2,000
Net increase (decrease) in trade & other payables		<b>450,778</b>	(142,192)
<b>Net Cash provided by (or used in) operations</b>		<b><u>2,670,716</u></b>	<b><u>2,090,512</u></b>

**(c) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	<b>21,000</b>	21,000
LGFA Cash Advance Debenture facility	<b>760,000</b>	760,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 11 - FUNCTIONS**

**INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES**

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Administration</b>	<b>5,032,909</b>	4,662,337	<b>21,771</b>	21,154	<b>5,011,138</b>	4,641,183	<b>1,689,681</b>	1,467,257	<b>10,034,656</b>	9,792,919
<b>Public Order &amp; Safety</b>	<b>10,769</b>	10,025	<b>170,422</b>	165,590	<b>(159,653)</b>	(155,565)	-	-	<b>180,142</b>	175,802
<b>Health</b>	<b>1,355</b>	1,262	<b>19,050</b>	18,510	<b>(17,695)</b>	(17,248)	-	-	-	-
<b>Housing &amp; Community Services</b>	<b>161,388</b>	150,229	<b>1,088,649</b>	1,057,781	<b>(927,261)</b>	(907,552)	<b>321,923</b>	283,615	<b>5,877,249</b>	5,735,665
<b>Sport Recreation &amp; Culture</b>	<b>124,174</b>	115,588	<b>648,231</b>	629,851	<b>(524,057)</b>	(514,263)	-	-	<b>5,462,116</b>	5,330,533
<b>Mining &amp; Manufacture</b>	<b>10,549</b>	9,819	<b>77,775</b>	75,569	<b>(67,226)</b>	(65,750)	-	-	-	-
<b>Transport &amp; Communication</b>	<b>1,402,178</b>	1,305,224	<b>2,491,016</b>	2,420,384	<b>(1,088,837)</b>	(1,115,161)	<b>1,503,212</b>	1,324,335	<b>35,638,086</b>	34,779,558
<b>Economic Affairs</b>	<b>24,286</b>	22,607	<b>120,191</b>	116,783	<b>(95,905)</b>	(94,176)	-	-	<b>506,171</b>	493,977
<b>Other Purposes</b>	<b>165,170</b>	153,750	<b>96,802</b>	94,057	<b>68,369</b>	59,692	-	-	<b>3,106,166</b>	3,031,338
<b>Governance</b>	<b>1,522</b>	1,417	<b>457,697</b>	444,719	<b>(456,175)</b>	(443,302)	-	-	-	-
<b>Support Services</b>	<b>31,621</b>	29,435	<b>980,489</b>	952,687	<b>(948,867)</b>	(923,253)	-	-	<b>52,368</b>	51,106
<b>Social Security &amp; Welfare</b>			<b>20,792</b>	20,202	<b>(20,792)</b>	(20,202)	-	-	-	-
<b>TOTALS</b>	<b>6,965,924</b>	6,461,692	<b>6,192,885</b>	6,017,288	<b>773,039</b>	444,403	<b>3,514,815</b>	3,075,207	<b>60,856,953</b>	59,390,898

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 11 (con't) - COMPONENTS OF FUNCTIONS**

The activities relating to Council functions are as follows:

**Business Undertakings**

Abattoirs, Caravan Parks, Electricity Supply, Gravel Pits/Quarries, Development of Land for Resale, Marinas/Boat Havens, Markets/Saleyards, Off-street Car Parks – fee paying, Private Works, Property Portfolio, Sewerage/CWMS, Water Supply – Domestic, Town Bus Service, and Other – please specify.

**Community Services**

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Nursing Homes, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Assistance Scheme, Other Services for the Aged and Disabled, Child Care Centres, Children and Youth Services, community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying, Telecommunications Networks, and Other Community Amenities.

**Culture**

Library Services, Mobile Libraries and Housebound Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage, Museums and Art Galleries, and Other Cultural Services.

**Economic Development**

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

**Environment**

Agricultural Services, Agricultural Water, Animal/Plant Boards, Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

**Recreation**

Jetties, Other Marine Facilities, Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, Swimming Centres – Indoor, Swimming Centres – Outdoor, and Other Recreation.

**Regulatory Services**

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

**Transport**

Aerodrome, Bridges, Bus Service, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

**Plant Hire & Depot**

**Unclassified Activities**

**Council Administration**

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Housing for Council Employees, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 12 - FINANCIAL INSTRUMENTS**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

**Bank, Deposits at Call, Short Term Deposits**      **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned

**Terms & conditions:** Deposits are returning interest rates between 0.75% and 1.25% (2021: 0.25% and 0.75%).

**Carrying amount:** approximates fair value due to the short term to maturity.

**Receivables - Rates & Associated**      **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method

**Terms & conditions:** Secured over the subject land, arrears attract interest of 2% (2021: 2%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - Fees & other charges**      **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method

**Terms & conditions:** Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying amount:** approximates fair value (after deduction of any allowance).

**Receivables - other levels of government**      **Accounting Policy:** initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & conditions:** Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying amount:** approximates fair value.

**Liabilities - Creditors and Accruals**      **Accounting Policy:** Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

**Terms & conditions:** Liabilities are normally settled on 30 day terms.

**Carrying amount:** approximates fair value.

**Liabilities - Interest Bearing Borrowings**      **Accounting Policy:** initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate

**Terms & conditions:** secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between 3.25% and 5.5% (2021: 2.15% and 5.5%)

Carrying amount: approximates fair value.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 12 - FINANCIAL INSTRUMENTS (con't)**

**Liquidity Analysis**

<b>2022</b>	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
<b><u>Financial Assets</u></b>					
Cash & Equivalents	7,753,069	-	-	7,753,069	7,753,069
Receivables	831,385	202,540	-	1,033,926	1,024,289
<b>Total</b>	<b>8,584,454</b>	<b>202,540</b>	<b>-</b>	<b>8,786,994</b>	<b>8,777,358</b>
<b><u>Financial Liabilities</u></b>					
Payables	1,284,190	-	-	1,284,190	1,234,878
Current Borrowings	261,721	-	-	261,721	182,861
Non-Current Borrowings	-	805,122	-	805,122	402,562
<b>Total</b>	<b>1,545,911</b>	<b>805,122</b>	<b>-</b>	<b>2,351,033</b>	<b>1,820,301</b>

<b>2021</b>	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$	\$	\$	\$	\$
<b><u>Financial Assets</u></b>					
Cash & Equivalents	7,757,398	-	-	7,757,398	7,757,398
Receivables	558,742	200,157	-	758,899	758,899
<b>Total</b>	<b>8,316,140</b>	<b>200,157</b>	<b>-</b>	<b>8,516,297</b>	<b>8,516,297</b>
<b><u>Financial Liabilities</u></b>					
Payables	778,479	-	-	778,479	778,479
Current Borrowings	152,147	-	-	152,147	128,773
Non-Current Borrowings	-	646,769	-	646,769	572,922
<b>Total</b>	<b>930,626</b>	<b>646,769</b>	<b>-</b>	<b>1,577,395</b>	<b>1,480,174</b>

The following interest rates were applicable to Council's borrowings at balance date:

	<b>30 June 2022</b>		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Other Variable Rates	<b>2.75</b>	<b>100,002</b>	2.05	87,501
Fixed Interest Rates	<b>3.55</b>	<b>485,421</b>	4.06	614,194
		<b>585,423</b>		<b>701,695</b>

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 13 - FINANCIAL INDICATORS**

	2022	2021	2020
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	11.1%	6.9%	12.5%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

**Net Financial Liabilities Ratio**

<u>Net Financial Liabilities</u>	-95%	-102%	-106%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

***Adjustments to Ratios***

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These ***Adjusted Ratios*** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

<b><i>Adjusted Operating Surplus Ratio</i></b>	7.7%	7.1%	11.9%
<b><i>Adjusted Net Financial Liabilities Ratio</i></b>	-80%	-90%	-94%

**Asset Renewal Funding Ratio**

<u>Outlays on Existing Assets</u>	88%	79%	104%
Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 14 - UNIFORM PRESENTATION OF FINANCES**

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	<b>2022</b>		<b>2021</b>
	\$		\$
Income	<b>6,965,924</b>		6,461,692
Expenses	<b>(6,192,885)</b>		(6,017,288)
<b>Operating Surplus / (Deficit)</b>	<b>773,039</b>		444,403
 <b>Net Outlays on Existing Assets</b>			
Capital Expenditure on renewal and replacement of Existing Assets	<b>(2,253,074)</b>		(2,101,303)
Add back Depreciation, Amortisation and Impairment	<b>1,825,596</b>		1,984,281
Proceeds from Sale of Replaced Assets	<b>68,636</b>		198,573
	<b>(358,842)</b>		81,551
 <b>Net Outlays on New and Upgraded Assets</b>			
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	<b>(1,911,139)</b>		(1,233,400)
Amounts received specifically for New and Upgraded Assets	<b>926,787</b>		722,547
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<b>600,000</b>		-
	<b>(384,352)</b>		(510,853)
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>29,846</b>		15,102



**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 15 – SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

**Accumulation only Members**

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.5% in 2020-21; 10.0% in 2021-22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

**Salarylink (Defined Benefit Fund) Members**

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020-21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

**Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 16 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

**1. LAND UNDER ROADS**

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

**2. POTENTIAL INSURANCE LOSSES**

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

**3. LEGAL EXPENSES**

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of xx appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

**District Council of Cleve**  
**Notes to and forming part of the Financial Statements**  
**for the year ended 30 June 2022**

**Note 17 - RELATED PARTY DISCLOSURES**

**KEY MANAGEMENT PERSONNEL**

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 10 persons were paid the following total compensation:

	<b>2022</b>	2021
	<b>\$</b>	\$
Salaries, allowances & other short term benefits	<b>546,558</b>	637,969
Post-employment benefits		
Long term benefits		
Termination benefits		
<b>TOTAL</b>	<b>546,558</b>	637,969

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

	<b>2022</b>	2021
	<b>\$</b>	\$
Contributions for fringe benefits tax purposes	-	4,222
Planning and building applications fees	-	-
Rentals for Council property	<b>13,000</b>	19,552
<b>TOTAL</b>	<b>13,000</b>	23,774

**PARTIES RELATED TO KEY MANAGEMENT PERSONNEL**

KMP and relatives of KMPs own retail businesses from which various supplies were purchased as required either for cash or on 30 day account. Purchases from Cleve Hotel Motel, Cleve Foodland, Cleve Butcher Shop, Paiting Services, Cleve Field Days, Cleve Golf Club and Quinns Overnight Freight totalled \$19,141.

The following KMPs were part of the following committees during the 2020-21 financial year:

Cleve Field Days Committee - 1 KMP

Cleve Golf Club - 1 KMP

Eastern Eyre CFS Group - 1 KMP

Cleve SES Group - 1 KMP

In accordance with the Local Government Act 1999, these Elected Members declared a conflict of interest and left the council meeting environs when any matter affecting their club/group was discussed or voted on.

PG & KM Crosby undertook work to the value of \$45,000 in 2021-22. The person involved is a sibling of a KMP.

## District Council of Cleve Independent Auditor's Report

We have audited the attached financial statements, being a general purpose financial report, of the District Council of Cleve (Council) for the year ended 30 June 2022.

### Opinion

In our opinion, the financial statements of the Council are properly drawn up:

- a) to present fairly the financial position of the Council as at the 30 June 2022 and the results of its operations for the period then ended, and;
- b) according to Australian Accounting Standards.

### Basis for Opinion

For the audit of the Council we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information – Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report is prepared to assist the council to meet the requirements of the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the members.

### Responsibilities of Management for the Financial Report

The Board of Management is responsible for the preparation of the financial report in accordance with the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011 and for such internal control as management determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

### Auditor's Responsibilities for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Ian G McDonald FCA  
Registered Company Auditor 16458

Signed at Grange this 27 October 2022

# Ian G McDonald FCA

## Independent Assurance Report on the Internal Controls of the District Council of Cleve

We have audited the compliance of the District Council of Cleve (Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 have been conducted properly and in accordance with law.

### Opinion

In our opinion, the Council has complied, in all material respects, with *Section 125* of the *Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2021 to 30 June 2022.

### Basis for Opinion

For the audit of the Council we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129* of the *Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

### Inherent Limitations

Due to the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with *Section 125* of the *Local Government Act 1999* in relation to the Internal Controls specified above, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with *Section 125* of the *Local Government Act 1999* in relation to the Internal Controls specified above are undertaken on a test basis.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125* of the *Local Government Act 1999* in relation to Internal Controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125* of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable *Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements*, issued by the *Australian Auditing and Assurance Standards Board*, in order to state whether, in all material respects, the Council has complied with *Section 125* of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2021 to 30 June 2022. *ASAE 3100* also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



**Ian G McDonald FCA**  
Chartered Accountant  
Registered Company Auditor 16458

Signed at Grange, 27 October 2022

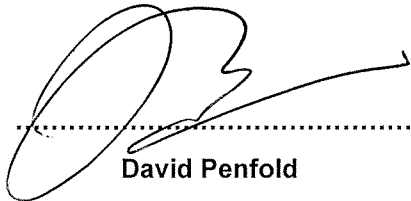
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[www.creativeauditing.com.au](http://www.creativeauditing.com.au)

**District Council of Cleve  
Annual Financial Statements  
for the year ended 30 June 2022  
CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Coalface SA Council for the year ended 30 June 2022, the Council's Auditor, Ian McDonald FCA, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....

**David Penfold  
CHIEF EXECUTIVE OFFICER**



.....

**David Frick  
PRESIDING MEMBER AUDIT COMMITTEE**

**Date:** 6/10/22.

Ian G McDonald FCA



**District Council of Cleve**  
**Annual Financial Statement**  
**For the year ended 30 June 2022**

**Audit Certificate of Audit Independence**

We confirm that, for the audit of the financial statements of the District Council of Cleve for the year ended 30 June 2022, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in blue ink that reads 'Ian McDonald'.

**Ian G McDonald FCA**

Date: 13 September 2022

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[www.creativeauditing.com.au](http://www.creativeauditing.com.au)

Ian 0419 620 906  
[ianmcdonald@creativeauditing.org](mailto:ianmcdonald@creativeauditing.org)  
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**Appendix B**  
**Economic Development Framework 2021**

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DISTRICT COUNCIL  
OF CLEVE

ECONOMIC  
DEVELOPMENT  
FRAMEWORK



Adopted 14 September 2021

# Economic Development Framework

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## PURPOSE

Over twenty years to 2016 the Cleve district has undergone a slow but steady population decline. This is driven by a fundamental change in the rural economy and involves the out-migration and aging of the resident population.

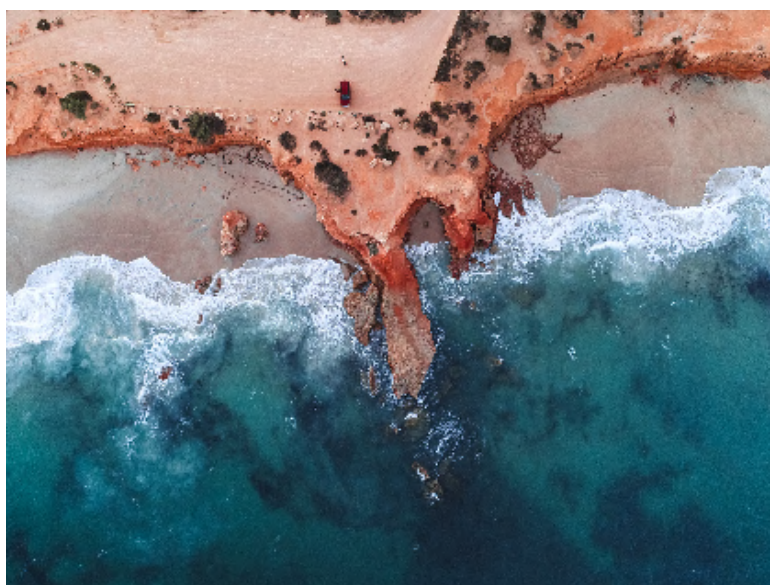
The district is at risk of losing the critical mass of economic demand and workforce availability necessary for regional economic and community vitality. While this decline is not unique to regional Australian communities, the Cleve district has reached a critical point.

In 2020, the District Council of Cleve recognised the need for a substantial rethink of the future economic direction of the district.

This Economic Development Framework sets out the strategic directions and activities through which the Council, in partnership with other key stakeholders and community leaders, can create a new vibrant future for the Cleve district.

The purpose of the Framework is to:

- Assist to develop and market the future vision and positioning of the district
- Define the economic strategy, opportunities and projects
- Build the foundations of liveability to attract and retain population and workforce
- Create a long-term competitive advantage for new industry and job creation
- Support and facilitate the change process in the district
- Provide a basis for operational priorities and action, planned and delivered through the Council's Annual Business Plan and Annual Budget.



# ECONOMIC CONTEXT

Alignment of Council economic development priorities in the Strategic Plan 2020-25 with State and Federal government agendas, current regional context and international trends is essential for the success and sustainability of new Council, community and private investment initiatives.

Key relevant contextual documents and supporting agendas include:

- Federal and State Government Agendas:
  - Economic resilience
  - Food sovereignty
  - Climate change
  - Migration policy
  - Export development
  - Technology adoption
  - Education reform
  - Regional tourism.
- South Australian Regional Agendas:
  - South Australian Growth Strategy
  - South Australian Regional Development Strategy
  - South Australian Regional Visitor Strategy 2025
  - RDAEP Regional Development Strategy 2020-25
  - RDAEP Regional Investment Pipeline 2021.

# ECONOMIC DEVELOPMENT FRAMEWORK

The District Council of Cleve has traditionally taken a conservative role in economic development in the district. However, significant population loss and ageing is now evident, resulting from economic structural change in the region, and in turn constraining future investment, jobs and population growth.

It is essential that the District Council of Cleve develop a long term vision and take a strong leadership and facilitation role to enable a new and sustainable future for the community. **No other local, regional or State organisation will take up this essential role for the Cleve district.**

Clear objectives are essential in defining the commitment to Council's investment and for determining the priorities for Council, working with key stakeholders, in applying its scarce resources for maximum impact and outcomes.

**Primary objectives of the Economic Development Framework:**

- **Increase the population to 2000 people, with a younger demographic profile.**
- **Attract and retain 100 new families into the district.**
- **Create 100 new export (out of district sales) orientated jobs.**

## Council's Role:

- Economic strategy and project development
- Partnership and stakeholder facilitation
- Community engagement and change facilitation
- Monthly Council workshops
- Financial resourcing through Annual Business Plans and Annual Budgets – the 2021/22 Economic Development Budget is shown at Appendix 1.

Council has funded 2.6 FTE staff and contractor resources until at least 2022/23:

- Economic Development Advisor
- Economic Development Officer
- Economic Development Support Officer
- Economic Development Project Manager

---

## BUILDING THE FOUNDATIONS

Early work will focus on enhancing visitor attractions and key liveability aspects in the district, to support the attraction and retention of population and workforce into the region. Essential liveability components include modern education facilities, contemporary community and lifestyle services and quality health services.

These elements are incorporated in the priority projects set out in Appendix 2, progressing work completed in 2020/21, under the following major themes:

- Education - work in partnership with State Government and private sector partners to position Cleve as a national leader in sustainable agriculture education
- Tourism and events – build the visitor economy in the district through enhanced product development and marketing processes
- Major district events
- Cleve and Arno Bay fuel outlets – create fuel availability in Arno Bay and Cleve to enhance supply options and pricing competition in the district
- Mainstreet renewal – upgrade the amenity of the Arno Bay and Cleve main streets
- Business development – support the establishment and growth of next generation businesses in Cleve, with an emphasis on new agri-food businesses
- Health services – enhance the quality of local health services
- Marketing – build the branding and greater awareness of the district.

'Grassroots' tourism and business development processes, together with basic marketing initiatives, will also be considered.

The foundation themes and projects will be reviewed and updated from time to time and priorities funded via Council's Annual Business Plan and Annual Budget.

## Stage 2

### TRANSFORMATIONAL OPPORTUNITIES

Building on the foundations stage, a phase of major transformational project development will focus on a theme of re-generation, creating long-term sustainable competitive advantage for the Cleve district.

Well-aligned projects will achieve:

- new export industry' job creation
- major enabling infrastructure
- renewable resources
- modern housing development, and
- direct attraction of population and workforce into the district.

A range of major projects that fulfil the criteria above and can move Cleve towards the Economic Development Framework's population, families and jobs objectives will be investigated, scoped and developed.

Building on the foundations stage, this stage of the framework will involve investment of time and effort in order to generate significant partner investments without significant direct investment and risk for the Council.

Early priority projects will need to be:

- reasonably deliverable
- well-understood and financially defined
- acceptable in risk profile
- able to demonstrate the investment advantage in the district, and
- capable of implementation through partnership approaches.

This Transformational Stage is expected to include the creation of a 'pitch prospectus' for the purpose of securing future government funding and private partnerships, and ultimately sustainable investment and population and jobs growth.



# Appendix 1

## COUNCIL ECONOMIC DEVELOPMENT PROJECTS BUDGET 2021/22

### Operational Expenditure

Annual Music Festivals	\$ 50,000
- Adelaide Guitar Festival	
- Cleve Harvest Music Fest	
Main Street Renewal Program	\$ 50,000
Career & Employment Showcase	\$ 10,000
Entrepreneurship in Schools	\$ 5,000
Annual 4WD Event	\$ 20,000
Population Housing Support	\$ 100,000
Arno Bay Masterplan	\$ 50,000
Project Scoping	\$ 50,000
District Rebranding, Advertising & Marketing	\$ 100,000
<b>Total</b>	<b>\$ 440,000</b>

### Capital Expenditure

Arno Bay Walking Trail	\$ 600,000
Cleve Playspace	\$ 2,537,009
Cleve Showground RV Park Upgrade	\$ 828,257
Various Tourism Projects	\$ 31,000
<b>Total</b>	<b>\$ 3,996,266</b>



# Appendix 2

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## FOUNDATION PROJECTS 2020–2023

1. Education facilities – work in partnership with state government and private sector partners to position Cleve as a national leader in sustainable agriculture education:
  - a) SIMS Farm – Department of Education – Agriculture FIP Early Adopter
  - b) MTA – Integrate with Cleve Area School – Increase Apprenticeships.
2. Tourism and events - build the visitor economy in the district through enhanced product development and marketing processes:
  - a) Eco Tourism Strategy – develop ‘next generation’ assets
  - b) Trails and signage (RDA)
  - c) Camping (RV) sites – RV park upgrade at Cleve Showgrounds; develop ‘spoke’ sites
  - d) Establish Regional Tourism and Event Committee.
3. Major District Events -
  - a) Annual Show (16th October 2021) – Cleve AH&F Society Inc
  - b) Cleve Harvest Music Festival (30th Oct 2021) – Outback PA Hire
  - c) Arno Bay New Year’s Day (1st Jan 2022) – Arno Bay Progress Association
  - d) Tasting Arno (26th Feb 2022) – Arno Bay Progress Association
  - e) Great Eyre Race 4WD Event (April 2022) - TBC
  - f) Cleve Guitar Festival (July 2021 and July 2022) – Adelaide Festival Centre
  - g) Career and Employment Expo (Mar/Aug 2022) – Department for Education
  - h) Aust Sustainable Agriculture Expo (Aug 2022) – Eyre Peninsula Field Days Committee
4. Cleve and Arno Bay fuel outlets - create fuel availability in Arno Bay and Cleve to enhance supply options and pricing competition in the district.
5. Mainstreet renewal – upgrade the amenity of the Arno Bay and Cleve main streets.
6. Business development – Support the establishment and growth of next generation business in Cleve, with a major emphasis focus on new agri-food businesses:
  - a) Growth Accelerator (Gourmet Cleve Mastermind – 12 Food Companies)
  - b) Start-up Support – shared office/co-working space; professional services and remote workers)
  - c) Entrepreneurship – Agri-food at Cleve Area School for Years 3, 5, 7 & 10,11,12
7. Health services – enhance the quality of local health services:
  - a) Student placements
  - b) Childcare centre
  - c) Telemedicine
8. Marketing – build the branding and greater awareness of the district:
  - a) Publication – regional newspaper
  - b) Social media (events and visitor marketing)
  - c) PR Program
  - d) Awards submissions and funding opportunities.

**Appendix C**

**Eyre Peninsula Local Government Association Annual Report 2021-22**

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# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



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## ANNUAL REPORT



The Eyre Peninsula Local Government Association is a regional subsidiary of eleven member councils.



Author:

**Peter Scott**

Executive Officer

Eyre Peninsula Local Government Association

5 Adelaide Place, Port Lincoln SA 5606

08 8682 6588 pscott@eplga.com.au

Regional Snapshot provided by Regional Development Australia Eyre Peninsula Inc.

Front cover photo credits:

*Flood damage – DC Kimba*

*Health Crisis – JPS Medical Recruitment jpsmedical.com.au*

*Housing Crisis – RDA Adelaide Hills*

### **First nations acknowledgement**

The Eyre Peninsula Local Government Association acknowledges the Traditional Custodians of the land of the Eyre Peninsula, and their continuing connection to land, sea, culture and community. We pay our respects to Elders past, present and emerging, and we extend that respect to other Aboriginal and Torres Strait Islander people in our community.

## THE EXECUTIVE OFFICER'S REPORT

This annual report details the last 12 months activity undertaken by the Eyre Peninsula Local Government Association, its financial accounts, and operative regional collaborative partnerships.

2021/22 has been a time of incredible challenge, working through the ongoing social and financial effects of dealing with the COVID-19 global pandemic. Our eleven member councils and their communities have been endeavouring to work together to ensure the best outcomes possible and maximise opportunities which are arising from these challenges.

We said goodbye to Mayor Sam Telfer, past President of the EPLGA, in January 2022 as he successfully won the seat of Flinders in the State Government Election. Mayor Clare McLaughlin, City of Whyalla, took up the role as President from February 2022.

As well as these things, there will continue to be work on a range of other challenges, including native vegetation legislation, tourism, waste management, infrastructure funding, shared service opportunities, economic development, and many more.

The EPLGA is a vital conduit between its member councils and the LGA of SA, with the potential for close collaboration to help deliver outcomes for our communities. State Parliament has developed

new local government legislation which will mean a significant body of work will be necessary for our member councils, and we will need to be working together as councils to streamline that process. The communication with both State and Federal governments will also be very important, with the need to maximise funding and partnership opportunities.



This upcoming year will need the EPLGA Board and member Councils to show strong, responsive and accountable leadership, driving the opportunities for innovation while still respecting the characteristics which we all value in our communities and councils. This leadership and representation throughout our communities and with other levels of government will mean that the Eyre Peninsula will continue to add to its many strengths in the years to come.

The vision and goal of the EPLGA, to “**enable Eyre Peninsula councils to excel, innovate, and thrive**”, has never been more relevant for the region than now. We have been facing many challenges and opportunities, with the need for the councils of the EP to be working closely together.

Peter Scott

Executive Officer – EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## Eyre Peninsula Regional Profile

- provided by Regional Development Australia Eyre Peninsula

### AREA

11 council areas

234,937 km<sup>2</sup>

### POPULATION

Number of residents (ABS ERP 2019)

57,805

### ECONOMY

Gross Regional Product (NIEIR 2019)

\$3.35 billion

### JOBS

Local jobs (NIEIR 2019)

21,949 FTE

### LOCAL EMPLOYMENT

Employed residents (NIEIR June 2019)

26,375

### WELL-BEING

Median weekly household income (ABS 2016)

\$1,081

### BUSINESS

Registered Businesses

5,134



## Residential Population

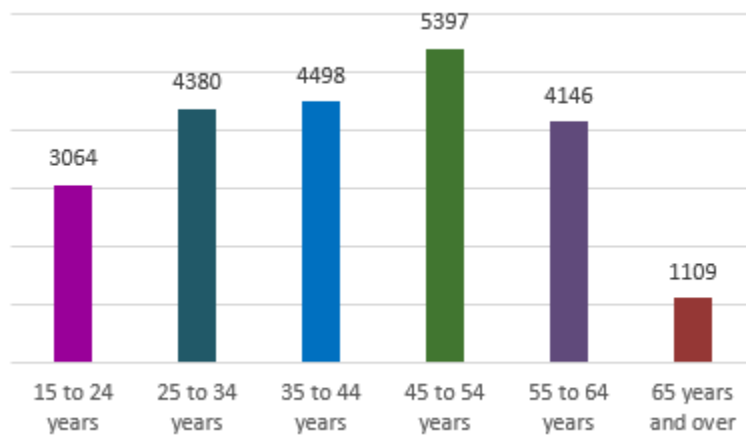
LOCAL GOVERNMENT AREA	LAND AREA		POPULATION (2019 ABS ERP)	
	Km <sup>2</sup>	% of Region	No.	% of Region
Whyalla	1,072	0.46	21,665	37.5
Port Lincoln	30	0.01	14,718	25.5
Ceduna	5,424	2.31	3,442	6.0
Cleve	5,018	2.14	1,792	3.1
Elliston	6,741	2.87	1,008	1.7
Franklin Harbour	2,755	1.17	1,304	2.3
Kimba	5,700	2.43	1,065	1.8
Lower Eyre Peninsula	4,715	2.01	5,780	10.0
Streaky Bay	6,226	2.65	2,192	3.8
Tumby Bay	2,671	1.14	2,702	4.7
Wudinna	5,079	2.16	1,300	2.2
Maralinga Tjarutja and Unincorporated SA	189,453	80.64	724	1.3
Collective Local Government Total	234,884	99.98	57,692	99.8
<b>REGION TOTAL</b>	<b>234,937</b>		<b>57,805</b>	

### Population Summary

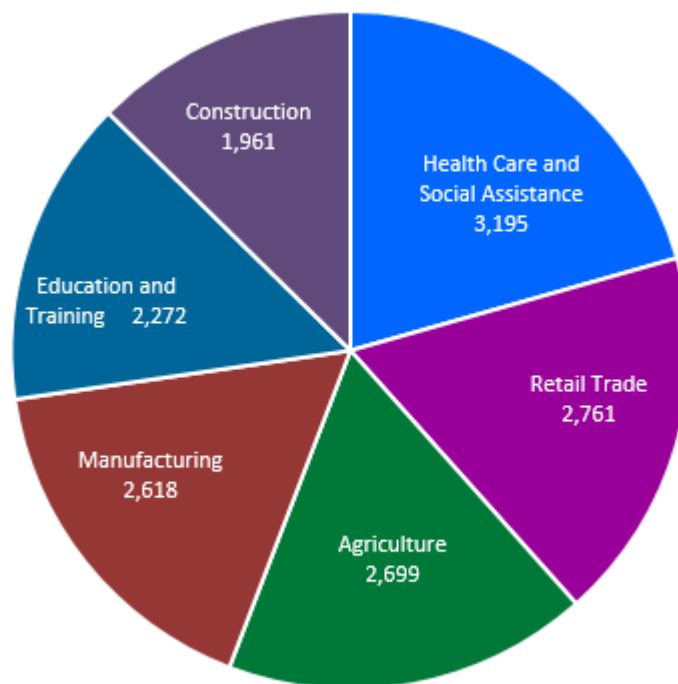
The Census usual resident population of the RDA Eyre Peninsula region in 2016 was 56,612 living in 30,441 dwellings with an average household size of 2.28. 2019 ABS ERP (Estimated Resident Population) shows marginal growth of 2.06% across the region to 57,805. Indications for the City of Whyalla and District Council of Elliston show population declines of .75% and 3.6% respectively.

The median age of Eyre Peninsula residents is 42, compared to 45 in regional SA, 40 in South Australia and a median age of 38 in Australia.

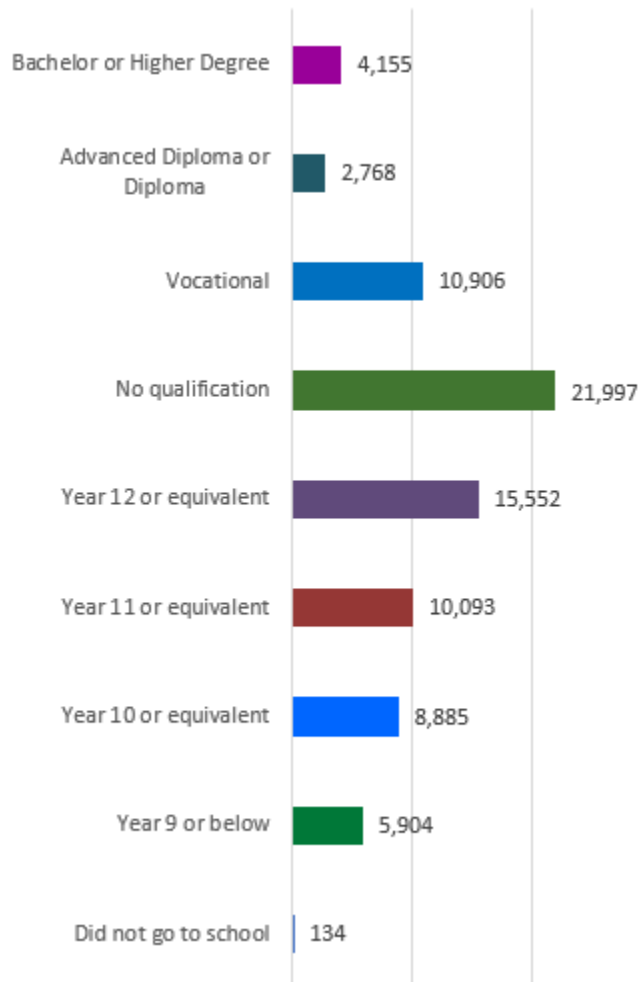
### Local Workers Age Structure



### Top 6 Employing Industries



## Level of Qualification



In 2016 (ABS Census) 23,868 people living in the RDA Eyre Peninsula region were employed, of which 58% worked full-time and 40% part-time.

Most part-time employment occurred in the Health Care and Social Assistance, Accommodation and Food Services, Retail Trade, Fishing and Aquaculture industries. These industries typically rely on a high proportion of part-time workers, and the number of jobs provided markedly exceeds the total FTE hours being worked.

Employment continuity in the Fishing and Aquaculture industries is also impacted by the seasonal nature of some jobs.

A growing future workforce demand is set to provide a major challenge for the region and specific strategies are required to meet industry requirements.

The transformational economies such as space, renewable energy, advanced manufacturing and agricultural technologies will require a sustainable highly-skilled workforce.

## Top 10 Exporting Industries in Region 2018-2019 (\$m)

	Whyalla	Port Lincoln	Ceduna	Cleve	Elliston	Franklin Harbour	Kimba	Lower EP	Streaky Bay	Tumby Bay	Wudinna	LGA Totals	Region Totals
Manufacturing	897.9	76	3.1	4.7	1.1	1.2	0.2	5.3	7.4	1.9	1.5	<b>1000.3</b>	<b>1,001</b>
Agriculture	0.2	3.3	47.7	113	59.7	20.4	74.4	147.7	78.1	128.2	90.3	<b>763</b>	<b>770.7</b>
Mining	382.1	6.4	16.4	0	1.3	5.4	0	5.7	0.4	2.9	1	<b>421.6</b>	<b>454.7</b>
Aquaculture	1.3	95.6	17.6	8.6	1.7	6.2	1.9	56.9	7.1	0	0	<b>196.9</b>	<b>197</b>
Fishing, Hunting and Trapping	4.4	129	7.2	0.7	10.2	0.6	0	5.3	12.8	1.6	0	<b>171.8</b>	<b>171.8</b>
Transport, Postal and Warehousing	19.3	44	15.8	9	2.1	0.6	1.2	6.9	6.8	2.1	3.9	<b>111.7</b>	<b>112.4</b>
Wholesale Trade	14.5	36.6	15.9	0.9	0.2	1.4	0.8	5.3	0.9	6.2	4.2	<b>86.9</b>	<b>87</b>
Education and Training	28.6	26.1	7	2.3	1.4	1.2	0.8	0.5	2	0.4	3	<b>73.3</b>	<b>74.1</b>
Retail Trade	8.8	46.7	3.4	3.8	0.7	1	0.9	1.5	2	1	1.2	<b>71</b>	<b>71.2</b>
Accommodation & Food Services	10.4	27.1	7.2	2.6	1.6	0.7	1.3	2	3.3	2	1.2	<b>59.4</b>	<b>60.4</b>
<b>Total (Top 10 Council Exports) (\$m)</b>	<b>1367.5</b>	<b>490.8</b>	<b>141.3</b>	<b>145.6</b>	<b>80</b>	<b>38.7</b>	<b>81.5</b>	<b>237.1</b>	<b>120.8</b>	<b>146.3</b>	<b>106.3</b>	<b>2955.9</b>	<b>3,000</b>

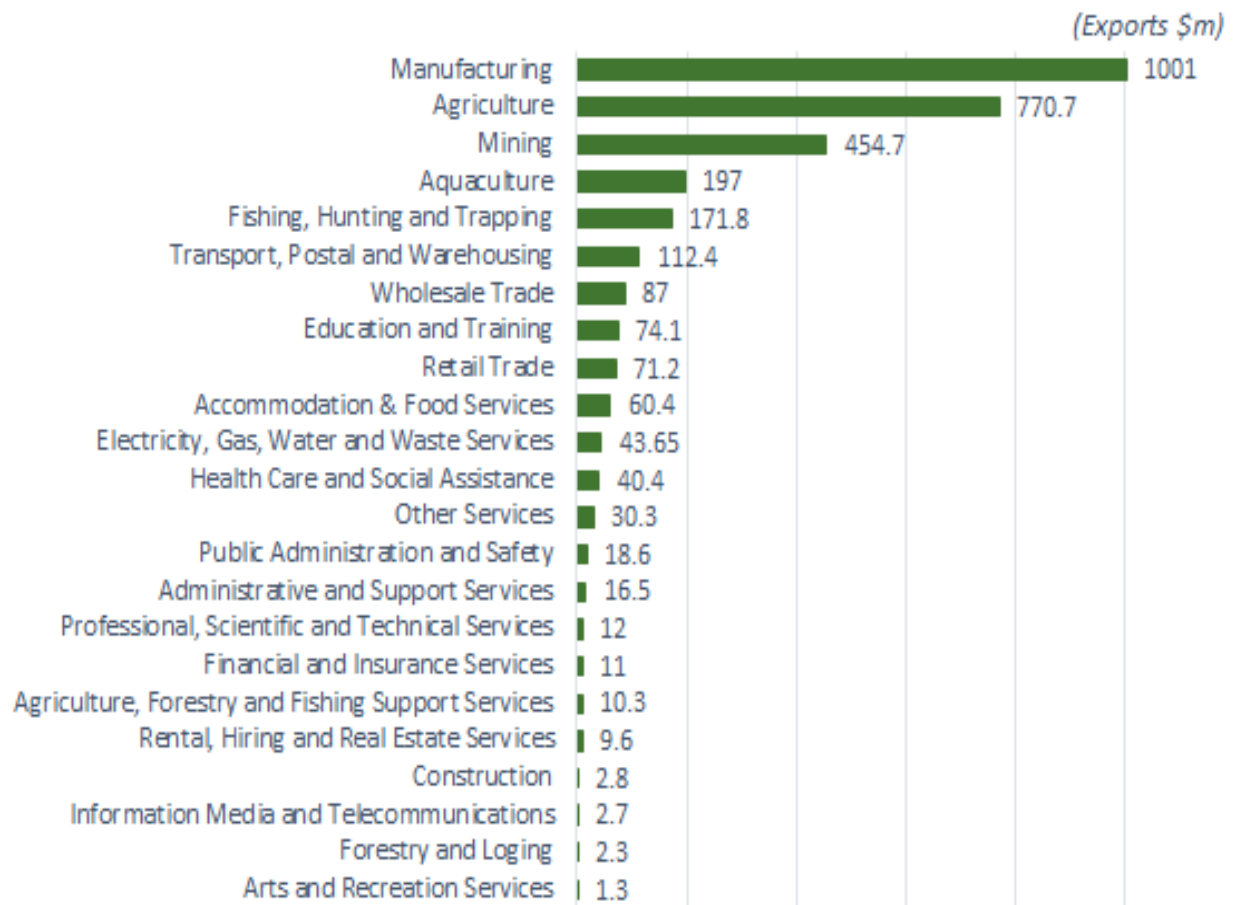
In 2018-19, regional exports to intrastate, interstate and overseas markets were valued at \$3.201 billion. The region's main exporting industries were:

Manufacturing –\$1 billion.

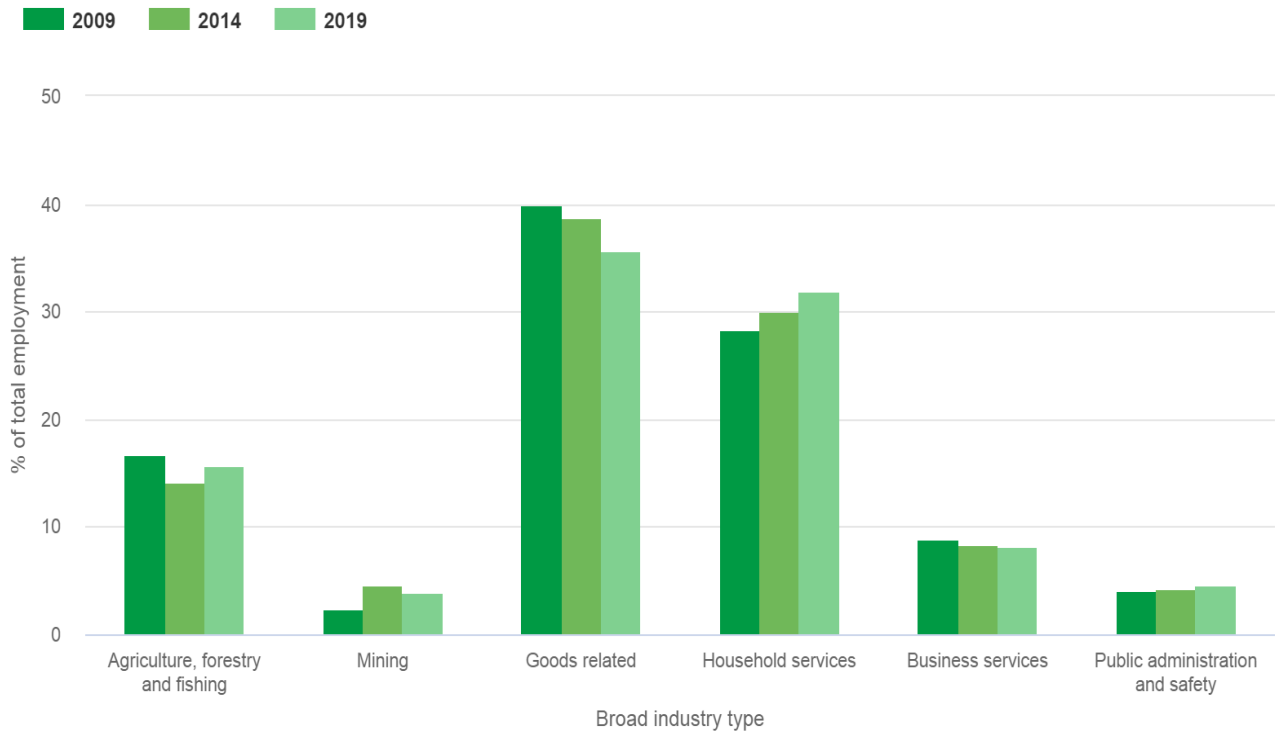
Agriculture –\$770.7 million.

Mining –\$454.7 million.





## Employment Composition



In 2019 the Goods related sector (Manufacturing; Electricity, Gas, Water and Waste Services; Construction; Wholesale Trade; Retail Trade; and Transport, Postal and Warehousing) accounted for 35.6% of employment in the RDAEP region. The importance of this sector has declined over the last 10 years (39.9% in 2009).

Small and medium size business enterprises (SMEs) are the backbone of the regional economy. Small business sustainability is directly related to the success of the region’s major industries – i.e. manufacturing, agriculture, mining, aquaculture, health care, and tourism.

In 2019, the region had 5,134 registered businesses. The Agriculture, Fishing and Forestry had the largest number, comprising 1,836 (35.8%) followed by Construction with 625 registered businesses (12.2%) and Rental, Hiring and Real Estate Services 448 (8.7%).

From 2018 – 2019, the total number of registered businesses declined by 114 with the biggest declines in the Rental, Hiring and Real Estate Services (-23%) and, Financial and Insurance Services industries (-20%). Increases in businesses services were mostly in the Mining (+12%), Manufacturing (+7%), and Electricity, Gas, Water and Waste Services and Education and Training industries (both +3%).

## MEMBER COUNCILS

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- Lower Eyre Council
- DC Streaky Bay
- DC Tumby Bay
- Wudinna DC

## EPLGA BOARD MEMBERS 2020/21

Under the terms of the EPLGA Charter, the following Board appointments were current as at 30 June 2022.

<b>MEMBER COUNCIL</b>	<b>BOARD MEMBER</b>	<b>DEPUTY BOARD MEMBER</b>
<b>Ceduna</b>	Perry Will (Mayor)	Ian Bergmann (D/Mayor)
<b>Cleve</b>	Phil Cameron (Mayor)	Robert Quinn (D/Mayor)
<b>Elliston</b>	Malcolm Hancock (Mayor)	Peter Hitchcock (D/Mayor)
<b>Franklin Harbour</b>	Robert Walsh (Mayor)	Daven Wagner (D/Mayor)
<b>Kimba</b>	Dean Johnson (Mayor)	Megan Lienert (D/Mayor)
<b>Lower Eyre</b>	Jo-Anne Quigley (Mayor)	Peter Mitchell (D/Mayor)
<b>Port Lincoln</b>	Brad Flaherty (Mayor)	Jack Ritchie (D/Mayor)
<b>Streaky Bay</b>	Travis Barber (Mayor)	Graham Gunn (D/Mayor)
<b>Tumby Bay</b>	Hannah Allen-Jordan (Mayor)	Julie Elliott (D/Mayor)
<b>Whyalla</b>	Clare McLaughlin (Mayor)	Phil Stone (D/Mayor)
<b>Wudinna</b>	Eleanor Scholz (Mayor)	Ned Luscombe (D/Mayor)

## THE LOCAL GOVERNMENT REPRESENTATIVES/ APPOINTMENTS

### ***EPLGA Board Executive:***

<b>President</b>	Mayor Clare McLaughlin	City of Whyalla
<b>Immediate Past President</b>	Mayor Travis Barber (In absence of Mayor Bruce Green – did not stand for election)	DC Streaky Bay
<b>Deputy President</b>	Mayor Dean Johnson	DC Kimba
<b>Chief Executive Officer</b>	Deb Larwood	DC Kimba

The President (LGA Board and SAROC), Deputy President (Proxy LGA Board), Mayor Jo-Anne Quigley (second SAROC Representative due to Mayor McLaughlin being an Upper Spencer Gulf LGA representative on SAROC) were the nominated representatives to the LGA.

### ***Chief Executive Officers Committee:***

All Chief Executive Officers of member Councils or nominee in their absence.

### **Other Regional Organisations:**

#### **Regional Development Australia Eyre Peninsula Inc:**

Bryan Trigg AFSM, Chair

Ryan Viney, Chief Executive Officer

#### **Zone Emergency Management Committee:**

Mathew Morgan (Presiding Member)

- City of Port Lincoln

Peter Scott, Executive Officer

- EPLGA

Representatives from each Council

#### **South Australian Regional Organisation of Councils (SAROC) Executive Officers Committee:**

Peter Scott, Executive Officer

- EPLGA

## ANNUAL CONFERENCE AND BOARD MEETINGS SCHEDULE

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following conference and Board meeting schedule is included (including the past 12 months meeting and conference locations).

Friday, 2 July 2021	Wudinna
Friday, 3 September 2021	Port Lincoln
Friday, 3 December 2021	Kimba
Monday, 28 February 2021	online
Friday, 3 June 2022	Elliston
Friday, 2 September 2022	Tumby Bay
Conference, 22-23 September 2022 (delayed due to COVID)	Cleve
Friday, 2 December 2022	Whyalla
Conference Feb/ March 2023 (either last week of Feb & first week of March)	Franklin Harbour
Friday, 2 June 2023	Ceduna
Friday, 1 September 2023	DCLEP
Friday, 1 December 2023	Port Lincoln
Conference Feb/March 2024 (either last week of Feb & first week of March)	Streaky Bay
Friday, 7 June 2024	Wudinna
Friday, 6 September 2024	Kimba
Friday, 6 December 2024	Cleve
Conference Feb/March 2025 (either last week of Feb & first week of March)	Elliston
Friday, 6 June 2025	Whyalla
Friday, 5 September 2025	Franklin Harbour
Friday, 5 December 2025	Ceduna
Conference Feb/March 2026 (either last week of Feb & first week of March)	Tumby Bay
Friday, 5 June 2026	DCLEP
Friday, 4 September 2026	Streaky Bay
Friday, 4 December 2026	Wudinna
Conference Feb/March 2027 (either last week of Feb & first week of March)	Whyalla
Friday, 4 June 2027	Port Lincoln
Friday, 3 September 2027	Kimba
Friday, 3 December 2027	Cleve
Conference Feb/March 2028 (either last week of Feb & first week of March)	Ceduna
Friday, 2 June 2028	Elliston
Friday, 1 September 2028	Tumby Bay
Friday, 1 December 2028	Franklin Harbour

## Our Partners

### South Australian Regional Organisation of Councils

SA Regional Organisation of Councils (SAROC) Committee is formally established through the LGA Constitution. Its role is regional advocacy, policy initiation and review, leadership engagement and capacity building in the regions.

South Australian Regional Organisation of Councils (SAROC) Committee was formally established through the LGA Constitution in October 2018. Its Terms of Reference is an ancillary document to the LGA Constitution. SAROC Regional Groupings of Members are:

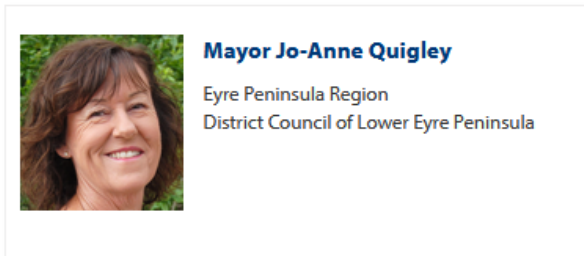
- Southern and Hills Councils
- Legatus Councils
- Eyre Peninsula
- Limestone Coast
- Murraylands and Riverland
- Spencer Gulf Cities

Each Regional Group can elect 2 Council elected members to SAROC biennially.



SAROC met nine times in 2021-2022 and agendas, minutes, the Strategic and Business Plans can be viewed here: <https://www.lga.sa.gov.au/about/lga-meetings/saroc>

EPLGA SAROC representatives:



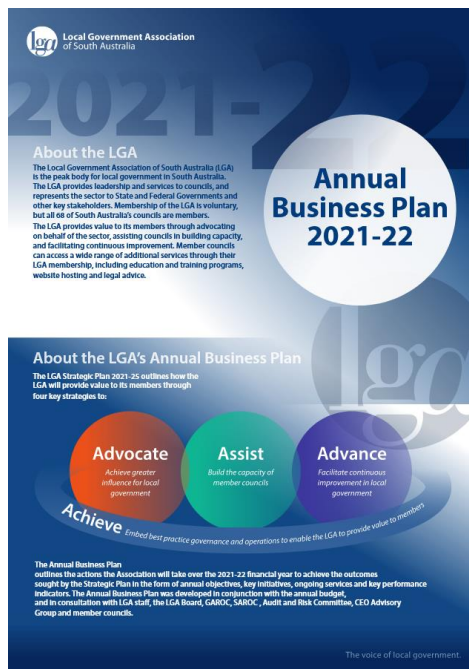
## Local Government Association of South Australia

The Local Government Association of South Australia (LGA) is the peak body for local government in South Australia. The LGA provides leadership and services to councils and represents the sector to State and Federal Governments and other key stakeholders. Membership of the LGA is voluntary, but all 68 of South Australia's councils are members. The LGA provides value to its members through advocating on behalf of the sector, assisting councils in building capacity, and facilitating continuous improvement. Member councils can access a wide range of additional services through their LGA membership, including education and training programs, website hosting and legal advice.

The role of the Board of Directors is to manage the activities of the LGA in between General Meetings in accordance with policy and other decisions taken at Ordinary and Annual General Meetings and to report annually on those activities.

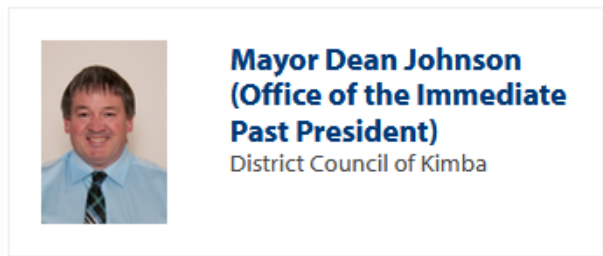
Members of the LGA Board of Directors include:

- President (elected by all Councils);
- Office of the Immediate Past President;
- SAROC Chair
- GAROC Chair
- 3 Board Directors (elected by SAROC); and
- 3 Board Directors (elected by GAROC).



LGA of SA minutes, agenda, Business and Strategic Plans can be downloaded <https://www.lga.sa.gov.au/>

EPLGA representatives on LGA Board or Directors are:





City of Whyalla Mayor Clare McLaughlin, EPLGA President, has been recognised for outstanding service to the local government sector in South Australia during the 2022 LGA’s Council Best Practice Showcase dinner.

Whyalla Mayor Clare McLaughlin was named the 2022 recipient of the prestigious Joy Baluch Award for her ability to build constructive relationships and develop trust and cohesion.

LGA President Mayor Angela Evans said the award, named after Mayor Joy Baluch AM, was presented

to honour the contribution of women serving as elected members in SA and Mayor McLaughlin was a worthy recipient.

“The assessment panel was impressed, not only by Mayor McLaughlin’s long list of achievements, but also by the empathetic and considered approach



she has taken to representing her community through challenging periods,” Mayor Evans said.

“As well as supporting her community through recent uncertainty surrounding the Whyalla steelworks and the impacts of COVID-19, Mayor McLaughlin has been instrumental in many projects to move Whyalla forward, including the foreshore masterplan, redevelopment of the airport and plans for a Regional Hydrogen Hub.

“The Joy Baluch award is unique in that it recognises an elected member who has not only made a significant contribution in her own right but has also actively encouraged and supported other women to get involved in the sector.

“Mayor McLaughlin has supported other women through her work with the Whyalla business network ‘Enterprising Women’ for over 20 years and has mentored many women to step into leadership positions.”

#### **Youth Led Recovery project presentation at LGASA Showcase**

The Department of Human Services (DHS) has partnered with the Local Government Association of South Australia (LGA SA) and provided South Australian councils with the opportunity to apply for a one-off competitive small grant.

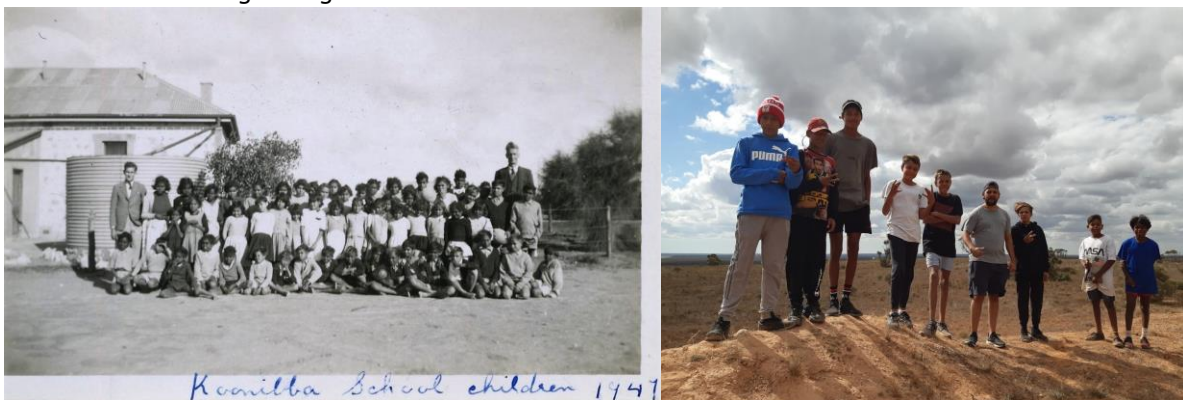
Recognising the role of young people as innovators in their communities and their ability to be pioneers in addressing a range of local

community needs; the Youth-led Recovery Grants has enabled councils to undertake activities and initiatives, led by young people aged 12-24 years, that respond to the impact of the COVID-19 public health emergency.

Young people are identified as one of the cohorts most impacted by the short and long-term effects of the global COVID-19 pandemic and through the Youth-led Recovery Grants, they are provided with the opportunity to be leaders in the recovery effort by addressing emerging community needs and improving resilience, for themselves and their local communities.

The EPLGA applied for and won a \$36,000 grant. The project was developed in partnership with Regional Development Australia EP and West Coast Youth and Community Support (WCYCS).

The EPLGA were invited to present at LGASA Council Best Practice Showcase at the Entertainment Centre on Thursday 7 April 2022 as part of the Youth Led Grants Showcase. The project identified and developed leadership skills in a traditional classroom setting graduating to camps with Indigenous Elders. The presentation was well received by the audience – especially the heart-warming stories by Alan “CJ” Dodd (WCYCS). The success of the project was reflected in DHS awarding a further 50% of the funding enabling the identified leaders to travel to Maralinga later in the year



*Figure 1 Who do you think you are? - Aboriginal Youth Leaders trace back their history*

Eyre Peninsula Landscape Board  
 Mark Whitfield | Chair  
 Jonathan Clark | General Manager

In alignment with feedback from the EPLGA, the Eyre Peninsula Landscape Board carried out a simplified engagement process in the development of the new Landscape plan for Eyre Peninsula over February and March 2021. Only minor amendments were required as a result of feedback. Further information, including the completed plans, can be found at <https://www.landscape.sa.gov.au/ep/about-us/landscape-plan>.



The Landscape Priorities Fund is an initiative of the South Australian Government and is established under the Landscape South Australia Act 2019. The fund provides the opportunity for landscape boards, working in partnership with other organisations, groups and individuals, to invest in large-scale integrated landscape management projects that address sub-regional, cross-regional and state-wide priorities. It is funded from Landscape levies collected by Green Adelaide in the Adelaide metropolitan area and redistributed to South Australia’s regional landscape boards. The EPLGA were provided with updates on the Landscape Priority fund in the reports previous four meetings, including that our application submitted in the first round for the Eyes on Eyre project was unsuccessful. In late 2021 the Board submitted EOIs including:

Project	Funding sought	Total Value
Eyes on Eyre – restoring the health of Eyre Peninsula’s coastal environment	\$710,000	\$1,910,000

In early March 2022 the Board were advised that the Eyes on Eyre application titled “Eyes on Eyre – restoring the health of Eyre Peninsula’s coastal environment” requesting \$710,000 had been successful.

The existing Eyes on Eyre Working Group will provide high level oversight of the project, with a smaller steering group established to support day to day decision making. The Board have appointed a project manager, Andrew Freeman, to manage the project.

The project commenced in early April, with Expression of Interest guidelines and application forms sent to all coastal councils, for them to apply for funding at identified priority sites. Councils have been given five weeks to lodge their applications.

The Board have commissioned Mark Thomas Productions to produce a short video to raise the profile of the EoE initiative, demonstrate the need for the project, highlight the issues experienced during recent high visitation experiences and demonstrate the benefits of an online booking platform. The video can be found at <https://youtu.be/O3cOYye8kCE>

Regional Development Australia Eyre Peninsula  
Byran Trigg | Chair  
Ryan Viney | CEO

Ryan Viney took over as CEO of RDAEP from Dion Doward in December 2021 .



RDAEP’s Key Theme for 2022-23 is “**Regional Liveability**” with the top 6 key priority areas focused on addressing workforce shortages:

1. **Healthcare** – attracting Doctors, and other healthcare professionals to the region to facilitate a quality healthcare service, thus attracting and retaining the workforce needed to support business growth.
2. **Housing and Accommodation** – development of strategies for the supply of “shovel ready” residential land; adaptive reuse of buildings; accessing finance and reducing the cost of

delivering infrastructure will be critical in providing a mix of housing choice across the region to meet demand.

3. **Population Attraction, Retention and Training** – attract, retain and train workers to facilitate greater workforce participation to meet workforce needs. Improved healthcare services, education/training, childcare and telecommunication connectivity will be vital in gaining and retaining workforce.
4. **Economic Diversification** - support the establishment of new and emerging industries

with a particular focus on “green” production to decarbonise the economy and to facilitate sustainable career opportunities (circular economies, renewable energy, mining, sustainable tourism, hydrogen production and Space Industry).

**5. Infrastructure Provision** - continue to advocate for nationally significant infrastructure including placemaking initiatives to improve regional amenity, as well as new and upgraded infrastructure to drive down costs of production and facilitate value adding opportunities.

**6. Visitor Economy** – improved visitor experience by increasing product offerings, promotion/marketing/branding and improved infrastructure.

#### **Bookeasy Project:**

The Eyes on Eyre Bookeasy Pilot launched 11 December with the DC of Elliston. The Department for Environment and Water (DEW) contract and funding has still not been received, so rather than miss an opportunity to run the pilot over summer, a pool of funding was secured between RDAEP, Landscapes SA and EPLGA. This allowed the project to proceed with two campgrounds: Walkers Rocks and Sheringa Beach. A third site at Port Gibbon in DC of Franklin Harbour was also selected for inclusion in the Pilot via the EOI process, however due to delays with the DEW funds and the amount of work required at that site we expect to bring them onboard in February 2022. EOI’s for the broader roll out is due to close 26 November, however this may be extended, as it won’t be possible to award funding for Phase 2 until the contract and funds are received from DEW.

#### **Australian Tourism Data Warehouse (ATDW) - Workshops**

In November the SATC digital team hosted two ATDW training sessions in Port Lincoln in collaboration with RDAEP. The first session attended by 17 tourism businesses centred around digital marketing, domestic and international travel and a trade workshop. The session outlined current campaign activity and trends in travel, as well as discussing the opportunities involved with being commissionable and 'trade ready' Having a well written, high quality ATDW listing is the gateway to working with SATC, helping promote business far and wide via a distribution network of over 250 websites.

As distance is an obstacle to attending workshops on the Eyre Peninsula a second workshop was held for local council representatives and tourism organisations. The Train the Trainer style workshop was attended by 16 people and focused on creating an in depth understanding of ATDW and empowering replication of the training by attendees across the region.

#### **Tourism Australia -National Experience Content Initiative (NECI)**

As part of its continued COVID-19 recovery efforts, Tourism Australia (TA) is launching a new visual content creation program aimed at supporting tourism operators, driving a product-led recovery, and attracting travellers back to Australia once borders re-open. TA is working with SATC and RDAEP to create a suite of new, contemporary, and relevant marketing assets (still imagery and video footage) for a variety of Tourism Operators. Nine EP tour operators were selected by TA for the initiative including Gawler Ranges Wilderness Safaris, Oyster Farm Tours, Australian Coastal Safaris, Rodney Fox Shark Expeditions, Untamed Escapes, Chinta Air Safaris, Swagabout Tours, Kata & Belle and Experience Coffin Bay. Two photo shoots took place in October with the remainder scheduled for December. The imagery from the photoshoot was published on the TA and SATC image and video galleries for all to access, including media and trade, enhancing the marketability of Eyre Peninsula experiences.

#### **Regional Trails Strategy**

The Regional Trails Strategy which is now completed has been developed. It provides an overarching framework for consistent and coordinated planning, development, management and marketing of quality trail experiences across the Eyre Peninsula.

Trails have been an important and valued feature of the Eyre Peninsula landscape for more than 60,000 years. Some of the region’s most-loved trails follow traditional pathways through country that have been used by Aboriginal people for generations. More recently, planning and development of recreational trails has been a significant pillar of strategic government and community thinking.

The project has been undertaken by trail planning specialists Tredwell Management with guidance from the project working group, as well as input

from a project reference group (local government representatives) and the broader community. The Strategy is aimed at achieving improved and sustainable outcomes for trail provision, experiences, community development, health and well-being, and the local, regional and state economies. It relates to recreational trails associated with walking, off-road cycling, horse riding, paddling and snorkelling/scuba diving. The Strategy provides a strategic framework for the region's trail network, with a focus on actionable items for Council managed trails, which have been identified for the potential to become trails of regional, state or national significance. The Strategy recognises the rapidly evolving recreation and tourism sectors, and the trends and benefits that impact trail development, management and usage into the future. It also builds upon a range of strategic planning that has been undertaken for South Australia, the Eyre Peninsula and each of the eleven local government areas across the region.

#### **Eyre Peninsula Visitor Guide**

RDAEP has been working with publisher HWR Media, in cooperation with Councils to revamp the Eyre Peninsula Visitor Guide. The revamp included an overhaul of the layout and content of the guide by respected travel journalist, Max Anderson, to improve readability and appeal to visitors. The suggestions were implemented by RDAEP in collaboration with Max Anderson to produce new content, with the intention of influencing travel behaviour, enjoyment, safety and spending. The guide is updated on an annual basis by RDAEP and provides advertising opportunities for local businesses and councils. With a circulation of 50,000 copies that are distributed via VIC/VIO outlets and participating businesses across SA and interstate, it is one of the key marketing materials for the region.

#### **Eyre Peninsula exceeds 2025 Visitor Economy Target**

As per the State Government's Regional Visitor Strategy, the Eyre Peninsula had a target of generating \$397 million by 2025, with the Region recently surpassing this target by \$91 million in 2021. The region's tourism industry is considered to now support over 600 tourism businesses employing 2,700 people. The regional South Australia visitor expenditure was \$3.6 billion in

2021, just shy of the State Government Target of \$4 billion by 2025. [More info.](#)

The Eyre Peninsula Destination Management Plan prepared by RDAEP mirrors the regional priorities of the SA RVS, with an overlaid framework of sustainable management of the tourism sector. The vision for the Eyre Peninsula is to facilitate sustainable development of the visitor economy, which is achieved via application of the following guiding principles:

- Adopt a sustainable approach across all tourism planning and management
- Attract high yield low impact visitors
- Drive balanced demand across the region
- Provide visitors with a quality and safe experience
- Strengthen the region's competitive advantage
- Provide equitable opportunities for participation in tourism
- Use data and insights to inform action.

#### **Eyre Peninsula Regional Brand Review**

Over the next 12 months RDAEP will be undertaking a review of the "*Seafood frontier*" Regional Brand, which was developed in 2006. The Eyre Peninsula food industry launched "Eyre Peninsula, Australia's Seafood Frontier", is a co-operative marketing brand designed to position Eyre Peninsula's food industry as a premium region showcasing its world-class strengths: environmental sustainability, innovation, pioneering spirit and premium food products.

The Eyre Peninsula Regional Brand Review Project aims to improve profitability and ensure Eyre Peninsula is at the forefront. The Eyre Peninsula Australia's Seafood Frontier brand and tagline was adopted by SA Tourism in 2013 and has been utilised for destination marketing purposes since including digital, signage and naming conventions on touring routes. While much of the Eyre Peninsula is located along the coast, not all districts and industries relate to the Seafood Frontier branding, particularly inland councils.

15 years since its inception, a review is required to assess the relevance of the Eyre Peninsula Australia's Seafood Frontier brand to ensure it encompasses the region's competitive strengths, supports regional priorities, resonates with past and prospective visitors, while also providing a holistic and inclusive regional identity.

To progress this initiative, RDAEP is in the process of establishing a Regional Brand Review Working Group to provide strategic oversight and to assist in the overall management of the project. It is proposed that the Regional Brand Review Working Group will comprise of Annabelle Hender (RDAEP - Regional Tourism Manager) as Chair, Karen Hollamby (PIRSA), 2 x Local Government Representatives (nominated by EPLGA CEO's Group) and a Tourism Industry Representative to be appointed by the Working Group following a call for expressions of interest.

Along with providing strategic oversight throughout the review process, brand development and stakeholder consultation processes, a key function of the working group will be to assess all tender proposals against an assessment-criteria (methodology, experience, cost, etc) to recommend a preferred brand agency.

#### **Eyes on Eyre - Online Camping Project**

Eyes on Eyre is a mechanism to facilitate a consistent and collaborative approach to tourism on the Eyre Peninsula. An online booking system (Bookeasy) was identified as an opportunity to improve visitor management of campgrounds, and \$500,000 in funding was subsequently obtained by RDAEP from the Department of Environment and Water (DEW) to develop campgrounds in line with the [Final Concept Design Report](#).

Phase 1: Pilot

The pilot phase engaged with the District Council of Elliston to facilitate online bookings across two campsites, Sheringa Beach and Walkers Rock. The pilot was scheduled to run across the peak summer season from December 2021 to 31 January 2022.

Phase 2: DEW Parks 2025 Funds

- Agreement signed with Ellison Council. The specified works were renegotiated to facilitate major ground works during this phase at Walkers Rock in April 2022. Elliston will apply for the EOI for the Landscapes Priority Fund for the next phase of works at Walkers Rock and Sheringa Beach, which will include campsite delineation.

- Agreement signed with DC Franklin Harbour for Point Gibbon. Work commenced May 2022.

- Agreement signed with DC Lower Eyre Peninsula for Fishery Bay. Work included campsite delineation and signage for 3 of 8 campsites, with works for campsites 4 to 8 fulfilled via PIRSA fishing and recreation grant funding.

Phase 3: Landscape Priority Fund

Eyre Peninsula Landscape Board was successful in receiving \$710,000 of funding to help with conservation management at priority coastal campgrounds around the region as part of the Eyes on Eyre project. The EOI process has been shared with Councils, the due date is 26<sup>th</sup> of May 2022.

#### **SATC Marketing Co-op**

RDAEP has allocated \$20,000 and further secured \$30,000 from SATC Marketing Co-op (\$50,000 in total) for a regional tourism promotion.

Approved activity includes:

- Regional Marketing Audit & Plan – Submissions received from 2 agencies with an agency to be appointed shortly, to begin work in June.
  - Content creation for Eyre Peninsula website and Visitor Guide – near completion.
  - Social Media Marketing & Management – ongoing throughout the **Responsible Travel Project**

RDAEP has entered into a project partnership agreement with Tourism Australia for the Responsible Travel Project. The project involves a nation-wide survey assessing key regional stakeholder issues with tourism. The project undertakes to distil the key issues residents, businesses and visitors face with tourism in their region. The results of the survey were consolidated into a report, distributed to participating Regional Tourism Organisations (RDAEP) by 30 June 2022. The report provided valuable insight which can inform action and communication of the region's own initiative and choosing. For Eyre Peninsula it is the report informed Eyes on Eyre projects, marketing strategies and education of travellers to be responsible. The survey has been shared extensively by RDAEP and stakeholders across the region, with strong participation level expected.

## Joint Projects

EPLGA | RDAEP | EP Landscape Board | PIRSA | LGA SA

### **Flood disaster recovery**

Between 21 and 24 January 2022, a significant rainfall associated with ex-tropical cyclone Tiffany caused significant localised flooding across Eyre Peninsula, with the Kimba, Cleve and Franklin Harbour Districts being impacted most severely. Damage to road infrastructure and the secondary impacts on farm logistics are the greatest issues however a number of landholders have had localised flood damage including erosion, sediment deposition and pooling water. Eyre Peninsula Landscape Board staff are working with landholders, local government, industry groups and PIRSA to better understand the agricultural and landscape issues, identify recovery needs and provide support where appropriate. The Eyre Peninsula Landscape Board have undertaken the following actions to date:

- Appointment of a recovery coordinator for landscape board activities related to recovery efforts (Tim Breuer based in Whyalla). Tim was based in Kimba two days a week and subject to demand spent a day every alternating week in Cowell and Cleve.
- Making our Water Resources Assessment officer available to provide advice and fast track approvals for recovery related water affecting activities
- Subject to Board approval, allocation of \$100,000 for recovery initiatives.
- Seeking to leverage additional funding from Australian and State Governments and other industry groups.

Eyre Peninsula Landscape Board staff are working with landholders, local government, industry groups and PIRSA to better understand and address the agricultural and landscape issues, identify recovery needs and provide support where appropriate.

The Board have committed \$100,000 for recovery initiatives as well as appointing a recovery coordinator for landscape board activities related to recovery efforts (Tim Breuer based in Whyalla). Tim is based in Kimba two days a week and subject to demand spent time in Cowell and Cleve.

Landholder's priorities for the past few months have been focused around the more immediate on-

ground works needed and addressing farm infrastructure issues (e.g. repairing washed out roads etc.) to enable crops to be sown this season, however once the crops are in the ground, that focus changed to deal with the longer-term recovery efforts.

Over the next 12 months, many of these landholders will need soils and land management support, to assist them assess and plan the most suitable course of action for their individual properties. Some damage may be repairable, whilst others may, where the scale of degradation is too severe, need to be stabilised and alternative landscape options considered.

To address this, the Board and PIRSA are looking to provide a significant grant to a local farming group to provide community led soil and land management support to severe weather affected areas of eastern Eyre Peninsula. This will include extension activities, soil testing, provision of technical support and seeking additional partnerships and funding for trials.

The Board is looking to enter into a grant agreement for the delivery of the above works through to June 2023 and will be using this commitment to try and leverage additional funding from Australian Government and other industry groups

To support local businesses across the Eyre Peninsula impacted by the recent storm events, RDAEP conducted a survey, with businesses that suffered direct damage asked to complete a short questionnaire.

It is intended that all information obtained will be used to work with the SA Government to determine appropriate strategies to support businesses in our region as they recover from this natural disaster.

In addition, RDAEP has written to the Hon Rob Lucas MP suggesting that given the scale of the disaster and the size and capacity of impacted councils, they should be considered for extraordinary assistance. Noting that within the Local Government Disaster Recovery Assistance Arrangements, which is the major funding mechanism under which impacted councils can claim financial support from the State Government, a co-contribution payment by councils is required and that councils are not generally able

to claim ordinary staff or plant hours deployed in restoring or repairing damaged assets.

It is understood the under the provisions of the Local Government Disaster Recovery Assistance Arrangements, and in the event of a catastrophic natural disaster event and/or where council has limited financial capacity, the Treasurer can grant extraordinary assistance.

The control agency for the emergency was the State Emergency Services (SES). SES did not establish a recovery committee following the emergency. Regional Coordinator Eyre & Western, Karen Hollamby, has been appointed as PIRSA's Recovery Facilitator for South Australia.

Current work includes establishment of a local, representative, community lead group to enable appropriate recovery, in conjunction with the EP Landscape Board. Close working arrangements are in place with a number of representative organisations already.

PIRSA staff undertook several site assessments on the EP to understand the full extent of the damage, including a site visit undertaken (3 February) and a proposed aerial inspection. Technical experts are available, including soil scientist (soil health, erosion issues, management/future planning).

The Department of Treasury and Finance administers Disaster Recovery Assistance for local governments and agencies after an eligible natural disaster.

### **Housing and Accommodation Needs Analysis Project**

A program has been developed to progress this Place Based Project due for completion in August 2022. Most work on this project will commence after SAROC and the Yorke and Mid North and Far North RDAs complete local government surveys and provide RDAEP with the results.

RDAEP will be using these survey results and will also be liaising with real estate agents and builders to complete a supply picture and liaising with employers and industry sectors to create a demand picture.

Coupled with land supply information it is hoped to develop some regional solutions for the Eyre Peninsula that satisfy demand for accommodation within the timeframes of the various industries during construction and operational phases of development.

### **SA Water Desal Plant**

Following significant community concern the Eyre Peninsula Desalination Plant proposed at Billy Lights Point was put on hold by the State Government to enable SA Water to undertake further investigations.

Since this announcement the SA Water have now engaged an independent third-party organisation, TSA Management, to lead a stakeholder and community engagement process that will see a preferred site recommended to SA Water and the State Government.

Gary Neave has been appointed as the Project Director, and he will lead the SA Water project team with the support of Steve Dangerfield, as the independent engagement facilitator, to identify a suitable location for the desalination plant on the Eyre Peninsula.

Central to the engagement process envisaged by TSA is the formation of an Eyre Peninsula Desalination Project Site Selection Committee that will ultimately make recommendation to SA Water and the SA Government regarding a preferred site. This committee will initially shortlist sites for assessment, and then consider further information provided by SA Water, and data and studies from other third parties, in guiding their overall assessment and recommendation.

The Minister has appointed Peter Treloar as Independent Chair for this committee, who will guide the committee through the process. The committee comprises senior representatives from key industries and the Mayors and Chief Executives of a range of community-based organisations such as the Eyre Peninsula Local Government Association (EPLGA), Councils and the Landscape Board and RDAEP.

### **Eyre and Western Recovery Exercise**

The Zone Emergency Management Committee has identified the need to undertake a recovery exercise to be organised for have considered planning in place should an actual emergency response be required.

This exercise is the first of its kind to be run across South Australia, and was held Thursday 21 October 2021 at the Port Lincoln Hotel.



## EPLGA Report of Activities

### **Eyre Peninsula Strategic Planning Day - Thursday July 1 2021, Wudinna.**

EPLGA, RDAEP and Landscape South Australia Eyre Peninsula met in Wudinna for a Strategic Planning Day on Thursday July 1. Facilitated by Tony Wright, Executive Officer Limestone Coast LGA, the day will provide a spring board for shared projects for 2021/22.

### **Regional LGA Executive Officer Meetings**

Regional LGA Executive Officers meet 6 times per year.

The 8 July 2021 meeting included Stephen Smith (Planning Reform Partner) and Lea Bacon at the Limestone Coast LGA Offices.

The following matters were discussed/considered:

1. The Regional Capacity Grant review and the aggregation of Rubble Royalty Payment refunds from our members in carryover were discussed. It was noted the importance of the Regional Capacity funding, which enabled meetings and connections with the LGASA.
2. There was a discussion on Joint Planning Boards and the lack of clarity on the benefits that can be derived from forming a Board. There appears there is more clarity emerging on the potential to run code amendment processes with the development of a Regional Plan. There was discussion regarding the opportunity to develop a Regional Plan under delegation from the department. This would alleviate the need to form a JPB and address the risk of the arbitrary delegation of state functions from the Minister to a JPB.
3. There was discussion around some of the teething issues with the new SLRP process and the lack of cross-checking regional priorities with actual submissions received.
4. Presentations from ESCOSA and the Energy and Water Ombudsman SA to Regional Councils were discussed, particularly in light of requiring Councils with CWWMS to join the Ombudsman and the regulatory attention they may attract. However, not all regions have been presented to yet.
5. Paul Chapman joined the meeting to discuss a proposed study into a northern regional MRF.

6. Legatus provided an update on the Rating Equity advocacy.
7. The fracturing of mental health services in regions was also discussed.

Following the meeting, there was a tour of Bio Gro's composting business with their Operations Manager and CFO on the opportunities of recycling organic waste into high-value compost.

This included the approach and success of Bio Gro in bringing organic waste from Victoria into SA for processing with VIC EPA approvals.



*Figure 2 Regional LGA EOs standing on huge compost mound, BioGro Mt Gambier*

The Regional Executive Officers met again on the 6th of September at the Murraylands & Riverland Local

Government Association. Lea Bacon, Michael Arman, Hannah Ellyard (DEW), Adam Gray (SACCA) and Paul Chapman (Legatus) attended the meeting via zoom at various stages.

The following matters were considered:

#### *Regional Capacity Building Grants*

We had several concerns with the report, particularly the impact and nature of Rubble Royalty Refunds to members through the capacity building grants process; and the lack of consideration of the value of programs (ongoing) versus projects (contained and limited duration).

#### *Joint Planning Board*

JPB's were discussed extensively with each region providing an update on their current position and future steps for the establishment (or not) of a Joint Planning Board. In particular, the following issues were discussed:

- Still uncertainty on the value proposition.
- A number of regions want to be actively involved in forming the Regional Plan but

- are not as keen to create a Joint Planning Board.
- There was a discussion on how a partnership model could operate.
- Noting there is no money on offer to assist in the development of the plan.
- The insurance issue remains unresolved.
- The Department and Minister have rejected a delegation model.

There was a presentation from DEW on the “Setting Our Future Urban Water Directions” strategy and consultation process. The consultation is looking to develop a strategy for urban water in SA which will also provide directions for SA Water as they head into their next regulatory pricing process. Issues around drought resilience, stormwater assets, and how to use various sources of water and recycling was discussed.

#### *Community Wastewater Management Schemes*

The Auditor General’s report in CWMS was discussed, and the future funding arrangements, asset management, and economics to replace and expand systems to cater for growth.

It was noted that Legatus has been undertaking research to support Councils in their operations of CWMS and is seeking an opportunity to present to the CWMS Committee.

#### *Special Local Roads Program*

For some regions, it was noted that there was a disconnect between the way that projects were prioritised for funding by LGTAP compared to the regional priorities submitted by the Regional LGA, as supported by their regional plans. There is a meeting being planned with LGTAP and Legatus to explore these inconsistencies further. The EPLGA process for SLRP was commended by the LGASA.

On the 27th of November 2021, there was a workshop with the Executive Officers and UniSA to explore research opportunities to leverage the Legatus (MoU) and take advantage of the UniSA campuses in Whyalla and Mount Gambier.

The workshop explored areas where there could be opportunities for regional collaboration in research (with a Local Government perspective), these include:

- liveability,
- water sensitive design,
- regional roads,
- waste management,
- CWMS,

- regional branding/image to attract workers,
- workforce (especially in areas like planning and engineering),
- housing and
- sources of research funding.

From the last meeting, there has been continued engagement in a range of issues, including:

- Rating Equity (In 1999, the State Government passed the *Electricity Corporations (Restructuring and Disposal) Act 1999* (ECRD Act), which amongst other things, limited the ability of councils to set council rates based on capital improvements to land or to increase rates on land used for electricity generation (the ‘rate cap’).
- Joint Planning Boards. There has been continued engagement with the LGASA, State Government and between the regions sharing information on the range of approaches to developing a Regional Plan.
- Roads Hierarchy – Legatus is working up a project to develop a state-wide perspective on road
- priority setting.
- Special Local Roads funding, the new process needs some improvement in linking to regional priorities and feedback mechanisms as raised by a couple of regions.

## Special Local Roads Program 2021-22

Region	Council name	Road	Primary Purpose	Project Details	Continuing project	Scope	Estimated project costs 2021-22	LGAP Recommendation	Councils contribution
Eyre Peninsula LGA	District Council of Lower Eyre Peninsula	Bratten Way Upgrade	Freight	This application is for stage three of a proposed 10-year project that will ensure the ongoing fit-for-purpose capability of Bratten Way to operate as a gazetted GML Freight Route. Stage two of the works is currently being carried out.	Yes	Project is currently at stage three of a proposed 10-year project.	\$1,260,000.00	\$840,000.00	\$420,000.00
Eyre Peninsula LGA	District Council of Lower Eyre Peninsula	Bratten Way Upgrade	Freight	This application is for stage four of a proposed 10-year project that will ensure the ongoing fit-for-purpose capability of Bratten Way to operate as a gazetted GML Freight Route.	Yes	Stage 4 of 10	\$2,966,000.00	\$1,136,950.00	\$988,000.00
Eyre Peninsula LGA	District Council of Franklin Harbour	Cowell Kimba	Freight	Shoulder construction with stabilized sub-grade and compacted 150mm thick PM1/20 pavement with 14/7 C130 spray seal to increase lane width to 3.6m with 400mm sealed shoulder.	Yes	Stage 1 of 3	\$926,000.00	\$617,000.00	\$309,000.00
Eyre Peninsula LGA	District Council of Franklin Harbour	Beach Road in the Hundred of Hawker, Franklin Harbour Council District SA	Tourism	Upgrading Beach Road from and unsealed road by construction of an 8 meter sealed pavement with 1m unsealed shoulder to Austroads standards, Installation of drainage culverts where required and application of a 14/7 C130 sprayed seal.	Yes	The Project is at Stage 3 of 3.	\$700,000.00	\$466,000.00	\$234,000.00
<b>Eyre Peninsula LGA Recommendations</b>							<b>Recommended:</b>	<b>\$3,059,950.00</b>	

### Special Local Roads Program – 2021 Recommendations

The EPLGA has been successful in securing a large amount of funding for local roads for 2021-22. The LGASA are considering recommendations from the recent SLRP review by Hudson Howells. This October to December 2021 will be the time to update the action plan and road database from the Regional Strategic Plan and identify projects for 2022/23. This will be done with CEOs, works managers and SMEC in time for EPLGA Board approval in February 2022. By the time the Regional Transport Strategy is updated, new guidelines will be available to guide Councils on the process to apply for funds. We saw this begin in early 2021 with the move to an online system for funding applications.

### Terms of Reference for Committees

The CEOs' committee is being consulted on TORs for EPLGA committees. A literature review of TORs from across regional South Australia has been completed. The Tourism Advisory Committee TOR review is well advanced. Updates will be provided by CEO Committee Chair at the Board meeting.

### Eyre Peninsula Regional Strategic Waste Management Plan funding success

Conversations with Greening Industries SA are continuing with possible grant funding for a stage 1 of a Regional Waste Strategy – data collection. This would include things such as audits, volumes of food and organics available for diversion, mapping of resources and current contracts. Stage 2 would move towards procurement and actions.

Program applied for:

**COUNCIL MODERNISATION GRANTS PROGRAM 2021-2022**

### Waste and Resource Recovery Modernisation and Council Transition Package

#### Greening Industries South Australia

Green Industries SA is an enabler and driver of change, supporting the development of the circular economy through diverse collaborations which improve productivity, resilience, resource efficiency and the environment.

The Council Modernisation Grants Program supports South Australia's Waste Strategy 2020-2025 which outlines actions that can contribute to the development of a circular economy – that is, an economy that realises the best of full value from products and materials produced, consumed and recovered in South Australia through:

- a clearly articulated policy and legislative framework that gives a solid platform for investment decisions and a stable and efficient market
- supporting innovation and commercialisation
- education, advocacy and awareness to support behavioural change in the way waste and resources are managed
- applying the waste management hierarchy consistently with the principles of ecologically sustainable development.

The South Australian Government's 2019-20 Budget provided \$10 million of new funding over four years to assist councils and the waste management industry transition and modernise following changes to international market conditions. This will lead to improved competitiveness, increased employment opportunities in the sector, reduction in waste to landfill and help maintain South Australia's leading position in resource recovery.

The purpose of the Council Modernisation Grants Program is to encourage South Australia's councils to improve waste management and recycling services through the introduction of innovative measures.

The modernisation measures should result in operational efficiencies, improved customer service and economic development benefits for the community.

EPLGA was successful in obtaining matching funding for a Regional Strategic Waste Management Plan. Total budget is \$26 000 with GISA contributing half of the total cost.

Relevant Eyre Peninsula waste documents considered:

- 2004 Eyre Peninsula Waste strategy
- 2006 Waste Forum proceedings
- 2008 Whyalla Kerbside audit
- 2017 Port Lincoln Kerbside audit
- 2020 rawtec Regional SA Waste and Resource Recovery Background Report.

The 2022 Eyre Peninsula Waste Strategy objectives:

- Audit of waste contracts and waste management
- Identify opportunities for industry cooperation in organic waste circular economy
- Identify opportunities for Councils work together
- Identify pathway for compliance with EPA regulations
- 2-year action list and recommendations (as part of a 10 year plan)

Marina Wagner has been engaged to do the work and will begin with a stocktake and Council interviews.

*Sustainable Solutions* have been engaged to develop an EP Regional Strategic Waste and Resources Strategy. A progress report has been submitted for consideration by the CEO Committee. In summary, 42 site visits and meetings have been undertaken and works in progress include:

- A summary of EP council data in waste & resources management
- Waste and recycling services matrix EP councils, including contracts
- Review and cross-reference Council's strategic plans, objectives and goals for service delivery, sustainability, and circular economy
- Comparison to best practice waste and recycling service options
- Progress on EPA compliance matters

- Cross-reference above with relevant EPA and GISA documents

Initial findings, collaborative opportunities, and key opportunities for improvements, resource recovery and market developments on the EP, including business cases were discussed with Council CEOs on 2 June 2022.

#### **EPLGA Submission to the Inquiry into the Review of the Native Vegetation Act 1991**

The EPLGA has provided a submission to the Natural Resources Committee (membership Ms Paula Luethen, Presiding Member, Dr Susan Close, Hon John Darley, Hon Russell Wortley, Mr Nick McBride, Hon Nicola Centofanti and Mr Adrian Pederick). The 6-page submission provided details of previous collaboration success (EP Roadside Vegetation Management Plan and Eyes on Eyre Camping Nodes) before making the following recommendations:

1. Townships, as defined by a Council by notice in the SA Government Gazette, are granted exemption from the Native Vegetation Act (the Act) to bring them into line with metropolitan Adelaide councils.
2. Native Vegetation Council considers making the Native Vegetation Assessment Clearance Approvals valid for a period of 5 years.
3. The Australian Road Research Board (ARRB) is commissioned to review the NVC Guidelines for the Management of Roadside Native Vegetation and Regrowth Vegetation (Under Native Vegetation Regulation 11(23).
4. Establish and resource an expert group that Council Works Managers can access on an on-going basis to achieve best practice for management of roadside native vegetation.
5. Undertake trials for cost-effective management of roadside vegetation using wheeled machinery owned by Councils.
6. Update and endorse a specific Eyre Peninsula Roadside Vegetation Management Plan that includes practices tested through the trials, results of the regional risk assessment and mechanisms for targeting non-traditional sources of funding to manage high-risk areas.



The **2021-221 Annual Business Plan and Budget** has been consulted with Local Councils and was adopted by the EPLGA Board. The EPLGA Business Plan 22/23 has been updated to reflect the EPLGA Strategic Plan.

### **Joint Planning Board (JPB) – Response to the Minister**

In 2017 to 2019, six groups of Councils participated in a pilot led by the Department to explore how Planning Agreements and Joint Planning Boards will work, and to prepare guidelines to assist Councils that are seeking to form a JPB.

Councils were invited to participate in the pilot and 40 Councils in eight groups initially participated. This reduced to 29 Councils in 6 groups early in 2018 when the project moved into stage two – preparation of a business case.

The 6 groups were Eyre Peninsula, Yorke Peninsula, Limestone Coast, Riverland, Barossa and neighbours and the Spencer Gulf Cities (the Murraylands and Eastern Region Alliance maintained a watching brief). The LGA and Office of Local Government were also involved, and Jeff Tate Consulting played a lead role.

In parallel with the pilot, Jeff Tate Consulting was also engaged to prepare a set of guidelines for the

preparation of Regional Plans by JPBs and a Regional Plan template.

The pilot has concluded, and the guideline documents have been prepared. It is worth noting that establishing JPBs is an entirely new approach in South Australia, essentially creating a new form of regional governance. As such the project was quite exploratory and required creation of new templates for undertaking a business case exercise and for a model Planning Agreement.

Outputs from the JPB pilot are:

- *Initiating and Establishing a Planning Agreement and Joint Planning Board Guidelines* – a local government ‘tool-kit’ based on the learnings and challenges faced during the pilot
- *Business Case Template for Joint Planning Boards* – developed to lead potential Council JPB groups through a process to understand what they seek to achieve and to set up the right governance framework
- *Planning Agreement Template* – developed with significant input legal input to ensure it satisfies legal considerations

Outputs from the Regional Plans project are:

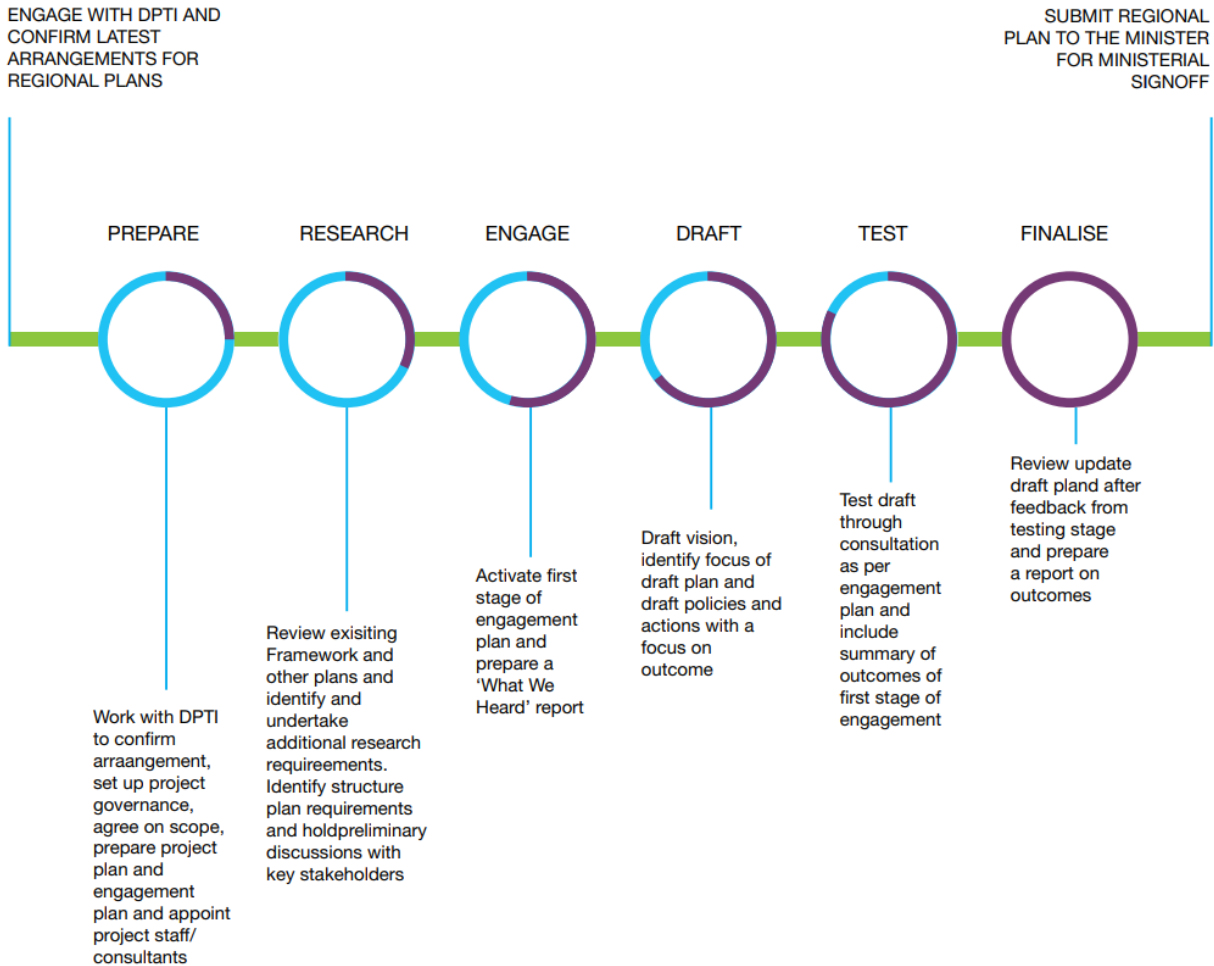
- *Regional Plans Guidelines* – to assist JPBs to prepare a Regional Plan
- *Regional Plan Template* – to allow regional policies and actions to be specified and to ensure consistency between Regional Plans prepared by various JPBs

In 2019 the EPLGA led the preparation of a business case (using the template) for the Eyre Peninsula Councils and in late 2019 ten Councils formally resolved to establish an Eyre Peninsula JPB (Whyalla resolved to form a JPB with Port Augusta and Port Pirie Councils). Since that time the focus of the Councils was on transition to the Planning and Development Code and establishment of a (now established) Eyre Peninsula Regional Assessment Panel.

Under the Planning, Development and Infrastructure (Planning Agreements) Regulations 2020, a group of Councils can enter into an agreement with the Minister for Planning and Local Government (the Minister) to form a Joint Planning Board (JPB).

Once formed, the Directors of a Joint Planning Board are subject to specific Codes of Conduct under the PDI Act (2016). However, these do not appear to be any more demanding than what would be expected of a Director of any Board.

## REGIONAL PLAN PROCESS



The maximum life of a JPB is ten years. The only mandated activity a JPB can undertake is developing a Regional Plan, which the Department and the Minister must approve. The process to develop a Regional Plan recommended by the Department is shown in the figure below. In promoting the value of a Joint Planning Board, the Minister and Department have focused on a range of other things a JPB can do, such as developing a Regional Health Plan or undertaking shared services, all of which can be achieved without a JPB. The other benefit cited is the opportunity for the Minister to delegate state government functions to a JPB, although it is unclear how this delegation process would work and if a JPB could refuse to accept such a delegation. In a workshop with the EPLGA and Department, it was suggested a JPB would develop a Regional Plan which would have more weight when seeking funding for infrastructure projects as it would be

more attuned and aligned to the region's needs. It was also stated that parallel processes could be undertaken to process code amendments while developing the Regional Plan.

If a region decides not to form a Joint Planning Board, the Department must then develop the Regional Plan, and Councils become a stakeholder in that process.

The EPLGA Board have approved the formation of a JPB. However, this has not progressed to presenting the Minister with an agreement due to the uncertainty of the value proposition. To clarify each region's position, the Minister wrote to each Council requesting that a Planning Agreement be submitted for the Minister's consideration by the 4th of October 2021. Following on from the EPLGA workshop with Anita Allan, Director of Planning and Development on Joint Planning Boards in Wudinna on July 1<sup>st</sup>, 2021,

the LGASA conducted a similar information session on the 12th of August 2021.

Some key questions:

1. What is the additional value a JPB can achieve in developing a Regional Plan when compared to the Department and participating as a key stakeholder?
2. Is the process to develop a Regional Plan by the Department different from that recommended to a JPB?
3. Can a Regional Plan be developed without forming a JPB, for example, under delegation from the Department?
4. What process would be used to delegate other State Gov functions to a JPB, can this process be agreed to in the JPB agreement.
5. Can Code Amendments be simultaneously processed with the development of the Regional Plan?
6. Is there any funding available to support a JPB in developing a Regional Plan?
7. What scope is there for innovation in the development and structure of a Regional Plan, given it is still subject to State Government Approval.

#### **KEY ISSUES:**

There is an opportunity to form a JPB to develop a Regional Plan for the Eyre Peninsula.

The value proposition of forming a JPB is unclear.

No other region has agreed to form a JPB to date.

The Minister has written to each Council seeking planning agreements to form a JPB by the 4th of October 2021 to allow the Department to develop Regional Plans if required.

Governance and cost sharing arrangements need clarification.

There is an opportunity to consult with Upper Spencer Gulf Cities, Limestone Coast LGA and Murraylands and Riverland LGA towards a consistent professional approach to regional planning.

With a change in State Government the JPB process has been formally dropped. In the meantime the EPLGA have appointed two senior officers to the Local Government Regional Planning Committee (LGRPC). The LGRPC has been established by the Planning and Land Use Services Department of the Attorney General's Department (AGD-PLUS).

#### **Resourcing, Governance and an EPLGA Strategic Plan.**

Feedback from the consultation on the EPLGA annual Business Plan was overwhelmingly in favour of developing a four-year EPLGA strategic plan. After consulting the EPLGA Board and CEOs, a select group of consultants were sent a Request for Quote (RFQ).

#### **EPLGA Strategic Plan - Appointment of Consultant**

That the EPLGA Board noted that Jeff Tate Consulting was the successful quote selected by a CEO sub-committee to complete the proposed EPLGA Strategic Plan 2022-2026.

A Request for Quote was sent to a select group of three consultants to complete the proposed EPLGA Strategic Plan 2022-2026. A CEO sub-committee of Deb Larwood, Rob Donaldson and EPLGA EO Peter Scott assessed the quotes (approx. \$15k) received and deemed that Jeff Tate Consulting was successful in securing the work.

The proposed methodology has five elements:

- **Project governance - the project brief states that the consultant will:**

- work directly with LGA Mayors (the EPLGA Board), other elected members and CEOs through a facilitated workshop(s) to develop a strategic narrative for the organisation.
- report directly to the Executive Officer of the EPLGA.
- obtain advice on overall strategic direction from the CEO Network Group (Constituent LGA CEOs), which will also monitor progress.

- **Familiarisation - to include:**

- review of key EPLGA documents.
- discussions with the Executive Officer.

- **Information gathering - to include:**

- desktop research on matters affecting regions in general and Eyre Peninsula in particular.
- scan of key Council documents and those of other organisations such as Regional Development Australia Eyre Peninsula.
- survey of the Constituent Council CEOs.
- structured interview with each Mayor of the Constituent Councils.
- workshop and ongoing communication with the CEO Network Group.
- workshop with Mayors, other Elected Members and CEOs of the Constituent Councils.

- **Framing of the Strategic Plan** which would happen progressively during the project, with an early focus being on the style of document that will be most fit for purpose. A framework we have found useful for organisations such as EPLGA is shown below.

**Purpose – Key Influences – Strategic Direction- Themes and Objectives – Priority Actions**

- **Plan and covering report preparation – to include:**
  - **draft Strategic Plan at a point in the project to be determined.**
  - **final Plan after feedback on the draft.**

A draft plan was presented to the EPLGA Board in February 2022 which will be subsequently consulted with constituent Councils. The Final plan was adopted at the June 2022 EPLGA Board meeting.

The Strategic Plan project is funded by LGASA Regional Capacity fund and had extensive input from Eyre Peninsula Mayors and Council CEOs.

The Strategic Plan project has four elements:

- 1) Familiarisation – review of key EPLGA documents, discussions with the Executive Officer
- 2) Information gathering
- 3) Progressive framing of the Plan
- 4) Presentation of a draft Plan and, after feedback, the final version.

**PROGRESS**

All four elements will continue throughout the project as additional information and views come to hand. It has been helpful to also be considering the concept of a Joint Planning Board (under a Planning Agreement with the Minister for Planning) and shared services for the Eyre Peninsula Councils. The processes and information gathered from those other projects have informed aspects of the framing and draft content for the Strategic Plan.

The starting point is the Purpose of the EPLGA which has been summarised down to five points from the eight (lengthy) statements in the Charter:

1. Working with the South Australian Local Government Association (SA LGA) to achieve its objectives.
2. Acting as a forum for the Eyre Peninsula Councils to consider matters of common interest.
3. A structure for the Eyre Peninsula Councils to work together.
4. Working with other levels of government for the benefit of the Region.
5. Seeking to ensure the wellbeing of the Region and making best use of the Region’s resources.

Surveys of the Mayors and CEOs of the Constituent Councils provided clarity about commonalities and differences in views about particular matters. Some of the key points from the surveys were discussed at separate workshops with the Mayors and CEOs on 26 and 27 October 2021. Those discussions helped shape the themes and priority actions.

The ‘work in progress’ themes for drafting are:

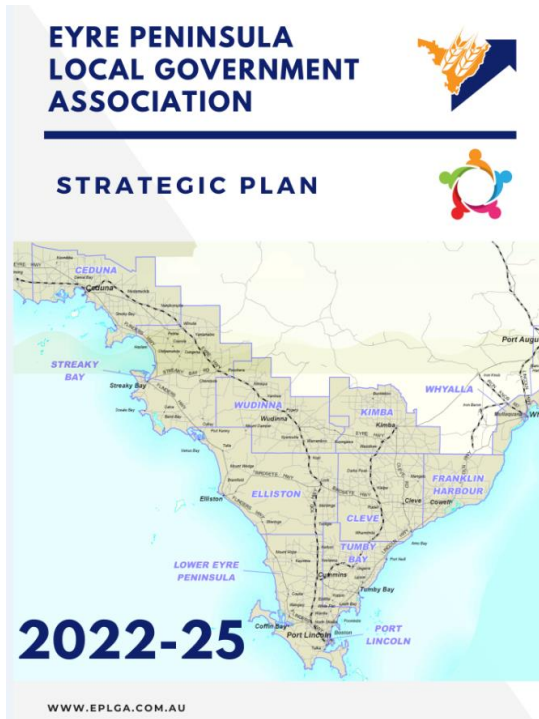
- Refine governance arrangements
- Assist collaboration between Constituent Councils
- Develop and evolve key relationships.

The intention is to include objectives and performance measures for each theme and also priority actions that include, for each action, the role (Initiator, Advocate, Facilitator), why, how, when and who. Given the small size of the organisation and the amount of work in some of the priority actions it will be important to (a) ensure they can all be achieved in the three-year period of the Plan and (b) schedule them for implementation over the life of the Plan rather than loading up year 1.

A small reference group of the Executive Officer and three Council CEOs was formed to assist with the later stages of the project.

The final Strategic Plan was considered at the February 2022 Board meeting and put to local councils for consultation.





### Eyre Peninsula Campsites – Online Booking System using Bookeasy

The EPLGA Board have approved that the EPLGA be the single merchant point for an online booking system for Eyre Peninsula Councils.

#### BACKGROUND:

The \$10 honesty box for campsites has a chequered history and it has long been talked about that a better way would be to move to an online booking system for campsites on Eyre Peninsula.

The EPLGA has a quote from Bookeasy, who do the online booking for National Parks and Wildlife in South Australia, to set up a similar system for Eyre Peninsula Councils. Bookeasy take a commission of 25 cents for a \$10 fee, the rest goes to Council. The setup cost and 2 years of commissions are covered by a grant from **Parks 2025 (stage 2): Improvements to parks on the Eyre Peninsula: \$2 million investment to diversify the nature-based experiences on offer for visitors to the region.** \$500,000 of this is a grant to **Eyes on Eyre** (from Minister for Environment and Water and administered by RDAEP).

There is no cost to Councils to use the online booking system and opting in is voluntary. Training is included on how to upload campsite pictures, descriptions, do refunds, amendments, administration, and running returns. Councils will

be able to keep their listings up to date and manage their rates and availability as needed. For simplicity the EPLGA will be the single merchant in the first instance to take credit card payments or PayPal payments. Transparent reporting is available to Councils with the click of a button and funds will be transferred to Council quarterly or as the need arises. Reports including resourcing to manage the system will be reported to the CEO Committee and EPLGA Board quarterly.

#### DETAIL:

Setup costs (covered by grant funding for 2 years):  
Bookeasy Licence & Implementation: \$8,500 (ex-GST)

The upfront Licence and Implementation Fee covers training, implementation, and system configuration. This would cover training LGA staff in Bookeasy Finance and Booking Administration, as well as training for Councils (webinar format) on how to update their own campsite listings.

Monthly Service Fees: \$500 or 2.5% of bookings (ex-GST) - whichever is greater between the two. The monthly service fees cover ongoing support, system optimisation, and continual reinvestment into the system architecture.

(Purely Optional) Hosted Engine: \$5,000 & Yearly Hosting Fee of \$600 (ex GST)

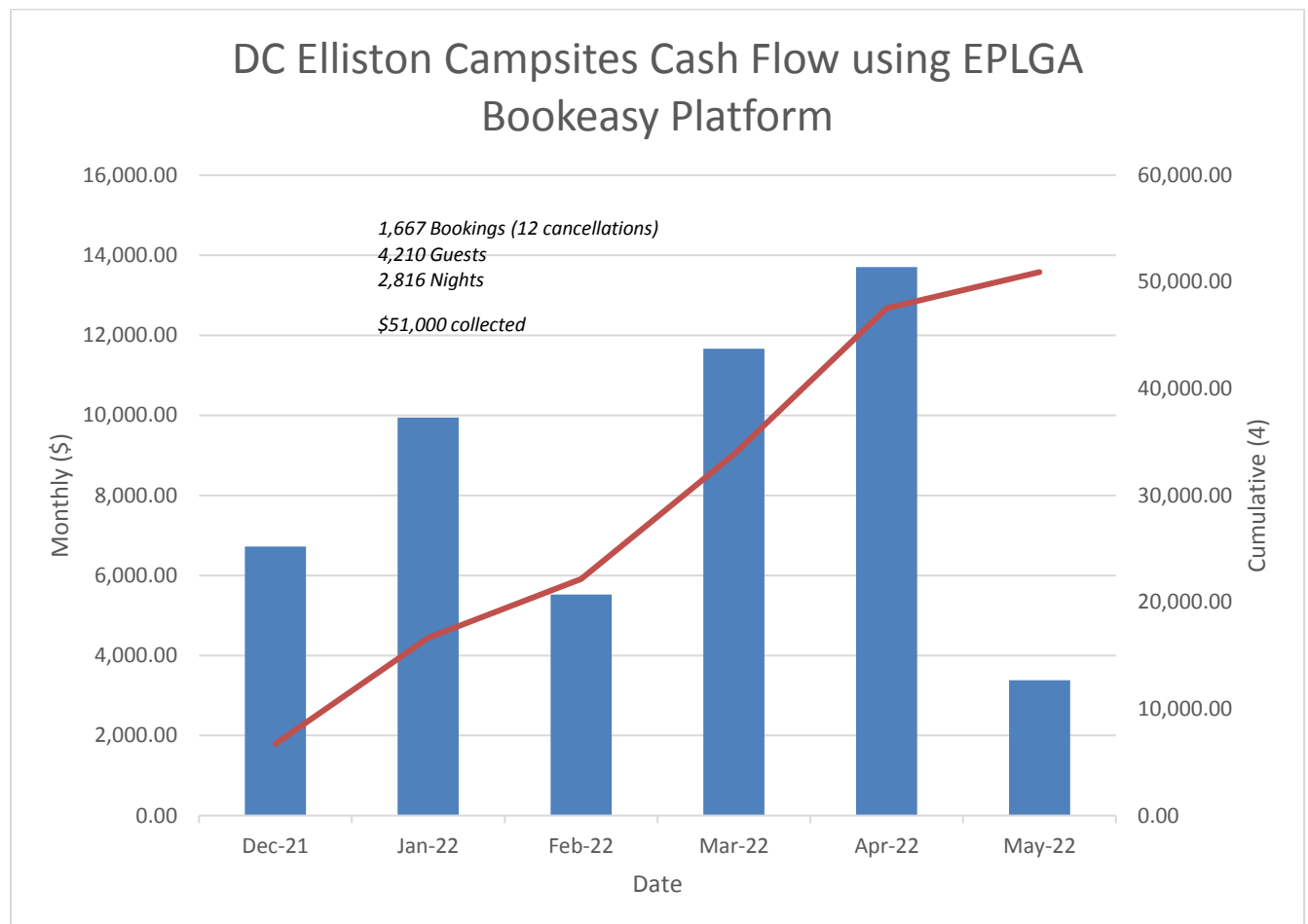
A hosted engine is a standalone web-page with the online booking gadgets, that would be styled according to the theme of one of your existing sites. A great solution to have one central booking page that could be linked from the Council sites.

The proposal has positive support from the Tourism Advisory Committee and the CEO Committee will be updated and consulted regularly.

DC Elliston, RDAEP, EP Landscape Board and EPLGA with the support of Department of Environment and Water (DEW) have completed the pilot online booking system of two campsites, Sheringa Beach and Walker's Rock. The booking system used for DC Elliston is the same used for the State's National Parks providing a consistent look and feel for campers. Included in this agenda are updates from RDAEP and EP Landscapes that include an overview of the work undertaken to make the project a success. DC Elliston will also be providing an update. EPLGA receive all monies from campers and transfer the total amount to DC Elliston each month. There have been challenges learning new finance and booking systems and reconciling hundreds of small transactions.

The Bookeasy online booking platform is owned and operated by the EPLGA on behalf of member Councils. 100% of the funds collected are returned to Council minus credit card fees (25 cents per booking) and Bookeasy fees (2.5% - deferred for pilot). The Bookeasy platform setup costs and pilot fees (approx. \$10k) were paid for by Regional Development Australia Eyre Peninsula (RDAEP). DC Council of Elliston are participating in the online booking pilot as part of the Eyes on Eyre Project managed by RDAEP.

Bookings start at [www.eyrepeninsula.com/camping](http://www.eyrepeninsula.com/camping)



### Shared Services

Shared Services is a LGASA Regional Capacity funded project. The Project Sponsor is Justin Commons, CEO of the City of Whyalla, and the project is delivered collectively by the EPLGA CEO Committee led by consultant Jeff Tate. The Shared Services Project has five stages:

- 1) Building a shared understanding and identifying what may work.
- 2) Agreeing on and establishing a small number of pilot services for analysis.
- 3) Undertaking Business Case Analyses (BCAs) for the pilot services.
- 4) Considering the BCAs and determining a path forward.
- 5) Draft, then final Report.

### PROGRESS

Stages 1 and 2 have been completed. From these stages the services selected to be considered through a BCA template of Jeff Tate Consulting, adapted for the specific circumstances for the Eyre Peninsula Councils are Environmental Health, Building, Planning, and Strategic procurement.

The BCA template has three parts:

Part A - SITUATIONAL ANALYSIS (prepared by the consultants in conjunction with Working Groups of representatives of each Council)

- current services for each Council, what the services involve for each Council, documented or implied service standards, how the services are currently provided, plant and equipment used, expenditure and income, strengths, and weaknesses of current service delivery arrangements
- objectives and weightings of each Council for a potential service
- identification and assessment of the shared service or other collaborative opportunities
- selection of the preferred option.

Part B – SHARED SERVICE DESIGN (prepared by the consultants in conjunction with Working Groups of representatives of each Council)

- description of the proposed shared service/s or other forms of collaboration
- how legacy issues are to be managed
- structure and working arrangements
- resourcing
- plant and equipment
- start-up costs
- risks and opportunities
- implementation plan.
- annual budget

Part C – ASSESSMENT AND RECOMMENDATIONS (prepared by the consultants in conjunction with the CEOs of the Councils)

- assessment against objectives
- preparedness assessment
- recommendations.

The first three services have progressed to the most resource intensive part of the project which is the gathering and documentation of detailed data and information from the 11 Councils to include in Part A. Workshops are to be held at Wudinna on 23 and 24 November 2021 to review and validate the data and information gathered and work through the remaining aspects of Part A and some early work on Part B.

At the end of Part A, the CEOs reviewed the findings before Part B commences. Part B will involve further workshops which are likely to be online.

A different approach will be taken for strategic procurement given the detailed work on procurement by ArcBlue in 2014 for ten of the 11 Councils. The intention is that a workshop be held with the CEOs to review the findings of the ArcBlue report and identify opportunities to progress the recommendations (or variations of them) through a procurement working group with a life expected to be about 12 months.

In consultation with member Councils, Jeff Tate has written a draft EP shared services business case analyses (Part A) for Environment Health, Building and Planning. These drafts have been forwarded to Council staff in advance of a workshop with EP CEOs on Friday 18 February 2022 in Port Lincoln. Consideration of which shared service opportunities will be taken to the next stage (Part B Design of the BCA) was decided and the working groups involved to complete Part B. Paul Sutton, CEO of the City of Charles Sturt, shared his experiences with the delivery of shared services at the CEO workshop. Jeff Tate will provide and update at the Board meeting on February 28, 2022.

Jeff Tate subsequently completed the following documents for consultation with EP CEOs:

1. REPORT: COLLABORATION AND SHARED SERVICE OPPORTUNITIES - ENVIRONMENTAL SERVICES
2. EYRE PENINSULA COUNCILS SHARED SERVICES PROJECT WORKING PAPERS
3. EYRE PENINSULA COUNCILS SHARED SERVICES PROJECT: WORKING DRAFT ENVIRONMENTAL HEALTH ACTIVITY GUIDELINES

The report is in 'CEO consultation draft' form with the final version to be issued after a workshop with the CEOs on 2 June 2022. The other two documents are in their final form, with some room to still adjust if necessary. The Working Draft Environmental Health Activity Guidelines document is largely complete and requires validation and possibly further detail from the EHOs in the region.

Jeff reports that: *there are definite opportunities for the EP Councils in further collaboration (including shared services for Environmental Health and Building). In relation to shared services, it will be helpful to look at things from the perspectives of both the potential host Councils as well as the potential recipient Councils. Some compromises and adjustments may be required along the way, but the options modelled in the report would have an underpinning of robust and sustainable models of service provision based on a partnering relationship rather than a transactional one.*

### **Regional Road Action Plan for SLRP Funding**

#### Fit-for-Purpose Assessments

For each road identified as Regionally significant (Level 1) or Locally significant (Level 2), Councils were asked to advise on whether or not the road was considered to be 'Compliant' with the 'Fit-for-Purpose' guidelines provided by the Local Roads Advisory Panel in each of the four key categories:

- Speed Environment
- Dimensions
- Geometry
- Strength/Durability

Where, the road (or a section of the road) was considered non-compliant in a category, Councils were asked to advise whether they believed the deficiency was 'Minor' or 'Major' according to the definitions below:

- A "Minor Deficiency" is defined as failing to meet the fit-for-purpose standard, but not in such a way as to affect the functional performance of the road or its inherent safety for the road user or its economic value to council and the community.
- A "Major Deficiency" is defined as failing to meet the fit-for-purpose standard to such a degree that the road is unable to safely and/or economically perform its purpose(s), requiring constant intervention by the responsible Council using a suitable risk mitigation strategy. Such intervention may include a

recognised need for more major works in the short term to maintain a fit-for-purpose level.

Information was also sought on the nature of the deficiency. The template used is provided as Appendix B (<http://eplga.com.au/publications-2/>)

Following the fit-for-purpose assessments, each regional route (or section of route) is listed on one of the following three action plans. These Action Plans will support the ongoing process of prioritising road upgrade projects and funding submissions, such as for the Special Local Roads Program (SLRP), on a Region wide basis.

#### Action Plan 1 – Immediate Priority (0 to 3 Years)

Roads on this list are level 1 regional routes, and the following criteria must be met to be eligible for entry into Action Plan 1:

- exhibiting one or more deficiencies in fit-for-purpose standards,
- Upgrade of the roads must be included in the council's three-year capital works programs,
- Actual traffic count data for the route must be available, and
- Equivalent standard axles (ESA's) must be accurately calculated for freight routes.

Methodology for determining ESA's is described in AUSTRROADS Guide to pavement Technology Part 2. If roads on this list extend across more than one Council area, there must be a written agreement between the subject Councils on the regional priority of the road, the need for the upgrade and the proposed standard/extent of the upgrade.

In order to prepare for the 2022 SLRP road funding submissions from the EPLGA member Councils, the following process has been undertaken;

- Email distribution to Council representatives in September 2021 providing a reminder of the Regional Road prioritisation process set out within the Eyre Peninsula Regional Roads Strategy (last updated May 2021), and setting out the process and timeline for preparation of 2022 submissions for funding applications.
- Follow-up meeting to run-through the above process and discuss any aspects with Council representatives – 18 November 2021.

The first step in the overall process is for each Council to review the current Action Plans within the Regional Transport Strategy and identify changes appropriate to their Council area. Changes might be triggered by;

- Material change in use or volumes on roads (eg; due to a development etc);
- Council now able to include a road upgrade within its 3 year capital works program;
- Additional data now available (eg; Traffic data now collected).

These changes are to be advised to SMEC by late February 2022 in order for SMEC to update the Regional Action Plans accordingly, ahead of the 28 February EPLGA Board Meeting .

To date, limited updates have been received. The current status of Action Plan 1, which sets out the high priority roads ready for funding consideration, is as follows;

*Table 1 Road Action Plan 1*

<i>Council</i>	<i>Road</i>	<i>Comment</i>
<i>DC Franklin Harbour</i>	<i>Cowell – Kimba Road</i>	<i>Stage 1 funded in 2021</i>
<i>DC Franklin Harbour</i>	<i>Lucky Bay Road</i>	
<i>DC Streaky Bay</i>	<i>Poochera – port Kenny Road</i>	
<i>DC Lower Eyre Peninsula</i>	<i>Bratten Way</i>	<i>Stages 1,2,3 and 4 funded over 2019, 2020, 2021</i>
<i>DC Lower Eyre Peninsula</i>	<i>Farm Beach Road</i>	
<i>DC Lower Eyre Peninsula</i>	<i>Airport Lane</i>	

Accordingly, approval is sought to seek initial submissions from relevant member Councils for all Action Plan 1 road projects by no later than 31 March 2022.

These submissions will be forwarded to SMEC for independent review and assessment in accordance with Section 6.4.1 of the Eyre Peninsula Regional Transport Strategy. This process will further prioritise the Action Plan 1 roads on a regional basis, in the event that sufficient SLRP funding for all applicant projects is not available / allocated. Following completion of this prioritisation process by mid-April, Councils were able to provide final submissions to the Local Government Transport Advisory Panel by the end of April.

Applications for SLRP have moved to an online smartygrants portal with applications closing 20 May 2022 with the following 3 Councils submitting applications:

- 1) DC Franklin Harbour – Cowell Kimba and Lucky Roads upgrade
- 2) DC Lower Eyre Peninsula – Bratten Way
- 3) DC Cleve - Ballumbah/Kinnaid Road

Timothy Warren, SMEC, Manager – Roads and Highways, is the EPLGA independent consultant who has been guiding Councils and will be providing an assessment of the applications to the EPLGA. The assessments will also be uploaded to the smartygrants portal.

### **Strategic Regional Plan (SRP) for Eyre Peninsula**

The SRP is a living document which provides a wide range of stakeholders, potential investors and policymakers with a better understanding of the region - including strengths, challenges, needs - and strategic priorities that outline the region's future ambitions. The audience for the SRP includes communities, community organisations, private enterprise and all levels of government. An SRP should be complementary to the Eyre and Western Region Plan (soon to be updated by Planning SA) which guides development and fulfils the vision of the State Planning Policies.

Meetings have been held with the CEOs of RDAEP and Landscapes EP to discuss and plan for an updated SRP for Eyre Peninsula. The existing Regional Strategic Plan 2019, badged by RDAEP and EPLGA, will be reset and updated reflecting:

- Landscape South Australia Eyre Peninsula have released their Regional Landscape Plan 2021-2026 which builds on the participatory approach used to develop the region's previous plan which including extensive engagement with local communities, organisations and businesses about the places and issues of importance
- Regional Development Australia's new Charter requires RDAs to 'co-ordinate the development of a strategic regional plan, or work with suitable existing regional plans that will align with the Commonwealth's regional priorities'. As facilitators of economic development, RDAs have an important role to play in bringing stakeholders together under a common strategic plan for their region.

The SRP will demonstrate that the three Boards, all made up of local people from across Eyre Peninsula,

makes up the regional voice that is universally recognised as the best approach to regional improvement. Working together the three Boards are stronger.

### **Electric Vehicle charging**

RAA has won a State Government grant worth more than \$12 million to create a statewide network of electric vehicle (EV) charging points along highways, regional cities, tourist destinations and Adelaide suburbs. Over the next two years, with partner Chargefox, 536 EV charging points at 140 new locations will be installed to create the state's first EV charging network. More than three-quarters of the new charge points will be in regional SA with 18 across Eyre Peninsula.

RDAEP and EPLGA have had two meetings with RAA about the program, charging locations and specifications. RAA will be undertaken further consultation with business and local government in the next few months.

### **HDS Regional Roads Report**

The SAROC 2021/2022 Annual Business Plan included the Regional Local Road – Mapping and Priorities project. This was to continue to facilitate coordination between regional LGAs to prepare a SAROC SA Regional Local Road Priorities report that will enable a cross regional approach to support funding applications to State and Federal Government based on an agreed priority list.

HDS were contracted to develop a state-wide, regional mapping activity and priority report based on the current developed local road plans that identify local road priorities. This is to be designed to assist with developing funding proposals via the Heavy Vehicle Safety and Productivity Program, the Better Regions Fund, the Regional Black Spot Fund and/or a specific infrastructure approach to State and Federal Governments. It will also be used to assist with lobbying for equity in funding to Regional Councils.

All the maps have been uploaded to QGIS Cloud - similar to the "Location SA Viewer" online database maintained by the state government as a publicly accessible resource. The login has been forwarded to all CEOs, Mayors and Works Managers enabling wholistic viewing of the state's regional road network. The draft report has been circulated and the updated report with draft watermark removed will be circulated when available.

### **Jetties Working Group Update**

The issue of jetties funding around the State was a key issue in the LGA State election platform and the LGA is continuing to advocate on that basis: <https://www.lga.sa.gov.au/local-voices>

On 26 April 2022, the LGA President, Angela Evans, wrote to the new Treasurer, Stephen Mullighan MP, highlighting the urgent need for an immediate injection of funding into jetties around the State, and the need for the draft Jetties Strategic Plan to be released. No response has yet been received. The LGA Secretariat has also made application through the Local Government Research and Development Scheme (LGR&DS) to fund a research project to provide a sound evidence base about the historic and unique value of South Australian jetties, as well as a cost benefit analysis. This research would support the LGA's advocacy on this issue. The LGA is planning to bring together the Working Group, seeking some new members as part of the process, to provide guidance on the LGR&DS project (if successful), as well as on the advocacy issue generally.

### **Letter to Environment, Resources and Development Committee**

The EPLGA has written to the ERD Committee regarding: Coastal Planning – Interaction between land tenure and Relevant Authority. The letter and associated documents are attached under separate cover. The ERD Committee terms of reference is to: *Investigate matters relating to the environment, land use conservation and transport. [a] to inquire into, consider and report on such of the following matters as are referred to it under this Act:*

- i.any matter concerned with the environment or how the quality of the environment might be protected or improved;*
- ii.any matter concerned with the resources of the State or how they might be better conserved or utilised;*
- iii.any matter concerned with planning, land use or transportation;*
- iv.any matter concerned with the general development of the State; [b] to perform such other functions as are imposed on the Committee under this or any other Act or by resolution of both Houses.*

Reformed on 3 May 2022 for the 55<sup>th</sup> Parliament, the new Presiding Member is Ms Jayne Stinson.

### **Public Lighting Working Group**

The EPLGA EO is a member of the Public Lighting Working Group (PLWG).

Recent street lighting audits undertaken by various councils identified that there are approximately 7,000 council-owned lights located on main roads under the control of the Department of Infrastructure and Transport (DIT). Discussions between councils, DIT and SA Power Networks, convened through the LGA's Public Lighting Working Group, have confirmed that a number of Councils have lighting assets located on DIT roads. It is thought that these lights are the result of decisions made many years ago, before responsibilities for street lighting were clearly defined. The operating and maintenance costs of

these lights are currently being borne entirely by each Council.

The majority of council-owned lights on DIT roads are approaching their end of asset life and require replacement. The LGA is therefore seeking to reach agreement with DIT, as the responsible authority, on a plan for managing the replacement of these lights so as to not compromise road safety and so that Councils do not continue to incur unreasonable charges for managing these assets. DIT's position is that transfer of ownership would depend on the relevant lights meeting the appropriate lighting standards prior to transfer and that DIT does not have funding available to undertake any necessary upgrades for those lights that do not comply with the standards.

## REPORT OF ACTIVITIES

EPLGA core activities have always included lobbying to State and Federal Government about legislation and policy changes that may have an impact on our region. This year ongoing concerns and/or participation have been with the following matters:

### SUMMARY OF OTHER ACTIVITIES

- Natural Resources Management – joint partnership planning, delivery of services.
- Regional Recognition/Lobbying – ongoing on various matters as they arise.
- Emergency Management – regional planning and Council planning, followed by implementation.
- Planning, Development and Infrastructure Act Implementation.
- Coastal Access issues, development of a Coastal Alliance – state-wide.
- Various roads and waste issues – regional road strategy review.
- Regional Capacity Funding – General funding.
- Marine Infrastructure Planning – DPTI, jetty leases, etc.
- SAROC – meetings and regional Executive Officers’ meetings.
- Mobile phone black spots - applications.
- Water planning – state of the resource, etc.
- Energy planning – resulting from blackouts – renewables, transmission upgrade consultation, hydrogen trial plant, etc.
- Regional planning – JPB, RDAEP, EPNRM, DPTI, etc.
- Financial assistance and supplementary road funding – ongoing issues of South Australia’s injustice.
- Health – local sub-regional issues, public health planning, doctors shortages etc.

- Roadside Native Vegetation – regional planning and management issues.
- Tourism – RDAEP - restructure to sub-regional groups, Food and Tourism Prospectus, RV, Coastal Access and Caravan Strategy, Eyes on Eyre etc.
- Aged Care at the local Council level – Council’s role.
- NHVR impacts on farm machinery movements.
- Transport Plan and SLRP prioritisation and funding applications.
- Joint submissions with RDAEP on various issues.

### PLANS, PROGRAMS AND REPORTS – CURRENT STATUS

#### CORPORATE Plan 2020 – 24

The Council Mayors and Chief Executive Officers of the EPLGA have contributed to the development of the EPLGA Corporate Plan. It was clear from responses to our 2015 survey that the member Councils placed great importance on the following:

- *advocacy (and representation) – the EPLGA being the principal regional advocate for Local Government in the region;*
- *governance – continuing to ensure that our business is conducted in accordance with the law and proper standards;*
- *member services – the EPLGA to continue to provide member support services as they are needed; and*
- *outreach services – connecting Councils with desirable services offered by the LGA of SA.*

To avoid confusion between the Business Plan prepared by respective Councils, the EPLGA uses the term ‘Management Plan or Corporate Plan’.



The Management Plan is for the period 2020-2024 and reviewed annually, incorporating an updated annual work plan and budget for the current year. It also includes the current strategic directions of the EPLGA for that period. Each year through the Annual Business Plan process the Corporate Plan Strategies and Actions are refined to those still outstanding or ongoing strategies and actions.

## MANAGEMENT PLAN PERFORMANCE

### Goal Area 1.1 Advocacy and Representation

#### Core Activities

- 1.1.1 Represent and strengthen the common values of members
- 1.1.2 Represent members and regional objectives in engagement and liaison with key stakeholder agencies – e.g., LGA, DIT, PIRSA, AGP Plus
- 1.1.3 Provide a lobbying platform to promote the interests and issues of member Councils to other levels of government

#### Comments:

**Advocacy and representation are demonstrated through lobbying of other levels of government, which occurs as and when needed and often through the SAROC, LGA Board and in collaboration with the other regional organisations. Matters requiring lobbying this financial year included:**

- **Regional Landscape Plan**
- **Marine Scale Fish Fishery Reform**
- **Eyes on Eyre Stage 2**
- **Local Government Transport Advisory Panel - Special Local Roads Funding**

#### Strategic Actions

- 1.1.4 Develop effective working relationships between the EPLGA and member Councils and external stakeholder agencies and organisations
- 1.1.5 Develop key EPLGA messages to demonstrate maximum alignment to the State Strategic Plan and Economic Priorities,

in particular economic reform and jobs, climate change and renewable energy

- 1.1.6 Develop the understanding of, and commitment to, mutuality of interests to optimise benefit for member Councils across the region from advocacy and partnerships
- 1.1.7 Lead the completion of the Economic Development Strategy and Regional Strategic Plan and identify and lead the development of regional strategic responses to key issues as and when required.

**Comments: EPLGA have entered into a unique shared services agreement with Regional Development Australia Eyre Peninsula for the services of the EO. Reducing costs for both organisations, the shared service is working well and reinforces the cooperation across economic development and local government issues.**

### Goal Area 1.2 Governance

#### Core Activities

- 1.2.1 Comply with legislative requirements
- 1.2.2 Identify and pursue the resourcing needs of members
- 1.2.3 Manage EPLGA financial and other resources for maximum member benefit, and based on the principle that recurrent operational expenses must be funded by recurrent operational revenue

#### Comments:

**Compliance met.**

#### Strategic Actions

- 1.2.4 Investigate and identify options to improve local government and regional governance, including alternative governance models, strategic planning, and land use planning for the region

- 1.2.5 Assist member Councils in meeting legislative compliance
- 1.2.6 Develop and manage formal alliance and partnership arrangements with partner agencies and entities– e.g. RDAEP and EP Landscape Board.
- 1.2.7 Pursue collaborative initiatives with partner agencies – e.g. joint submissions on strategic issues with RDAEP and EP Landscape Board.

**Comments:**

***Shared Services project led by City of Whyalla has progressed. The staff committees are useful in this process. The other regional organisations are encouraged to work closely with member Councils and to investigate opportunities for region wide projects to maximise procurement benefits, etc.***

**Goal Area 1.3 Member Services**

**Core Activities**

- 1.3.1 Maintain the cycle of quarterly meetings to enable collective decision-making and enhance member networking
- 1.3.2 Maintain and support members with the coordination of the annual conference
- 1.3.3 Identify resourcing gaps and needs, and pursue resolutions to key issues in liaison with members
- 1.3.4 Facilitate initiatives to attract funding and investment
- 1.3.5 Provide advisory and support services to Elected Members
- 1.3.6 Coordinate strategic meetings and presentations on key issues; including the provision of key speakers to provide information, contact and support services
- 1.3.7 Coordinate delivery of Council-supported training and development initiatives in the region

**Comments:**

***All core activities are being met at a regional level which brings considerable savings to individual Councils.***

**Strategic Actions**

- 1.3.8 Continue to facilitate the activities of the EP Mineral & Energy Resources Community Development Taskforce.
- 1.3.9 Develop value-added services for member Councils, based on collective or regional value and cost-benefit
- 1.3.10 Facilitate and promote the development of shared procurement initiatives.
- 1.3.11 Facilitate the development of a regional transport strategy, including the identification of road priorities and road funding proposals.
- 1.3.12 Establish and facilitate specialised interest groups, such as Council works managers and compliance staff.
- 1.3.13 Maintain communications with member Councils and the regional community through media releases, website, newsletter and formal means of communication.
- 1.3.14 Establish an annual business (work) plan for the Executive Officer to manage and report against.

**Comments:**

***Shared procurement services is difficult in such a large region, however the CEOs continue to work together on LG procurement council requirements and shared services in planning to complement the implementation of the updated Planning and Development Act.***

***Regional communications with Councils and other groups is mainly carried out through emails, media releases, staff meetings etc.***

***RDAEP and the EPNRM Board have, over the last 12 months, worked with the EPLGA and member Councils to add value to regional projects like Eyes on Eyre, where all parties benefit.***

***Staff regional committees assist in developing and refining regional strategy recommendation to the EPLGA Board.***

#### EPLGA COMMITTEE REPORTS

All Committee minutes are on the EPLGA website for viewing via the following link: -  
<http://eplga.com.au/>

#### USE OF FINANCIAL RESOURCES

The following audited statement indicates another year of sound financial performance.